

Moscow's reformers score oil victory

By John Thornhill in Moscow

In a sharp policy reversal, Mr Victor Chernomyrdin, Russia's prime minister, has signed a resolution liberalising the country's oil export regime, lifting export quotas and refraining from imposing domestic quotas.

The move, seen as a touchstone of reform in Russia, will have the effect of raising domestic oil prices and has been bitterly contested within the government.

If successfully adopted, the liberalisation would represent a considerable victory for Mr Anatoly Chubais, the reformist

first deputy prime minister, who has championed the policy but whose political authority has been seemingly undermined by conservative policy-makers in recent weeks.

"This is the first bit of positive economic policy we have heard in a long time," said one liberal economist yesterday.

The chief effect of the liberalisation would be sharply to increase Russia's domestic oil price, narrowing the gap with the world's price, which is about three-times higher. Reformers argue this will help to remove a distortion in the Russian economy and encour-

age greater investment - although it will temporarily fuel inflation.

The move would also eliminate the bureaucracy responsible for allocating export quotas, which has become deeply criminalised. Pipeline capacity restraints and export taxes would still restrain the volume of exports.

International financial institutions consider the liberalisation to be one of the most critical issues facing Russian economic reform.

The heads of both the World Bank and the International Monetary Fund had written to Mr Chernomyrdin urging him

to overturn a previous proposal the government devised replacing export quotas with domestic quotas.

Mr Charles Elitzer, chief economist of the World Bank in Moscow, said that "if it comes about, the elimination of export quotas and the non-imposition of domestic quotas will be a very positive step forward."

The liberalisation would remove the biggest stumbling blocks preventing the World Bank from granting a \$600m budget support loan to the Russian government and would ease negotiations with the IMF over a sizeable finan-

cial stabilisation package - although many other issues remain to be resolved. Mr Chernomyrdin signed the resolution establishing the new framework for oil exports on December 31, the day the old oil export regime expired.

But the resolution still has to be circulated and approved by the relevant ministries before it is fully implemented. It is bound to face stiff opposition from the Russian oil lobby, which will object to the export tax being set as high as \$23 (\$18.10) a tonne.

Industry observers have also criticised the loose drafting of the resolution, which does not

spell out all the details of how the new export regime will work including the critical issue of how access to pipeline capacity will be determined.

Foreign oil producing joint ventures would like access to be based on "grandfather rights" allowing them to continue to export all their production. Any reduction in their export allowance would almost certainly tip them into bankruptcy. But alternative solutions have been discussed including auctioning access to the pipeline or allocating it as a proportion of total production.

Wanted: capitalists to share Russia's riches

Chrystia Freeland and Robert Corzine on the Lukoil chief doing the rounds of world investment capitals



In the hostile steppes of western Siberia Mr Viktor Alekperov, the president of Lukoil, Russia's largest oil company, is already lord and master. His name is spoken in respectful tones by inhabitants of the remote cities where Lukoil is the sole employer and his meteoric rise as the youngest director in the Russian oil industry is the stuff of local legend.

Sitting at ease in a hotel room overlooking Hyde Park in London recently, Mr Alekperov prepared to conquer another world. Lukoil, which controls a sixth of Russia's oil reserves, needs money to buy new equipment and to develop new fields, and Mr Alekperov is turning to the capital markets of Wall Street and the City of London to find it.

For westerners accustomed to insecure Moscow politicians unused to their country's newly diminished role in geopolitics, Mr Alekperov embodies an unfamiliar breed of Russian. These new Russian capitalists come to the west not as supplicants but as competitors; they are not begging for aid but peddling shares, and they are supremely self-confident.

When one of his vice-presidents suggests that the 15 per cent stake Lukoil hopes to offer western investors by the end of next year might sell for \$30n, Mr Alekperov curtly asks his deputy: "Just who is being interviewed right now?" and gives a different figure.

"It will sell for \$7bn," he says, then adds: "If we were looking for just \$30n in capital there would be no point in coming out here. We could raise that amount of money back home in Russia."

Many western analysts think

Mr Alekperov's number is too optimistic, pointing to Lukoil's as yet incomplete control over its subsidiaries and its rickety equipment and infrastructure.

Lukoil, does, however, have many attributes that make it perhaps the most marketable of Russian companies on offer to western investors. Western oil companies with which it has worked generally give it high marks for professional skills. Its western financial advisers say the company is aware of the need to present its accounts in formats familiar to international investors. It also appreciates the importance of share custody and has asked the Bank of New York to be its custodian. Most other Russian companies control their own registers, raising fears among

Russia's largest oil company is going to market to help expand its operations

western investors that their holdings could be tampered with by hostile managers. Mr Alekperov is also emphatic that it is money, not management, which Lukoil is seeking from the west. "We are looking for institutional investors," he says.

Some Lukoil shares are already held by foreigners, including a 3.5 per cent stake by Credit Suisse First Boston. However, substantial work has yet to be done on valuing the company's assets and presenting the information in an internationally recognised format before it can expand its foreign ownership base. KPMG, the international accounting firm, and McKinsey, the consulting

group, are working with the company, as are several western banks seeking to take part in the tender offer. The company has not, however, chosen an international market on which to list its shares.

"Western oil companies might want to take us over, but we are too big, and otherwise there's no point. After all, we aren't buying shares in Chevron or BP."

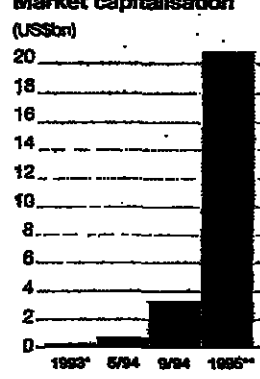
Yet while Mr Alekperov is keen to present Lukoil as the Russian sibling of the seven sisters, back home Lukoil labours under a very specific set of constraints.

"We, the oil and gas companies, are Russia's locomotive," Mr Alekperov says. "We are the only economic force which can pull Russia out of its depression."

This role has its advantages. Lukoil, which is often seen by western companies as the unofficial representative of the Russian state in multinational deals, benefits from its privileged relationship with the Russian government. For this reason it is, at least for the time being, beyond the reach of those in government who have begun talking about reversing the privatisation programme. But being a locomotive, particularly when the train's passengers are inefficient Russian manufacturers and farmers, can also be hard work. For example, during last year's harvest, says Mr Alekperov, the government pressured Lukoil and other producers to supply fuel on credit to the loss-making agricultural sector. Official insistence that energy producers continue to supply struggling agriculture and industry, even when they cannot pay, has forced the energy sector to become the de facto creditor for the rest of the Russian economy.

Lukoil

Market capitalisation (\$USbn)



Stock value of the company on the day the joint stock company was founded

Imputed market capitalisation of the company based on the price of shares in the Moscow stock exchange

Stock structure

Common stock in state property until 1996 including 18.3%

owned by the joint stock fund of enterprise employees 45.0%

Stock to be offered to Russian investors at investment auctions 20.4%

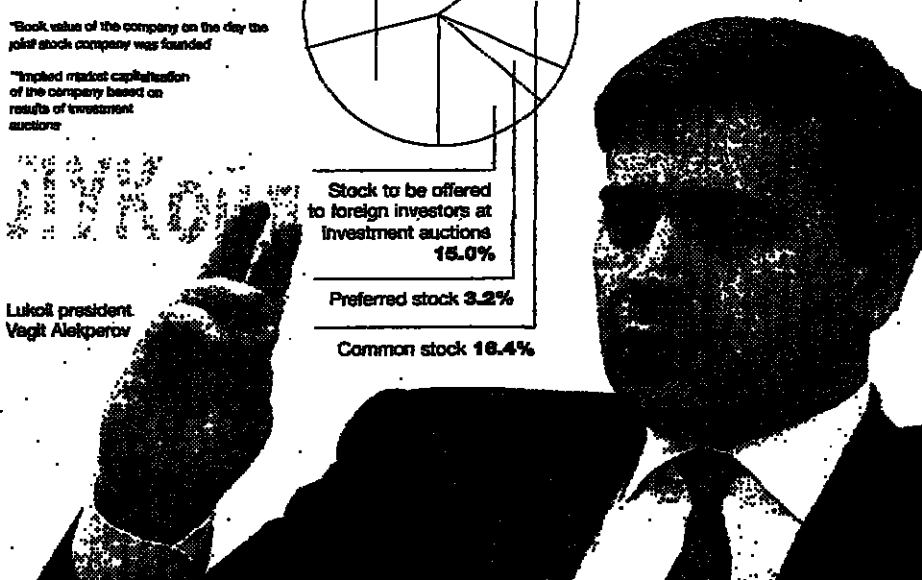
Stock to be offered to foreign investors at investment auctions 15.0%

Preferred stock 3.3%

Common stock 18.4%

Financial profile (\$n billions of rubles)

Assets	
1993	2,572.9
1994 (first 6 months)	11,302.6
Equity	
1993	2,244.9
1994 (first 6 months)	3,300.1
Reserves	
1993	410.5
1994 (first 6 months)	228.3
Capital investments	
1993	225.0
1994 (first 6 months)	493.8
1994 (estimated)	1,740.0



Mr Alekperov believes that, in the short term, energy producers have no choice but to continue feeding the country's bills. "Even if cities cannot pay, we must ensure that our people have heating and lighting and that cars can run on the streets," he says.

If patriotism is insufficient solace, Lukoil accountants distressed by their company's load of bad debt can take comfort from the fact that they have been some of the biggest winners in Russia's state property sell-off.

Russia's thus far ambitious privatisation programme, which has transferred 80 per cent of state property to private owners, has made little material difference to the lives of the workers and managers who obtained shares in their own, nearly bankrupt factories.

Managers in the energy sector have been the big exception. Mr Alekperov says that a 5 per cent stake in Lukoil was distributed free among the company's managers, a holding which, if Mr Alekperov's optimistic estimate of Lukoil's value is correct, could be worth as much as \$2.4bn.

Mr Alekperov would not disclose the size of his personal stake in Lukoil - rumoured to be as large as 10 per cent - but he is unapologetic about the overnight transformation of Russia's oil barons into men extravagantly wealthy even by western standards.

"Privatisation was absolutely fair in Russia," Mr Alekperov says. "Every Russian got a piece of paper, a privatisation voucher, which gave him a share in Russia's property. Some people spent their vouchers on vodka, others on principle refused to use them and hung them on their walls. But some people invested their vouchers and saved money to buy more. If they bought Lukoil shares, they are now rich."

Elite troops 'refusing to fight in Chechnya'

By Bruce Clark, Diplomatic Correspondent

Moscow's military bungling in Chechnya reflects the failure of General Pavel Grachev, the hard-headed defence minister, to persuade enough high-quality troops to join the operation, according to western analysts.

Experts on the Russian military believe the rag-tag nature of the forces deployed against the rebel enclave suggests an operation planned in haste and in the teeth of considerable resistance from some parts of the army.

Gen Grachev - who said initially the operation could be over in a couple of days - appears to have miscalculated the firepower and fighting spirit of the Chechens.

"The whole thing smacks of gross over-confidence," said Mr

Charles Dick, of the British army's Conflict Studies Research Centre.

Western analysts of the Russian military draw a sharp distinction between the elite paratrooper and special forces units, which have been kept at full strength throughout the country's recent upheavals, and the bulk of the land army where morale, staffing and performance remain low.

The soldiers deployed against Chechnya are believed to include very few paratroopers - perhaps no more than 2,000 in a force estimated at 40,000, including logistics and transport personnel.

Mr Mark Galeotti, an expert on the Russian army at Keele University, estimates that at least 20,000 of the soldiers in Chechnya are interior ministry troops - earmarked for domes-

tic operations - but at most half of these are trained up for regular combat duties.

The armour and air power deployed in Chechnya appeared to be a mixture of poor material cobbled together from the regional garrison, plus some "parade-ground" tanks and aircraft from Moscow which - although supposedly of high quality - were more suited to ceremonial than combat duties.

This would explain the contrasting images from Grozny of old-fashioned T-72 tanks - which the Chechens have found easy to destroy - and smart-looking T-90 tanks, deployed without infantry to back them up and apparently to little effect.

Gen Grachev is himself a paratrooper, one of the relatively young officers who

fought hard in Afghanistan and became resentful of the incompetent conduct of that war.

However, the defence minister now appears to have become badly isolated from his brother officers in the army's crack airborne divisions - including his erstwhile close comrade, the charismatic General Alexander Lebed.

Mr Galeotti believes that the commanders of the airborne divisions refused categorically to put their full weight behind the Chechen operation. As a poor substitute, the command of two elite divisions, from Pakov and Vitebsk, agreed to assemble small forces of volunteers for Chechnya, who may have been attracted by the prospect of combat pay.

Another elite section of the Russian army - the special

forces of GRU military intelligence - have been absent from the Chechen operation.

Mr Galeotti believes the GRU - a long-standing rival of the KGB which has now been merged into the Federal Counter-Intelligence Service or FSK - has been a consistent opponent of military intervention in Chechnya. "There are some indications that GRU special forces were pointedly withdrawn from the northern Caucas last autumn," he said.

Russian liberal politicians have alleged that the assault on Chechnya was launched in great haste as a cover-up for the bungling of an FSK-inspired operation to stage-manage a coup in the enclave.

Although the Chechens have been depicted in the Russian media as primitive and ruthless gangsters, their leader

General Dzhokhar Dudayev once occupied a formidable place in the Soviet military establishment as the commander of long-range nuclear bombers based in Estonia.

That would give him very sophisticated inside knowledge - and possibly some remaining friends - inside the Russian military.

Although he is careful to distance himself from Gen Dudayev's most recent activities, the head of the Russian air force, Air Marshal Pyotr Deinkin, still speaks of the Chechen leader with a certain fondness.

Some western analysts believe senior air force comrades of Gen Dudayev have refused to let their aircraft be used in the Chechnya.

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Inflation fears as Rome marks time

The Italian economy is at the mercy of a political lottery, reports Andrew Hill

The winner of Italy's traditional Twelfth Night lottery will walk away with 1.7bn (\$4.3m) when the draw is made tonight. The top prize is 1.3bn higher than last year and its winner is unlikely to be worried by the fact that his or her dream holiday abroad will cost more, and the billions buy less today, than they did 12 months ago.

But for millions of Italians with dud lottery tickets, this week's disappointing inflation figures and the persistent weakness of the Italian currency are beginning to add to a general sense of unease, as the country begins its third week under the control of a caretaker government.

On Tuesday, the Italian statistics office brought new year festivities to an abrupt end with confirmation that December's inflation figures were unexpectedly worse than the figure for November. Based on data from Italy's 20 largest cities, consumer prices were 4.1 per cent higher than in December 1993.

The government, which has been forecasting inflation of 3.5 per cent for 1994 and 2.5 per cent for 1995, put a brave face on the news, pointing out that the general economy was still performing well.

Mr Silvio Berlusconi, who is now the caretaker prime minister, said on Tuesday that gross domestic product was growing faster than forecast and aides have suggested the

December figures were a sign that the country's recovery was feeding through to internal consumption.

Mr Carmen Nuzzo, an analyst with Salomon Brothers, says it would be wrong to express too much alarm about the inflation figures but adds that there is still cause for concern.

In particular, the consumer price index has to be read alongside worrying figures for producer prices, which rose 4.3 per cent in October compared with October 1993.

The statistics seem to confirm the Italian business community's fear of a backlash from the undervalued lira. Although devaluation in September 1992 has

encouraged a surge in exports, the political uncertainty of the last six months is beginning to increase the cost of importing raw materials.

The impact of inflation on wage costs should be delayed because the main wage rounds have already been completed on the basis of more optimistic government forecasts.

But a clear solution to the problem is also worryingly distant.

Mr Berlusconi, who resigned as prime minister just before Christmas, this week wrote to the ministers and undersecretaries of his right-wing coalition to remind them that a caretaker government cannot do more than tread water in most

areas of activity.

The next firm legislative or economic proposals will have to come from a new administration.

New elections - the option supported by Mr Berlusconi and his allies - could not be held before March.

Financial markets seemed to be calmed this week by the possibility of a stable interim government headed perhaps by a moderate figure from the outgoing coalition. But instead of discussing the formation of such a government with the main political parties President Oscar Luigi Scalfaro will spend this holiday weekend in bed with a fever and will renew negotiations on Monday at the earliest.

EUROPEAN NEWS DIGEST

Portuguese PM's guessing game

Portugal is waiting in suspense for prime minister Anibal Cavaco Silva to end months of speculation over his political future. His Social Democratic party (PSD) yesterday rejected opposition calls for an emergency debate in parliament over an issue opponents say is destabilising financial markets and an issue opponents say is destabilising financial markets and an issue opponents say is destabilising financial markets.

Waigel to gamble on tax cuts

Mr Theo Waigel, Germany's finance minister, said yesterday he was confident the government could introduce tax cuts totalling DM20bn (\$2.1bn) by 1996. However, he did not set out how the consequent revenue shortfall would be met. Speaking at a meeting in Wildbad Kreuth, Bavaria, of the Christian Social Union, the sister party of Chancellor Helmut Kohl's governing Christian Democrats, Mr Waigel said the proposed tax cuts would affect the less well-off, particularly those on minimum incomes. The tax-free allowance of DM5,616 for single people and DM11,232 for couples is expected to be raised to DM12,049 and DM24,190 respectively. Mr Waigel said those on low incomes would pay about DM15bn less tax in 1995. He added that the controversial Solidarity tax would be scaled down from 1997 and could eventually be abolished by 1998. The 7.5 per cent surcharge on taxable income was reintroduced on January 1 to help pay for the cost of German unification and will raise an additional DM28.5bn in revenues this year. Judy Dempsey, Berlin

Lower German growth forecast

The German economy will grow less than expected and unemployment will remain stubbornly high, the Berlin-based DIW economics institute said in its annual report yesterday. The increase in taxes introduced earlier this month will continue to squeeze consumer spending, which will rise by no more than 0.2 per cent compared with 0.5 per cent in 1994. The DIW, which is one of the most cautious of the six economic institutes advising the government, said gross domestic product in west Germany will only grow 1.75 per cent compared with 2.5 per cent in 1994. Estimates by the other institutes put GDP at about 2.5 per cent for 1995. The DIW's estimates for the east German economy have been significantly revised downwards to 7 per cent. Other estimates put growth at more than 9 per cent. Mr Lutz Hoffmann, the president of the DIW, said he expected very little decrease in unemployment, with the pan-German rate accounting for 9.2 per cent, or 3.5m of the workforce, compared with 9.6 per cent in 1994. Judy Dempsey

Kohl reshuffles top diplomats

German Chancellor Mr Helmut Kohl has engineered the appointment of one of his closest aides to a senior position in the foreign ministry, for years the preserve of foreign minister Mr Klaus Kinkel's Free Democratic party (FDP). Mr Peter Hartmann, who has been German ambassador in London for just 18 months, has been recalled to take over as one of the two state secretaries in the foreign ministry, the position immediately below Mr Kinkel. The move suggests that Mr Kohl is positioning his aides for greater control over the shaping of foreign policy at a time when Mr Kinkel's political future looks uncertain. Speculation is rife that if the FDP loses state elections in Hesse and North Rhine-Westphalia in the next few months it will be unable to maintain its position in the Bonn coalition government with Mr Kohl's Christian Democratic Union and Mr Kohl will be obliged to enter a so-called grand coalition with the Social Democratic party. Mr Hartmann's move marks one of the biggest reshuffles in the German foreign ministry for years. Michael Lindemann, Bonn

Bosnians delay troop pull-back

Serb and Bosnian government forces yesterday stalled on carrying out the details of a state-wide truce, with more than 100 Bosnian government troops remaining in the UN demilitarised zone of Mount Igman, south-west of Sarajevo. Under the truce, the troops were supposed to withdraw on Wednesday as a precondition for Serbs allowing access to the besieged Bosnian capital. UN officials also reported fighting between Bosnian government and Serb forces around the north-west town of Bosanska Krupa. But Major Hervé Gourmelon, a UN military spokesman, reported general calm around the country, with only nine recorded ceasefire violations, down from 20-25 since the truce went into effect on New Year's Day. Laura Silber, Belgrade

Yeltsin promotes Chechnya ally

Russian President Boris Yeltsin yesterday appointed as justice minister a Communist faction member who has supported the Kremlin's handling of the Chechen crisis. Mr Valentin Kovalyov, a deputy head of the lower house of the Russian parliament, was named to succeed Mr Yuri Kalmykov, who resigned last month. Mr Kovalyov was elected to parliament on the Communist party list but is not a formal member of the party. He is the second member of the Russian government appointed from the Communist faction. Mr Alexander Nazarchuk was made agriculture minister last year. Reuter, Moscow

ECONOMIC WATCH

Greek inflation matches target

Greece
Inflation, annual % change in CPI

Source: Datastream

wholesale price index, considered a reliable indicator of future trends in consumer prices, is still running at more than 9 per cent. Higher prices for fuel oil, insurance and telephone tariffs, together with liberalisation of rents, could keep inflation hovering at around 10 per cent, according to private sector analysts. The government has set 7 per cent as the inflation target for December 1995. Kevin Hope, Athens

Spain's current account deficit reached Ptas9bn (\$432m) in November compared with a surplus of Ptas175bn in November 1993. The deficit in trade in November increased by 13.5 per cent from a year ago to Ptas173bn.

The Austrian wholesale price index rose a preliminary 3.7 per cent in December from a year earlier - the sharpest annual rise in 1994 - and 0.6 per cent from November.

Suharto's budget tries to cut inflation

By Manuela Saragosa and agencies

President Suharto yesterday unveiled a "tight and conservative" fiscal 1996 budget aimed at curbing Indonesia's economic growth and bringing down inflation, at present more than 9 per cent.

Spending in the fiscal year beginning on April 1 is projected to rise by 11.9 per cent to 78 trillion rupiah (\$23bn), a similar increase to that allowed for in the current year.

The government is legally obliged to balance its budget so as to avoid borrowing in the domestic market.

Mr Saleh Afid, the co-ordinating economic minister, said Indonesia's inflation rate should fall to about 6 per cent during the 1995 calendar year, after hitting 9.24 per cent in 1994 and 9.77 per cent in 1993.

Mr Mar'ie Muhammad,

finance minister, emphasised the budget was "contractive", pointing to the broadening of the income tax base which he said would help cut inflation.

Analysts say projected inflation of 6 per cent is optimistic. They believe the budget will at best reduce inflation to 7.8 per cent. Keeping inflation down could be made more difficult by a 10 per cent rise in the minimum wage for military personnel and civil servants.

The minimum wage is also being increased by 15 and 35 per cent in 19 of the country's provinces.

North Sumatra and East Java, two areas hit by strikes and workers' riots over the past year, are preparing recommendations for a rise in the minimum wage.

The budget, which relies on continuing growth of non-oil exports to meet debt-service obligations, is based on a projected average oil price of \$16.50 a barrel compared with \$16 for this fiscal year.

Oil and gas exports are still estimated to decline this year by 4.55 per cent to \$9.21bn (\$5.8bn) from \$9.65bn in the previous year.

Non-oil exports are projected to rise 16.5 per cent to \$36.24bn in the next budget from an estimated \$31bn in the current fiscal year. Total exports are expected to rise to \$45.46bn from \$40.76bn in the fiscal year ending March 31.

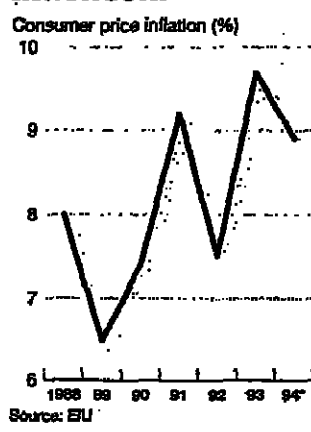
Mr Muhammad said that, even if the oil price fell sharply below the forecast price, as it did in the current fiscal year, the government would have access to funds available through more efficient operations at state-owned companies.

There would be no "shocking moves" if the oil price fell, he said in a veiled reference to

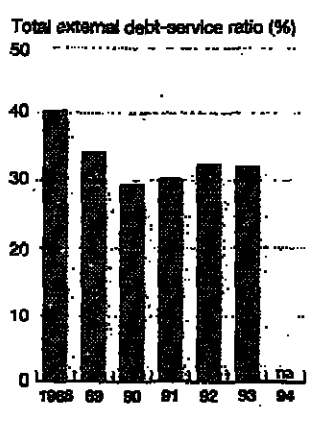
speculation early last year that the rupiah would be devalued in an effort to boost the appeal of non-oil and gas exports and help offset lower oil revenues amid falling world oil prices.

Meanwhile, growing imports

Indonesia

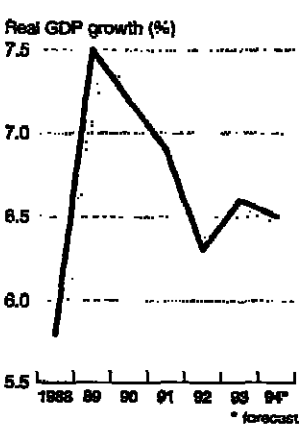


Source: EU



and a huge increase in foreign investment approvals in 1994 are causing the current account deficit to widen.

The government forecasts that the deficit will expand to \$4.09bn from an estimated



\$3.58bn in the current year.

Foreign debt is expected to hit \$100bn during this year. However, analysts say the debt-service ratio remains reasonably comfortable at about 30 per cent.

'Commercial contract' consignments will fuel US-built power plant near Bombay

India buys enriched uranium from China

India has bought enriched uranium from China to fuel its US-built power plant near Bombay, according to the Press Trust of India, Reuter reports from New Delhi.

It quoted the Department of Atomic Energy as saying China sold the low-enriched uranium in a "commercial contract" for the Tarapur power plant, the first consignment of which was received yesterday.

No further details of the deal were available.

PTI quoted Indian officials as saying the Chinese uranium would be converted into "fuel assemblies" along with a mixed oxide fuel developed by the atomic energy department.

Tarapur, India's oldest nuclear power station, had run on French-supplied uranium since 1983 when the US asked France to take over shipments under a 30-year agreement signed with Washington.

France stopped supplying uranium to Tarapur last year, saying India must first allow full inspection of all nuclear installations by the International Atomic Energy Agency.

India is widely believed to be a nuclear threshold power and has

resisted western pressures to sign the Nuclear Non-proliferation Treaty.

But it has allowed IAEA inspection of two of its four nuclear power stations: those in Tarapur and the north-western state of Rajasthan.

India says the treaty, which aims to control the spread of nuclear expertise, favours countries that possess nuclear arms, while discriminating against others.

Western nations fear that without international supervision, India could divert fuel for power generation into military use in a

nuclear arms race with Pakistan.

India exploded a nuclear device in 1974 and diplomats say it is close to assembling a bomb.

Pakistan is also believed to have nuclear capability, prompting the US to halt military aid to Islamabad in 1990.

India and Pakistan have fought three wars since independence from Britain in 1947.

Indian officials have frequently expressed fears that the US-built Tarapur power station, about 60 miles from Bombay, might eventually have to shut if no agree-

ment was reached with Washington.

It was not clear yesterday whether India had informed the US of its contract with China.

US Defence Secretary William Perry is due to visit New Delhi on January 12. But it was not known whether he will take up the Tarapur issue with Indian leaders.

India and China fought a brief border war in 1962.

But their relations have improved considerably since 1988, when the then Prime Minister Rajiv Gandhi initiated a series of high-level bilateral visits.

tembo, minister of state and virtual prime minister before the 1994 elections, was Dr Banda's right-hand man and regarded as the power behind the ailing president during the last decade of his rule.

The government placed Dr Banda under house arrest under armed police guard at his Mudi House home in Blantyre and detained Mr Tembo on Wednesday night.

One diplomat said he doubted whether Dr Banda would stand trial after the commission found him incapable of answering simple questions.

He was quoted as telling the commission: "I cannot remember to have authorised or not authorised the killings."

An emotional President Muluzi, himself imprisoned in the Banda era, said the government would take appropriate action as the law required.

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Pakistan officials called to cotton crisis talks

By Farhan Bokhari in Faisalabad, Pakistan

President Farooq Leghari of Pakistan has called a high-level meeting of cotton scientists and government officials in Islamabad next Tuesday, amid growing concerns that this year's economic growth rate could fall sharply behind earlier targets after a year of a cotton crop failure, officials said yesterday.

Pakistan's cotton production is central to its overall economic performance. Up to 60 per cent of export income is tied to cotton products and the large textiles sector relies on cheap raw cotton to remain profitable.

This year's crop failure makes it virtually impossible for the country to achieve the growth target of 6.5 per cent. A combination of a leaf curl virus attack and large-scale adulteration of pesticides has caused most of the losses, senior officials said.

The government has been forced to review its initial target estimates of about 9.5m bales of cotton. Officials now say the crop output would be just over 7m bales and the overall growth rate may fall well below 5 per cent.

Signs of the crop failure hitting poorer farmers were clearly visible yesterday in some of the villages around the city of Faisalabad, in the Punjab, one of the leading centres for agri-business and research.

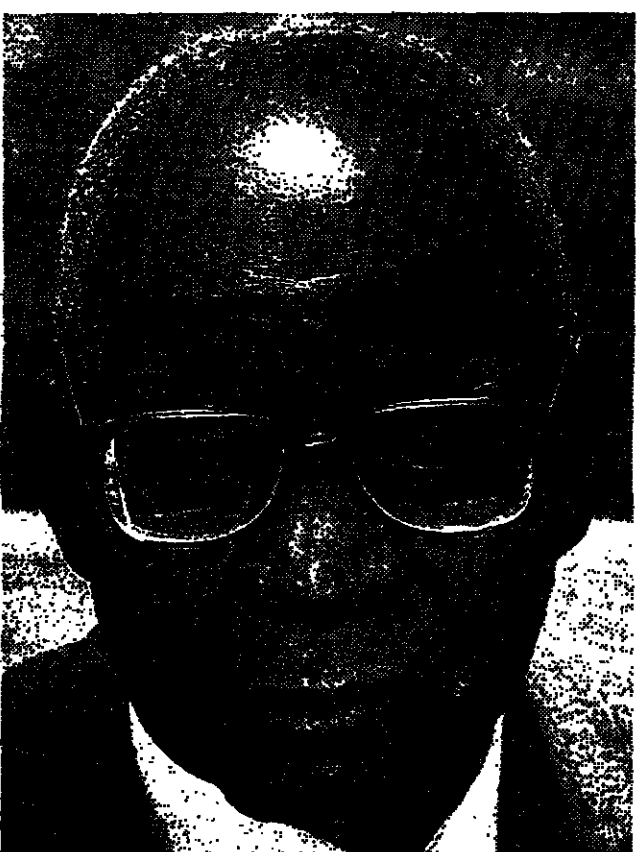
Some peasants have reaped less than a fifth of what they expected. In recent weeks, many farmers have claimed that their crops suffered the virus attack despite adequate use of pesticides. There have also been reports of the widespread sale of counterfeit pesticides with broken seals.

However, no one knows if the companies which produce the pesticides were responsible, or the dealers who run hundreds of retail outlets across the country.

Mr Abdul Ghafoor Khan, a leading scientist at the government's cotton research institute in Faisalabad, urged the government to tighten laws against adulteration.

The cotton crisis has further intensified the sense of urgency over a shortfall in the government's revenues. This week, at least 10 senior officials responsible for tax collection have been forced to change jobs, following reports that they failed to meet their targets.

The government has not disclosed the extent of the shortfall, though some officials say revenues have fallen by at least 10 per cent during the first five months of the current fiscal year (July 1994-June 1995).



Banda: likely to appear in court in four to six weeks

Malawi's ex-ruler may face murder charges

Malawi's government will charge ex-president Kamuzu Banda and his closest associate, Mr John Tembo, with the murder of four politicians in 1983, government ministers said yesterday, Reuter reports from Blantyre.

The ministers told a news conference the pair would be charged within 48 hours and were likely to appear in court within four to six weeks.

"Banda is the principal defendant. There is evidence that the first order for the four to be killed was given by John Tembo," said Mr Brown Mpinganjira, information minister.

Dr Banda, self-proclaimed life president, ruled Malawi for three decades from independence from Britain in 1964 until he was ousted in his first multi-party elections in May last year. The diminutive Dr Banda, believed to be in his mid-90s and ailing, brooked no

opposition to his rule, threatening on occasion to feed opponents to crocodiles. A number of opponents died or suffered long prison terms.

A government-appointed commission of inquiry said on Wednesday that police acting on official orders had killed cabinet ministers Mr Aaron Gadama, Mr Dick Matenje and Mr Twaibu Sangala and member of parliament Mr David Chiwanga in May 1983 and disguised their deaths as a car accident.

Mr Gadama was regional minister for Malawi's central region and Mr Matenje was secretary-general of Dr Banda's Malawi Congress Party (MCP) under the constitution second to the president.

Mr Mpinganjira said they were apparently killed for opposing Mr Tembo's appointment as acting president while Dr Banda was abroad. Mr

Tembo, minister of state and virtual prime minister before the 1994 elections, was Dr Banda's right-hand man and regarded as the power behind the ailing president during the last decade of his rule.

The government placed Dr Banda under house arrest under armed police guard at his Mudi House home in Blantyre and detained Mr Tembo on Wednesday night.

One diplomat said he doubted whether Dr Banda would stand trial after the commission found him incapable of answering simple questions.

He was quoted as telling the commission: "I cannot remember to have authorised or not authorised the killings."

An emotional President Muluzi, himself imprisoned in the Banda era, said the government would take appropriate action as the law required.

Lagos currency rules shackle airlines

Some say it is cheaper to turn naira passengers away, writes Paul Adams

In most countries airlines compete fiercely for passengers but since last August foreign carriers in Nigeria have been turning them away - unless they can pay in hard currency.

"Restricting passengers is unnatural behaviour for an airline," says Mr Werner Graessle, general manager of Lufthansa in Nigeria and chairman of the Board of Airline Representatives.

But the airline business in Nigeria is anything but natural.

"It has become cheaper, with all the on-costs, to leave a seat empty ex-Nigeria than to carry a naira (local currency) passenger," says Mr Graessle.

The Nigerian government, which regulates the price of naira tickets, has not adjusted the price since late 1992. Since

then inflation has been running at between 50 per cent and 100 per cent and the real value of the naira has plunged.

Each carrier is bound by its country's bilateral air service agreements with Nigeria, which guarantees that they can transfer excess local currency receipts in a "timely manner".

"This has not happened since April 1993," says Mr Graessle, who speaks for all 18 international carriers as well as Nigeria Airways. "We have to sell tickets valued at the official exchange rate, and therefore transfer receipts at the same rate." The foreign airlines have an estimated backlog of naira revenue worth about \$120m at the official exchange rate which has not been converted into hard currency.

Until last year the airlines operating in Nigeria earned between 10 and 20 per cent of revenue in naira tickets. The backlog in naira receipts for all the airlines had reached about \$45m by the end of 1993. Then in January last year the government outlawed all foreign currency transactions outside its control and the official supply of foreign exchange to the airlines dried up.

In June the airlines struck a new deal with Mr Aremu Yahaya, the minister of state for aviation, under which the airlines agreed to charge dollars to all expatriates but allow Nigerians to pay in naira while the government guaranteed that the airlines could regularly transfer 60 per cent of all naira receipts into hard currency at the official rate. The remaining 40 per cent would

have been "manageable", say the airlines, until a more permanent solution could be found.

But the guarantee only held until the end of July. Then the transfers stopped and the airlines imposed limits on naira tickets. By then the airlines had sold naira tickets months in advance, increasing the backlog by a further \$34m.

The airlines cut back on naira sales. The waiting list for a naira ticket is several months while the government has declared it illegal for Nigerians to buy air tickets in dollars. The only way out has been pre-paid tickets in hard currency or payment by credit card.

Big passenger aircraft carry between five and 30 passengers paying in naira. British Airways, the leading carrier, has

cut its flights from 10 to seven a week and, like most other airlines, combined the route with other destinations, such as Ghana where local sales are in hard currency.

Mr Graessle rejects the suggestion by some Nigerians that the airlines should invest the backlog of naira locally, for example in hotels.

"This is working capital, not profit, which is tied up in naira. We are not in the oil or hotel business, we are airlines," he says.

The airlines and the government are negotiating a solution. The airlines want to be allowed to charge only in hard currency.

"If they allow that, why not other goods and services as well?" says a Nigerian banker. "It would be a step towards an entirely dollar economy."

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Israel aims to cut 5,000 defence jobs

By Eric Silver in Jerusalem

Mr David Brodet, who took over as director-general of Israel's Finance Ministry on January 1, is demanding a reduction of 5,000-6,000 jobs in the country's depressed defence industries' 24,000-strong workforce as the bill for rescuing them has risen to \$2.5bn (\$1.5bn).

The government has so far committed \$1.16bn to a three-year recovery programme, divided almost equally between Israel Aircraft Industries and Israel Military Industries. It is now considering further requests of \$700m to bail out IMI and \$650m for Rafael, the defence ministry's weapons research authority.

The main burden of redundancy will fall on IMI, which manufactures can-

nons and ammunition in 16 factories throughout Israel. Its payroll has already been slashed from 21,000 a decade ago to 5,000 at the end of 1994. "This year," a spokesman said yesterday, "we shall have to cut still further - to 3,000."

IMI has been hit by sharp declines in local and foreign demand for its products. Until two years ago, the Israeli armed forces were ordering a steady \$200m of hardware a year from the company. This has now been halved to \$100m, as the focus switches to a leaner army with smarter weapons.

The prospect of a big land war has diminished now Israel has signed peace treaties with two of its three most powerful neighbours, Egypt and Jordan, and is engaged in a peace process with the Palestinians. Emphasis has shifted

to sophisticated missile defences, particularly since Tel Aviv came under fire from Iraqi Scuds in 1991.

IMI exports are running at about \$270m a year, with little prospect of expansion. Israel's old customers in the developing world are either buying in the bargain basement of the former Soviet Union and its former satellites, or are making old stocks last longer. They are starting to manufacture their own, especially in IMI's low-tech market, where they enjoy advantages of cheap labour, access to regional alliances and fewer political constraints.

IMI lacks the flexibility between products and between divisions of Israel Aircraft Industries, whose 1993-94 recovery plan is much more on course. IAI reduced its labour force from 17,000 two years ago to 13,500 at the end of 1994,

but hopes to shed only a few hundred more. Sales were \$1.4bn last year, 80 per cent of them exports.

The Finance Ministry has given IMI workers until Sunday to agree redundancy terms. Mr Brodet has threatened to put in an "operating receiver", comparable to an American Chapter 11 bankruptcy, if they do not settle.

Workers paid off in earlier rounds received 260 per cent of their monthly wages for every year of service (the high figure recognises the low level of the average Israeli pay-cheque). The government wants to reduce the handshake to 180 per cent. Mr Brodet warned the unions a receiver would offer them no more than 100 per cent. They responded with a threat to walk off the job, or to bar products from leaving the factories.

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INTERNATIONAL NEWS DIGEST

New car sales edge up in Japan

Sales of new motor vehicles in Japan edged upwards by 0.5 per cent in 1994, the first upturn in four years, a sign of the gentle recovery in consumer spending. According to the Japan Automobile Dealers' Association, demand picked up in the final months of the year, by 8 per cent in December alone, to give an annual total of 4.9m new registrations.

Yet Japan's hard-pressed car makers have little reason to celebrate. Much of the sales gain was thanks to a 60 per cent surge in imports, helped by the cheapness they derived from the yen's strength and US and European carmakers' quality improvements. Foreign car makers sold a record 323,100 vehicles in Japan last year, 6.57 per cent of the market, and could sell 30 per cent more this year, forecasts Merrill Lynch Japan.

Overall Japanese production including exports, which were hit by the high yen, fell by an estimated 2 per cent to 11m units last year. At that level, the Japanese car industry was operating at barely above the 80 per cent of its 13.6m units annual capacity at which Salomon Brothers Asia estimates most of Japan's car makers can break even. Profitability should improve this year as a result of a stronger increase in sales and further cuts in capacity, analysts forecast.

Ms Chikao Masuzawa, equity analyst at Salomon Brothers, estimates that Japanese vehicle making capacity will fall by 500,000 units to 13.1m units this year, because of the long-expected closure next spring of Nissan's 200,000 unit a year plant in Zama, a Tokyo suburb, and a further shift in capacity to cheaper offshore locations by car makers such as Toyota and Honda. William Doukakis, Tokyo

Official visit to France for Aziz

France is to officially receive Mr Tariq Aziz (below), deputy prime minister of Iraq, today in an indication of moves towards an improvement in relations between the two countries following the Gulf war.

The French government confirmed yesterday that Mr Aziz would meet Mr Alain Juppé, foreign minister, this morning before travelling to New York for meetings at the United Nations. The foreign ministry said the talks would focus on reminding Iraq that it would need to implement UN Security Council resolutions before there was any possibility of lifting trade sanctions imposed after the Gulf state invaded Kuwait in 1990. However, the meeting is being seen as reflecting France's eagerness to establish friendly relations and win contracts for its companies as soon as existing trade sanctions are lifted.

France emphasised that it had informed its main partners of the visit including other countries in the Middle East, and that no other official meetings were scheduled with Mr Aziz. Andrew Jack, Paris

Harare marchers accuse banks

Hundreds of demonstrators marched through Harare yesterday to protest at alleged racial discrimination by banks and white-controlled companies against blacks. Demonstrators said bank officials were preventing poor blacks from getting loans to start their own businesses, and that banks and white-owned companies were a stumbling block to black economic empowerment.

Mr Enoch Kamukunda, secretary general of the Indigenous Business Development Centre, a lobby group of black business people, told demonstrators that fewer than 100,000 whites in Zimbabwe still owned more than 90 per cent of the nation's private businesses. He said the black majority of 10m were still condemned to a life of poverty by wealthy business interests, including foreign-owned banks, which denied them opportunities for advancement. In recent weeks, stone-throwing students have smashed windows of businesses they accused of racism. Black activists have called for a consumer boycott of some white companies. AP, Harare

Boesak post delayed for audit

The formal appointment of Mr Allan Boesak, a long-time anti-apartheid activist, to the post of South African ambassador to the United Nations in Geneva has been postponed until an investigation has been completed into allegations that a foundation he heads has misused international aid funds.

After a meeting with Deputy President Thabo Mbeki in Pretoria yesterday, Mr Boesak agreed to the delay pending an independent audit of the Foundation for Peace and Justice, a non-profit organisation that he founded. Mr Boesak also agreed to assume full "moral responsibility" should any irregularities come to light, but he insists that the charges are fabricated and the result of a media "witch hunt".

The announcement follows allegations by a Danish church organisation, DanChurch Aid, that nearly \$2m (\$540,000) of funds it donated to Mr Boesak had been used to finance personal loans to officials connected to the foundation. Mr Boesak himself stands accused of taking \$100,000 in a personal loan and a \$4,500 a month housing subsidy, as well as giving a grant of \$750,000 to a video production company run by his wife. Mark Suzman, Johannesburg

Joint finding on Gaza shooting

Israel said last night that a joint inquiry with Palestinian security officers had confirmed its version of a shootout at the Gaza border crossing on Monday in which three Palestinian policemen were killed. "The inquiry proves beyond a doubt that the Israeli soldiers were fired on first," an army spokesman said. Although a final report has not yet been published, the Israeli spokesman said at least one of the men who shot at an Israeli patrol and set off the incident was a Palestinian policeman. When a second Israeli unit advanced on a Palestinian police post and demanded that the men inside surrender, he added, they shot at the Israelis. The soldiers then stormed the post and killed the three policemen. The Palestinians' chief peace negotiator, Mr Nabil Sha'ath, continued yesterday to accuse the Israelis of "cold-blooded murder". Eric Silver, Jerusalem

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NEWS: THE AMERICAS

Mexico power sell-off is music to investors' ears

By Ted Bardacke in Mexico City

The privatisation of much of Mexico's electricity sector, announced yesterday by Finance Minister Guillermo Ortiz in a meeting with investors in New York, was exactly the kind of move many observers had been waiting for from the Mexican government.

Foreign investors had cited the lack of further opening in this area as one of the main reasons why they were initially unimpressed by Mexico's emergency economic plan, announced last Tuesday.

More openings to private investment in electricity, they said, would not only send a strong signal that structural reform is continuing in Mexico but also attract large

amounts of direct foreign investment to help the country get through its current economic woes.

Government officials had raised expectations among investors that certain areas currently off-limits to private capital, namely existing electricity plants, would be included in the plan.

But opposition from key labour unions in the negotiations of the plan forced the government to back-track.

But now that the government has the plan wrapped up it apparently has decided to move forward after all. Yet the process of privatising existing electricity plants will not be an easy one.

Although many companies have expressed interest in the plants,

banks have been reluctant to finance such purchases.

Their worries are based on questions about how private operators would be able to ensure a constant stream of fuel supply, as the state-owned oil monopoly Pemex is the only authorised (and erratic) supplier of oil and gas.

"Prospective investments in private electric power generation are in doubt not only because of a lack of a regulatory framework that can support the requirements of project financing but because of the lack of peace of mind about Pemex's commitment to the production, supply, transmission and fair pricing of natural gas," says George Baker of the California-based Mexico Energy Intelligence Service.

Even more worrisome is that power generated would probably have to be sold to state-owned distribution companies, which are likely to remain the only retailers of electric power.

Just to handle projected new electricity output over the next six years, the government was scheduled to invest more than \$500m on new transmission capacity, difficult for a company whose debt rating has just been lowered and which often has trouble paying equipment suppliers on time.

The oil sector is the other area in which investors were hoping for big privatisation announcements by the Mexican government.

Sure to go on the block are secondary petrochemical plants, which the

administration of former president Carlos Salinas unsuccessfully attempted to sell for more than a year.

Low petrochemical prices on the world market and an inability to finance purchases, because of the same doubts about guaranteed supply of inputs, were cited as the reasons for failure.

But other options were being explored yesterday in a meeting between Mexican president Ernesto Zedillo and the new head of Pemex, Mr Adrian Lajous. Natural gas transmission and marketing could be opened to foreign investment, which in addition to attracting investment would remove one of the bottlenecks to private electricity generation.

Another possibility is to open

Mexico up to service risk contracts which give private companies the possibility of earning extra compensation based on a specific oil well's output without ever owning the oil, as prohibited by the Mexican constitution.

Though considered a moderniser within the Pemex bureaucracy, Mr Lajous is known to oppose private investment in upstream activities. He has argued that Mexico's low finding costs and Pemex's easy access to international capital make sharing profits with private investors unnecessary.

However both the technical conditions in the country's oil and gas fields and lenders' willingness to extend credit to Pemex may force a change in policy.

US goods orders rise 2.6%

New orders for US manufactured goods rose 2.6 per cent between October and November, slightly more than projected by most forecasters, writes Michael Frowse in Washington.

The orders figures are volatile on a monthly basis; the November gain was concentrated in the erratic transport sector and followed a fall of 0.4 per cent in October. In the year to November, however, orders rose by a robust 11.8 per cent in cash terms, reflecting rapid growth of domestic demand.

Many analysts expect growth of industrial orders to decelerate in coming months following last year's sharp increase in short-term interest rates. Earlier this week, US purchasing managers reported a drop in their index of new orders last month.

Canada offers to host G7 meeting

Canada has volunteered to host a meeting of G7 finance ministers later this month or in early February for what one Canadian official described yesterday as "a general stock-taking, not tied to any particular issue," writes Bernard Simon in Toronto.

G7 officials are exploring possible dates, the official said. The meeting would, among other things, give ministers an opportunity to meet incoming US treasury secretary Mr Robert Rubin.

Guatemala minister sacked

Guatemala's President Ramiro De Leon has sacked his minister of the interior and a sheaf of senior government officials following questions raised over a deal to import cars from Panama, writes Edward Oribe in Guatemala City.

Mr Danilo Parrinello, who had been expected to go in a planned reshuffle later this month, was dismissed along with the vice-minister of the interior, senior police officers, and the head of immigration. President Ramiro De Leon said that he would not tolerate the kind of corruption among his officials.

Brazil bank takeover heralds an overhaul

Government's move seen as opportunity to speed change in state financial sector, writes Angus Foster

When a Latin American government takes control of two of its biggest banks, market observers might be expected to see a crisis afflicting another country in the region, the unease could be expected to turn to panic.

But when Brazil's central bank intervened last Friday in Banespa and Banerj, controlled respectively by the states of São Paulo and Rio de Janeiro, there was applause rather than panic.

No queues of customers have formed to withdraw their money and private sector banks have resumed lending to

Other governors are expected to request the same for their banks

the two troubled institutions, although at higher rates. Such circumspection stems from the belief among customers and bankers that the banks are too big and politically important for the central government to close down. The intervention, which was not related to the collapse of the Mexican peso, stemmed from liquidity problems resulting from a government credit squeeze.

Brazil's private sector banks are also seen as strong enough

to stop any domino-like reverberations across the banking system as happened in Venezuela last year. And, analysts say, the new president Fernando Henrique Cardoso now has an opportunity to reform the state banks, whose debts threatened to undermine Brazil's new currency, the Real, and stoke inflation.

"It was an exquisitely executed coup de grace," said a private banker in São Paulo. "The central government can now force the pace of change in the state banks, rather than rely on reluctant state governors."

The intervention was "exquisite" because it came too late for the outgoing governors to react before their mandates ran out on Sunday, yet in time to be implemented when their successors took office. Politicians use state banks as important sources of patronage and state governors have blocked previous attempts to wrest control of the institutions.

Even though the new governors of São Paulo and Rio are members of Mr Cardoso's Social Democracy party (PSDB), his government was not sure they would welcome the move.

Under the intervention, known officially as a "special temporary administration", new directors have been appointed by the central bank and have 60 days to assess the banks. The banks remain open and customers have been



Cardoso: opportunity for reforms to prevent the new currency being undermined

assured by Mr Pedro Malan, the new finance minister, that their accounts are safe.

At the end of the intervention period, which lasts one year but can be extended to two, the banks can be returned to their states or, what is more likely, sold.

Banespa's new directors have already sacked 1,300 people who they suspect were

Brazilian banks

	Number of employees	Costs per employee (\$)	Net assets June 1994 (\$bn)	Bad loan ratio (%)
State owned				
Banespa	24,432	26,240	24.30	11.25
Banerj	12,000	13,775	2.23	23.65
Private				
Bradesco	62,590	4,500	19.30	2.76
Itaú	39,362	8,820	14.5	2.89

Source: Austin ASIS, FT

Payment transactions per employee (US=100%)

Private banks	44% (47,200)
Public banks	28% (30,600)

Source: McKinsey analysis

political appointees with no work to do. The bank's fleet of 703 cars, twice the size of the governor's, is also being cut by 90 per cent.

Both banks are expected to close hundreds of loss making branches.

Other state governors are watching closely. Nearly all have inherited budget problems and loss-making state banks. Now that the precedent of intervention has been set, several governors are expected to request that their banks be taken over as well.

Blame for the urgent but politically unpleasant task of cutting jobs and branches could thus be shifted to the

central bank.

The intervention has raised doubts about the future of the state-owned banking network. The central government and the states own 25 banks which hold just over half total banking assets, yet are widely felt to be over-staffed and inefficient. They have survived, despite private sector competition, because of political influence and windfall inflationary gains.

Since inflation fell sharply in July after the introduction of the Real, analysts say most state-owned banks have been losing money.

Some states controlled by Mr Cardoso's allies are consider-

ing privatising their banks independently.

The southern state of Minas Gerais wants to sell one of its two banks and the poor northern state of Ceará has announced it is studying a sale. Other smaller banks could be merged or, in the worst cases, even shut down by the central bank.

Dealing with the smaller banks will be comparatively easy, as will cost cutting at the larger banks. What will not be easy is untangling the ties between the big banks and their shareholding governments and preparing them for full private sector competition.

Banespa, for example, has outstanding loans of \$3.5bn to the São Paulo state government. Many were extended to other state-owned companies, often on political rather than business grounds. The new directors are assessing what proportion of these loans are bad.

Banespa will be unattractive to investors until these loans have been paid off or collateralised.

But the new governor of São Paulo, Mr Mário Covas, has bigger problems to deal with - he has inherited a state with debts of \$32.7bn, equal to about two years of tax revenues. He may not be in a hurry to help Banespa, either, since he is thought to be upset that the central bank intervened in the bank without his knowledge.

Vehicle output rises 14%

By Angus Foster in São Paulo

Brazil's motor vehicle industry broke all its records last year, thanks to the country's renewed economic growth and strong exports.

Vehicle production increased by 14 per cent to 1.58m units, according to Anavea, the manufacturers' association, which consolidated Brazil's place in the world's top 10 vehicle producers. It was the second successive year of strong growth, and production has increased by nearly 60 per cent since 1992.

Exports grew 14 per cent to 379,000 units, with Argentina as the main market. Imports more than doubled to about 128,000 units for the first 10 months to November, encouraged by falling tariffs and government moves to open the economy.

Domestic sales were lifted by strong consumer demand, especially after inflation fell following the launch last July of the Real currency.

Renewed growth in Brazil's agricultural sector helped lift sales of agricultural vehicles by more than 60 per cent to nearly 51,000 units.

Mr Luiz Scheuer, president of Anavea, predicted further production records this year, although the pace of growth could be slowed by rising imports.

NEWS: WORLD TRADE

US waves big stick at Chinese pirates

Nancy Dunne and Richard Waters report on a fierce row over \$1bn copyright infringements

Twenty-nine Chinese factories churning out pirated copies of US-produced "videotapes, compact discs and computer software have become a symbol of US resolve to make headway against copyright infringement. To back up this resolve, Washington has threatened tariffs of 100 per cent on \$1bn (\$600m) of Chinese imports unless there is an agreement by February 4.

For some of the big companies which dominate the US entertainment and media industries, the battle is central. "Intellectual property is a huge problem, and must be addressed," says Mr Arthur Sackler, vice president in charge of law and public policy issues at Time Warner. "There are better than two dozen factories over there producing CDs really badly harming our east Asian business."

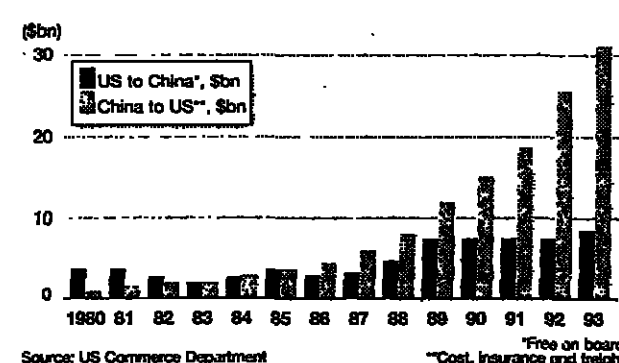
This is not the first time Washington and Beijing have been on the brink of trade war over intellectual property complaints. In 1989 China agreed to pass a copyright law and strengthen patent protection. Five years later, after the US trade deficit jumped from \$6.2bn to about \$28bn, another US administration is insisting these laws be enforced.

US officials have presented Beijing with a detailed plan to end the dispute. They are willing to be "reasonable about the perimeter and timetable" but they have three demands:

- Immediate and effective measures against piracy. Industry, for example, would like the 29 factories bulldozed, but the most productive pirates are the most likely to be spared because of their close ties with senior communist party officials.
- Market access for US films, CDs, books and cassettes being stolen and reproduced.
- Structural changes by the Chinese government to ease imports, such as the creation of an effective customs service and modifications in the Chinese legal system.

Washington almost certainly will not capitulate as it did last

US - China trade



Source: US Commerce Department

*Cost, insurance and freight

May when President Bill Clinton "de-linked" China's Most Favoured Nation trade status from human rights. This, officials believe, gave the Chinese the impression the president is "a paper tiger," particularly after the climbdown was followed by a high profile sales and investment mission led by Mr Ron Brown, commerce secretary.

The Commerce Department is hawkish in the looming confrontation and is in accord with Mr Mickey Kantor, the US trade representative, that a tough stand must be taken. "From the outset, we were very clear that there would be big emerging opportunities, but also big emerging problems," said Mr Jeffrey Garten, the Department undersecretary for

international trade. "We knew there would be problems with human rights, the environment and a variety of trade issues. Intellectual property rights is at the top of the list."

China's growing surplus is partially due to a shift in production from Hong Kong and Taiwan, says the Commerce Department. Still the US absorbs about 35 per cent of China's exports while only 10 per cent of US exports find their way into the Chinese market "essentially closed."

US officials say they do not expect to achieve trade parity, but see potential for "enormous export gains" from the \$250bn China is expected to spend on telecommunications, power and energy projects over the next five to seven years. US importers will be less

happy with sanctions if they are imposed, but the retaliation would be carefully targeted to spare US companies which import cheap parts.

"There are lots of low wage countries where they can move production," another trade official said. "Mexico would be pleased to have these industries. Besides China is one of the riskiest places to invest."

For many US companies which have built up long-standing trading links with China, such comments seem disingenuous. Many have invested heavily in developing their own parts operations in the country or transferred technology to local partners, and could not easily shift to suppliers elsewhere.

McDonnell Douglas, for instance, first began making landing gear doors in China to feed its US aircraft manufacturing operations in the 1980s and has expanded since to nose structures and stabilisers. United Technologies also manufactures some jet engine parts in China to feed its Pratt & Whitney manufacturing operations in the US. Chinese manufacturing standards have risen fast, and "over time will be world class," says United Technologies (UTC).

Neither manufacturer views the current trade spat as a threat to their two-way trade links - though both are watch-

ing the situation. UTC, which had more than \$500m of sales of elevators, air conditioning systems and jet engines to China last year, says: "As yet it is not a major factor for us. But in the future it could be."

The high technology and entertainment industries, which rely on protection of intellectual property, are united in demanding action. They believe Chinese piracy of copyrighted works alone reaches at least \$1bn annually and that China's annual production capacity of stolen products exceeds 75m in a market which can absorb only 5m. Most of the counterfeits are moved in Hong Kong, southeast Asia and the Americas.

There is no strict link between the current dispute and US insistence on far-reaching reforms before agreeing to China's membership in the new World Trade Organisation. But a US official acknowledged: "We will not support accession unless intellectual property rights concerns are resolved."

Mr Garten said he had always expected US relations with China "to take two steps forward and one step back." His focus is on the long run, which is why the US government has pushed to get US companies into the market. "Our eyes are on the prize," he said.

Fears ease on tough new tanker liability rules

By Charles Batchelor, Transport Correspondent

Nearly 1,200 tankers have obtained clearance from the US Coastguard to sail into American waters, easing fears that imposition of tough new financial liability rules would lead to oil shortages in the US this winter.

This represents a victory for the coastguard against a sustained campaign by independent tanker owners for an easing of the rules, but it leaves shipowners facing higher costs. More than 1,000 of the 7,000-strong world tanker fleet are needed to meet US oil needs.

Owners now hope the cost of obtaining insurance cover for the extra guarantees they have had to

provide will fall as the insurance market gains greater experience of pricing this type of risk.

Problems arose after the rules governing financial liability were tightened in the wake of the Exxon Valdez tanker disaster off Alaska in 1989. The coastguard set higher limits on the "certificates of financial responsibility" required from shipowners with effect from December 28.

Difficulties were compounded when the coastguard insisted that, in the event of an oil spill, they be allowed to make a direct claim against the protection and indemnity (P&I) clubs which shipowners have traditionally used to cover themselves against risk.

The P&I clubs refused to take on the extended responsibility, prompt-

ing insurers to set up two schemes, First Line and Shoreline, to provide cover. First Line provides cover of up to \$375m (£234m) per vessel if the owner's P&I club disputes a claim; Shoreline offers up to \$385m.

"The certificates seemed to be a focal point of opposition against the Oil Pollution Act in general," said Mr Dan Sheehan, director of the coastguard's National Pollution Funds Centre. "But there was a co-operative effort by the entire maritime industry and the December 28 deadline went smoothly."

Shipowners said the importance of the US as a destination for oil shipments had forced companies to back down. "In today's markets it is difficult to survive without trading to the

US," said Mr Philip Rankin, spokesman for Intertanko, which represents independent tanker owners.

But neither of the two insurance schemes had been tested under fire. "They are an additional cost which provides zero extra benefit to the owner and the US public."

London & Overseas Freighters, a Bermuda-based shipowner which has obtained certificates for its four tankers under the First Line insurance scheme, calculated it faces up-front costs of \$40,000 for its one 80,000 gross registered-ton tanker and \$18,500 for each of its three 37,000-ton vessels, and a voyage premium of \$10,000 each time one of its vessels sails to the US, to a maximum 20 voyages.

"This represents \$200,000 a vessel

per year for vessels trading frequently with the US," said Mr Huw Spiers, chief financial officer. "We are now paying a lot of money for someone to take the risk of providing financial guarantees."

The insurance schemes have been put in place quickly, but when the insurers gain experience and see there is little risk, they will be able to reduce their premiums.

"We will continue to look at [insurance premium] rates carefully," said Mr John Goldberg, a principal of Johnson & Higgins, the insurance broker which put together the First Line scheme. "We didn't create the problem. That was caused by the Oil Pollution Act. All we did was to provide a solution."

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RECRUITMENT

JOBS: Trying old-fashioned courtesies

Manners maketh the management

What New Year resolutions should recruiters be considering for 1995? Should they indeed make any, or is everything fine and dandy in the market?

To contradict those who may be thinking the latter, I have compiled a short list based on observations and comments passed on to the Jobs column in 1994.

Perhaps the first resolution – if the strength of feeling among applicants from job applicants is anything to go by – should be to inject a little more old-fashioned courtesy into the selection process. This means replying to applications instead of ignoring acknowledgments to all but those who are successful for interview.

Failure to reply to applications was mentioned repeatedly as one of the biggest bugs among job seekers who contacted the column last year. While some recruiters may

think that such an approach is the prerogative of the buyer in a buyer's market, they are failing, as one reader pointed out, to take account of the adverse public relations impact. The reader said: "The applicant may be a customer of the company. He or she may have friends and relations of other customers."

Such disregard is also short-sighted given the fluctuations in the labour market. When the labour pool shrinks and those selling their skills become able to pick and choose their employer, past experiences with a particular organisation may prove a fundamental influence in their decision.

Only last month, Incomes Data Services, the UK employment research specialist, was registering in some sectors the first signs that the economic recovery is beginning to push up salaries. The trend, it said, has been particularly notice-

able in information technology where demand for staff has increased markedly in the last 12 months.

The second resolution is for boardroom recruiters. They should resolve to keep on appointing their pals. They are going to need every friend they can get in 1995. The self-inflicted damage created by the 75 per cent pay rise awarded to Cadric Brown, chief executive of British Gas, while some employees faced pay cuts, will go down as a classic example

of a public relations disaster.

A resolution for academics interested in employment and work organisation: this year look at something, anything, other than human resource management, which must have been one of the most intensively studied aspects of the labour market last year.

Occupational psychologists might make one small resolution: to write in language that we can all understand. And management gurus might think of tempering their pas-

sion for a certain word: paradigm.

Finally, a resolution for all employers: that they make more of one of our most under-used resources – the thousands of unemployed older people whose skills are being wasted. A start could be to end specifying age ranges in UK job advertisements.

Hay Management Consultants' review of European compensation trends in 1994 has produced some interesting salary pointers among its tables. The overall conclusion is that the concept of Europe for most people is still a long way off. Taxation and social security differences remain large across Europe.

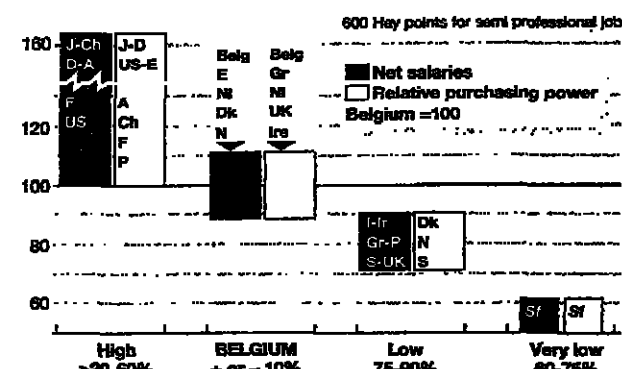
Looking at overall salary increases over the past 10 years across Europe (lumping Japan and the US into the comparison for good measure), it has decided that the three places where you would have noticed most differences in salary increases were Portugal, Ireland and Spain. The most prudent countries on pay were the Netherlands, Belgium, France, Finland, Switzerland and Sweden.

When it looks at two of the most important aspects of pay – what you get net and its relative purchasing power – side

Nationality of mid-rank manager	Gross salary in home currency	Cost of keeping up home country pattern of spending on consumer goods, when in	Switzerland	USA	France	UK	Australia	Japan
Hong Kong	64,983	21,579	24,703	22,577	28,233	28,093	28,704	22,193
Singapore	60,570	22,509	18,218	19,453	33,189	28,091	25,205	20,194
American	60,567	20,081	18,252	19,654	27,985	21,878	21,515	16,871
Swiss	64,986	20,084	20,783	15,321	23,851	20,506	16,432	14,270
German	75,967	17,987	18,822	14,119	20,851	18,511	17,045	14,618
French	57,771	17,835	18,214	14,280	24,436	18,511	17,045	14,618
British	39,734	16,101	17,008	12,923	22,588	17,379	17,252	11,446
Australian	39,262	14,820	15,628	11,417	19,884	15,448	15,156	12,190
Japanese	82,420	8,956	9,403	7,877	14,270	11,238	10,719	8,949

* Responsible for function such as marketing in medium-sized company

Net salaries and relative purchasing power



Source: Hay Group
J=Japan, Ch=Switzerland, D=Germany, A=Austria, F=France, E=Spain, P=Portugal, N=Netherlands, Dk=Denmark, N=Norway, G=Greece, Ir=Ireland, It=Italy, SF=Finland.

by side, it produces the accompanying graph (below left). The graph is compiled using Belgian salaries and purchasing power on a base of 100, with those countries which have relatively higher figures above the line and those with lower figures below it.

Belgium is used for the index since it represents a neutral central location for many multinationals. The salary comparisons use those jobs which attract a 600 Hay points rating: junior and middle management levels, senior professional staff and regional sales managers.

While Japan, Switzerland and Germany are firmly on top of the pay and purchasing league and other countries such as Spain and the US enjoy comparatively low income tax and cost of living, the place where your pay can do least for you seems to be Finland.

The Employment Conditions Abroad Consultancy, looking exclusively at purchasing power, has provided the data for a table (above) that may help those seeking to know how much it would cost them to maintain living standards for their families in a move overseas.

The figures are based on the salaries of a typical middle manager in a medium-sized company and annual outlay on consumer goods, excluding housing costs, in both the home country and in comparison with eight other countries.

Hong Kong tops the purchasing power table, reflecting the high competition in the territory for skilled and qualified labour. Singapore and the US are second and third.

It should be noted, however, that the effect is accentuated for Hong Kong and Singapore

nations since a significantly higher proportion of their income than that of other nationalities is spent on eating out.

It is also noticeable how native nationals manage to keep their spending down in their own countries compared to their foreign counterparts. This is because they tend to know where and how to find the best bargains on their own turf. The Japanese remain content with a much lower level of spending.

Currencies have been converted to sterling at mid-December exchange rates. For more information about the figures contact Barry Rodin, ECA, 15 Britten St, London SW3 3TY, tel (071) 351 7151, fax (071) 351 8396.

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ACCOUNTANCY

Getting the auditor back to the top of the hill

Expert Roger Davis explains why he sees 1995 as a critical year for the profession's future

What a godsend it would be if 1995 saw the end of years of sterile debate on the role of the auditor, the demise of that torrid little phrase "the expectation gap", and a sense of adventure in a profession far too long programmed into a "too difficult" response to changing expectations.

For this could be a watershed year for the profession, a year when a critical choice has to be made. The easy course would be to continue down the slippery slope to a legalistic compliance mentality. Or we could take the path back to the top of the hill, where we are looked up to with respect for our opinions, and can look down with pride.

The agenda for the profession in 1995 is formidable. First, decisions need to be made about the successor to the Cadbury Committee on corporate governance. Of the need for a robust "Son of Cadbury" there can be no doubt. History has an uneasy knack of repeating itself. Every recession catches out the reckless individuals who get away with it in the boom times. Each time the City says it must not happen again - but it does.

It would be foolish to pretend that the global markets for industry and for capital will become less aggressive. The temptation to turn a blind eye to imprudence and bad behaviour will remain. We cannot expect individual investing institutions to double as corporate regulators. Which is why the shared City interests in good behaviour need to be brought together under one shelter, just as in Cadbury Mark I. This is probably the last chance to avoid a statutory code

and a Securities and Exchange Commission lookalike to monitor it. With a voluntary code of good practice, Son of Cadbury should be seen as the voluntary proxy for an SEC.

The one question is what the second Cadbury should do. The answer is simple: to ensure that the existing code sticks against inevitable temptation. Without that continuing focus, the risk is that companies' statements of compliance will be reduced to a few anodyne lines of lip service. What it need not, and must not, do is start writing more rules which will shackle industry.

Which is where we come to accounting and auditing. Regulation of both will be high on the agenda in 1995.

The Accounting Standards Board has achieved much to improve comparability of accounts. But there is no absolute and the ASB is fast reaching the point at which the 80:20 rule should kick in - there is too much effort for little gain. My firm's checklist of requirements for company accounts now has well over a thousand questions. It is time to question what value they collectively add to confidence in company accounts.

The profession of accountancy, like every other, is one where experience and intellect combine to reach the right answer and where the reference book comes third. Auditing firms themselves have asked for more rules to avoid difficult judgments. I take this opportunity to say that henceforth at least Coopers & Lybrand will not do so.

We are a profession of practical people. We make rapid judgments on

what is true and fair when advising on a corporate acquisition or a corporate recovery situation.

We go straight for the jugular of cash flow and its comparison with profits. I suggest this is the year to put that comparison at the top of the accounting agenda for companies, auditors and analysts, with some lateral thinking by the ASB in its review of its Financial Reporting Standard 1 - which required companies to publish their cash flow statements.

We also need lateral thinking on audit regulation. That, too, will have a high profile in 1995. The European Commission is looking at it and we can expect the domestic debate on self-regulation to surface. But we are in danger of asking the wrong questions out of context. Auditing is an integral part of the corporate governance process. A voluntary code for improving governance suggests a voluntary regime for improving audit standards. The concept of a code of good practice for auditors, and their publication of how they comply, is a logical extension of the Cadbury concept.

A current problem is that a number of bodies have common elements in their agendas. They have done good work. But it is only human that each then assumes a life of its own with a "What shall we do next?" ethos rather than serious zero basing. There is much sense in the Auditing Practices Board's "Audit Agenda" and this might be developed into an auditor's code in place of the conception of more detailed standards.

The insidious creep of the dead hand of more rules runs against the

grain of a global society which is deregulating. To bury the nose in the rule book is to bury it in the sand. It will bring out the worst in the profession when the time has come to bring out the best in our people.

There is no substitute for the maxim that if there is a musty smell in the room, the chances are there is something rotten under the floorboards. For too long the profession has been resisting expectations of the auditor in the prevention and disclosure of fraud. That position is not sustainable if we are to take the path back to the top of the hill. And with the new guidance for directors on internal control, the profession has a wonderful opportunity to act as the catalyst of best practice in boardroom controls.

Of course, auditor liability is the main shackle on change. I say this not as a campaigning message but as a fact. As head of audit, I continually say to my partners "Don't stick your neck out; it's too dangerous". It would be a godsend indeed if progress was made towards a fairer regime in 1995.

From words to the action: I encourage my professional colleagues to see 1995 as the year when we reassert and build on our traditional values of forthright, practical opinions. The advice I have given to my own partners is not to pussyfoot and to take the number five from the new year and to ask on a scale of 0-6:

● Is this a company to whom we want to lend our name?
● If so, what are the risks of fraud and/or business failure?

● What do we tell the client about the quality of his profits?
● And about how his controls compare with peer companies?

● And what are the five most important things he needs to put right? As fundamental as any of the above, 1995 is the year to consider whether the profession is still turning out the right kind of accountants to take their seats in the boardroom. Senior industrialists have recently told me they are unhappy about the shortage of rounded finance directors.

The unique storeroom to boardroom insight of audit training has enormous potential for industry if we channel it in the right direction. The sterility of the debate on auditing has led to diminishing returns. The subject is bigger and is about how chartered accountants are to continue to dine at the top table. We won't dine at all if we have become a bunch of technical drones. It is about time the professional institutions realised it.

With risk-averse governments in our and many other major economies, 1995 may well be a bland economic year. My profession can buck it by making it a year in which we become adventurous and, for once, think laterally about how we demonstrate our independence and what more we can do to prevent life-threatening ailments in our clients.

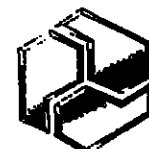
We might start by adopting our equivalent of the Hippocratic oath. I suggest: "A duty above self interest to do all that is possible within our competence to protect the client company from damage to its well being".

Roger Davis is head of audit at Coopers & Lybrand.

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For an informal discussion please contact Charlie Adams on 081 297 1500.

For an application form and job description please write, quoting reference FD110, to The Personnel Administrator, Hyde Housing Association Group, Leigate House, Burnt Ash Road, Lee Green, London SE12 8RR.

Closing date for return of application forms is 27 January 1995.

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MANAGEMENT

Turnaround man gets a new fix

Daniel Green meets Stuart Wallis, the chief executive charged with reorganising a troubled drugs company

Sixty-seven senior managers at Fisons, the UK pharmaceuticals, scientific instrument and distribution company, met last November for the first time in more than six years. The gathering had been called by Stuart Wallis, chief executive since September.

Fisons has had a miserable three years. There have been two chairmen, two finance directors, three chief executives and three profits warnings. The shares have fallen in value by 80 per cent.

Wallis opened his address by flustering the managers on their skills. Then he told them that the company for which they worked employed too many people, was too diversified and would have to be radically reorganised.

Anyone who knows 49-year-old Wallis would not have been surprised by his bluntness. A former colleague says: "He has no fear of doing the hard thing. He's tough."

He is also a man who enjoys power. Is driven by financial reward and is happiest when a business needs turning around. "He wouldn't operate well in a comfortable environment," says the former colleague.

This fits with Wallis's image of himself. His record is one of running businesses in need of change and then leaving.

Until the summer of 1994, he was chairman of Bowater's packaging, one of the company's three divisions. The division's performance helped spur a rise in Bowater's market capitalisation from less than £500m in 1988 to more than £2.5bn last year.

He left Bowater before the chief executive's post became vacant to run the troubled Fisons. "I was getting bored. The job had been done," he says matter-of-factly.

Some observers see clues to what might happen at Fisons in his previous turnaround careers at Octopus Publishing, where he was head of distribution, and at Hestair, the engineering, employment agencies and consumer products company, where he was chairman of consumer products.

Hestair was eventually bought by BET, the UK services conglomerate, and Octopus Publishing was taken over by Reed International.

Wallis does not rule out a takeover of Fisons, or its break up. "The Fisons turnaround is similar to Octopus and Hestair," he says.

With more justification than many newly-crowned chief executives, Wallis is prepared to blame the misfortunes of Fisons on his predecessors. Former employees and others in the drugs industry agree that the company has had a culture problem and has suffered from under investment.

Fisons today is largely the creation of John Kerridge, who took pre-tax profits from less than £25m in 1982 to almost £250m in 1992.



Stuart Wallis: blunt and tough leader

1990. He resigned as chairman and chief executive in January 1992 for health reasons.

Under his control, senior staff say they found it difficult to deliver bad news. They resorted to bending and breaking rules to flatter the company's performance.

The culture was exposed when Fisons admitted in 1993 that it had indulged in improper sales practices, including the bribing of doctors and "trade loading" in which drugs stocks were sold at a discount to distributors before the financial year-end to raise that year's sales figures.

The under-investment caught up with the company in 1991 when the US Food and Drug Administration stopped the sale of two Fisons products after inspecting the company's manufacturing sites. Among its discoveries was

Fisons' use of beer kegs to store pharmaceuticals.

Altering management attitudes is now one of Wallis's biggest challenges. Indeed, the gathering of the 67 managers in November was partly about "getting them to feel able to talk". But the meeting was also "to get them ready for a period of rapid change", says Wallis.

His homework for the meeting was two months' visiting 60 Fisons sites around the world. The good news was that he found "strong management and a powerful pharmaceutical sales and marketing team".

The bad news was that:

- The company did not have enough of its own products for the sales teams - it has only two drugs of world standing;
- Administration costs were too high with, for example, six separate headquarters sites in the UK. Wallis has already said that those functions will be "condensed";
- Balance sheet controls were "frankly appalling" with working capital too high, too many under-performing assets and not enough cash flow.

Wallis also identified specific problems within the three divisions. In the drugs division, for example - ranked 61st in the world - he believes capital and research spending are too high for a business with £500m a year in sales.

He sees the solution as licensing products from other companies.

In the instruments division - which is the world number six - he blames a high cost base for the losses of the last couple of years.

The third problem area is the distribution division, which has a US business with annual sales worth \$750m (£481m) and 35 per cent of the US market for clinical laboratory distribution. "There is not much more growth in distribution," says Wallis. "The choice is further investment or an alliance on the industrial side."

Ultimately, Wallis is open to offers. "It's likely that Fisons can't do justice to all three divisions. We will concentrate even if it means selling some very good businesses."

As the pace, cost and complexity of technological change becomes ever more daunting, companies are rethinking the way in which they manage their research and development activities.

Increasingly, businesses are relying on external sources for R&D in an attempt to reduce costs and keep abreast of a widening range of relevant technologies.

"There is much more of a willingness between companies to share and collaborate," says John Brophy, general manager, corporate research at BP Chemicals. Terry Lemmon, technical director of Courtauld, agrees. "More people are prepared to take greater risks in sharing things with outsiders."

This trend has seized the imagination of consultants, who have created a new buzz-phrase - "virtual R&D" - to describe the extreme case where a company is completely reliant on external R&D.

Although the truly virtual R&D organisation does not yet exist, "there is undoubtedly a global trend in that direction," says Steve Bone of PA Consulting. The OECD Basic Science and Technology statistics show that the ratio of external to internal funding has been increasing by 2 to 3 per cent a year for the past four years.

This phenomenon is part of a wider movement towards outsourcing activities which fall outside a company's core business. But unlike canteens, cleaning and even computing, R&D often has a critical bearing on a company's future. Inevitably, the decision to rely on external sources raises important management and strategic issues.

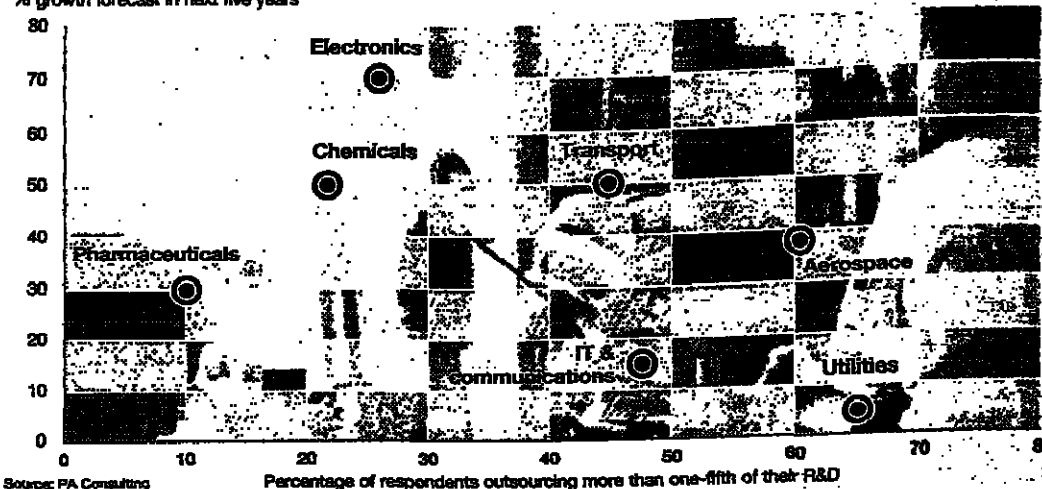
Technical managers must shed a "not invented here" mentality and become aware of technological developments and their relevance throughout the world and across a range of fields. They must also learn to build trust, negotiate and manage beyond their organisation. And they must ensure that proprietary technology does not leak out and that intellectual property rights are preserved.

Outsourcing R&D also raises important strategic questions. Companies that fail to develop technology on their own behalf risk missing out on important profits streams. For example, the US electrical goods manufacturers which relied on external suppliers for semiconductor technology rapidly lost ground over the last two decades to their Japanese rivals which developed semiconductor technology in house.

In general, however, Japanese companies are more enthusiastic about contracting out R&D than their overseas counterparts. A survey conducted by PA Consulting and the Massachusetts Institute of Technology suggested that Japa-

Outsourcing on the rise

% growth forecast in next five years



Source: PA Consulting

Percentage of respondents outsourcing more than one-fifth of their R&D

Revolution in outsourcing

As costs continue to rise more companies are using external sources for R&D work, says Vanessa Houlder

new businesses would increase their percentage reliance on external technology from 40 per cent to 60 per cent between 1993 and 1996.

The equivalent figures for the US was an increase from about 12 per cent to 35 per cent; European businesses projected a rise of a few points to 24 per cent.

These figures show that outsourcing R&D is not new. Companies have long contracted out R&D work to cope with peak workloads. But the rationale underpinning outsourcing is changing. "A lot of companies now take a much more strategic view and they don't just do it for overload purposes," says Paul Auton, managing director of Cambridge Consultants and president of the Association of Independent Research and Technology Organisations.

The appetite for external R&D is being met by suppliers, consultancies, partnerships and consortia. New players are emerging, including government research laboratories earmarked for privatisation such as AEA Technology, the commercial arm of UK Atomic Energy.

UK universities, which received £122m from industry in 1992-93, also play an increasingly important role. "There is a changing culture in universities where they are looking at

collaborations with business," says Paul Lester, chief executive of Graseby, an instrument supplier.

Another source of external research work are commercial laboratories that are opening their doors to business from other companies. When Thorn EMI disposed of most of its high-technology businesses, its Central Research Laboratories turned to external customers, which now account for 95 per cent of its business.

CRI's experience suggests that research work may be easier to manage when it is carried out by an outside organisation, according to John White, its managing director. He says that staff displayed "a different attitude" and "a greater pride in completing work on time", as CRI made the transition from an in-house lab to commercial concern.

Conversely, some businesses believe they can get more out of in-house researchers and engineers. "By subcontracting out you don't have the same control and the same motivation of the team," says Paul Lester, chief executive of Graseby, international instrument supplier.

This reluctance to go outside the organisation for core skills is mirrored by a reluctance to outsource "critical" technology, which differentiates a company's products and

services. "We make money by controlling those critical technologies. It is our competitive advantage," says Brophy.

The degree to which a company insists on retaining control over its core technology depends largely on its industry, says Bone. The chemicals and pharmaceuticals industries have not moved far on the road towards virtual R&D because many of their critical technologies are associated with processes, which are hard to outsource.

By contrast, the computing industry is enthusiastic about outsourcing and creating alliances. This is because few companies can cope with the spiralling costs of keeping up with a large number of different technologies.

However, even industries which want to retain control over critical technologies are starting to contemplate outsourcing basic technologies and those which could shape the business in the future. "Everybody is looking to outsource low value-added activities," says Brophy.

Meanwhile, companies such as BP are looking to outsiders to research speculative ideas which could prove influential. "It is about not trying to invent everything," says Brophy. "Ninety per cent of what you do, someone out there can do better."



FINANCIAL TIMES
Television

Management Accountant

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From January 1995, FT Television is expanding its output to six hours of live business news daily as well as increasing substantially its weekly programming. FT Television is now set to become one of the biggest producers of business programmes worldwide.

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- Production of monthly accounts-
- Monitoring production costs
- Preparation of production and company budgets
- Preparation of all financials for new projects

Candidates will be qualified accountants and will demonstrate that they can work on their own initiative. Preference will be given to individuals with television accounting experience, although this is not a prerequisite. Excellent communication skills are essential as there will be regular contact with production staff and the company's Finance Committee. Extensive spreadsheet experience would prove advantageous.

To discuss this opportunity in greater detail, please contact Jon Vonk or Paul Gladstone on 071-434 4455 (evenings/weekends 0973 334004) or forward a Curriculum Vitae to Marks Sattin, Financial Recruitment Consultants, Sackville House, 40 Piccadilly, London W1V 9PA, Fax 071 355 4501.

CV's sent directly to FT Television will be redirected to Marks Sattin.

Key roles in the strategic direction and financial management of a dynamic new trading organisation

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Various locations

The Defence Test and Evaluation Organisation is to become part of an agency of the Ministry of Defence from 1st April 1995. Our mission is to provide the MoD with world class, independent test and evaluation services at an affordable price. An essential part of the creation of this new trading organisation is the establishment of a new team of professional and commercially-minded finance staff in various locations at Boscombe Down (Wilt), Shoeburyness (Essex), Aberporth (Wales), Farnborough (Hants) and Portsmouth (Hants).

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Thinking person's chair

Ever considered moving a wheelchair by simply thinking about it? Scientists at Tübingen University in south western Germany are examining a technology called biofeedback, designed to give patients greater control over the energy flows within their brains. Such additional control, the scientists hope, will enable people to steer wheelchairs and change television programmes.

Niels Birbaumer, professor in charge of the Institute for Medical Psychology, has attached electrodes to the heads of patients and used them to measure the movements of energy inside the brain. Patients are sat down in front of an overhead screen which shows a model of their brain and are able to watch a little rocket moving around the screen, representing the brain's energy flows.

Watching their grey matter at work and rehearsing the thought movements involved to perform a given function will, it is hoped, ultimately give people better control over their brains.

"It's a question of being able to harness identifiable brain signals [via the electrodes]," said Werner Lutzenberger, another scientist at Tübingen. "Having harnessed the energy it could be used to steer all sorts of things."

The research is at a very early stage and start at Tübingen cannot say when the first brain-powered wheelchair will be operational.

"The brain is never still. What we have to avoid at all costs is a situation where a person is actually thinking and this sets the wheelchair off," Lutzenberger said. "Since this method is going to be used to steer things it has to be extremely reliable."

Work on the biofeedback method goes back 20 years and has been used with some success to track back pain. Given the greater control it is designed to give over brain functions, it is well suited to treat patients who suffer from epilepsy and other disorders caused by temporary loss or control of the brain.

Michael Lindemann

President Bill Clinton went some way last month to ease the furious debate over embryo research in the US, by ruling out the use of federal funds to support "the creation of human embryos for research purposes".

But his statement, which followed recommendations from two advisory panels, did not rule out research on embryos left over from treatments such as in-vitro fertilisation.

It failed to appease the most ardent opponents and anti-abortionists, who have pledged to continue their campaign against any kind of embryo research funding.

The National Institutes of Health, the government agency for biomedical research, is due to announce soon whether research on human embryos, banned for the past 15 years, can take place.

The anti-abortionists argue that life begins at conception. They compare research on embryos with "killing little boys and little girls", and have vowed to fight in the halls of Congress any attempts by the NIH to use taxpayers' money to fund such work.

Unlike several European nations, including the UK, the US has no national guidelines on human embryo research. The ban on federal funding for the research was maintained chiefly because of the anti-abortion sentiments of the Reagan and Bush administrations. The issue was reopened by the Clinton administration, which last year charged the NIH with the task of producing guidelines after examining the broader moral and ethical framework within which research might take place.

Scientists argue that research on human embryos will bring medical advances in preventing cancer and genetic birth defects, as well as leading to more effective treatments for infertility, and the development of new contraceptives.

"I think that developments in our ability to control and prevent disease that will come as a result of this research will dwarf the changes brought about by the computer in the next 20 to 50 years," says David Adamson, a fertility expert in San Jose, California, and chairman of a research committee of the Society for Assisted Reproductive Technology.

"That does not mean that I think this research should be done carelessly. We have very powerful tools, and guidelines should be in place for this type of work."

At the centre of the debate is the so-called pre-implantation embryo - a small clump of cells - that will be the object of research. Advocates say that research would not be permitted on embryos more than 14 days old, a time when the first signs of a primitive nervous system

The US debate on embryo research is heating up as a panel decides its future, writes Marjorie Shaffer

A moral dilemma



President Clinton: his statement helped to ease fury in the embryo research debate

appear. This is a basic principle followed by the profession; embryos rarely survive beyond seven days in the laboratory.

"At this stage, the embryo lacks even the possibility of sentience, it has no differentiated tissues, organ systems, or bodily form and it can't experience pain," says Ronald Green, director of the Ethics Institute at Dartmouth College, Hanover, New Hampshire, who was one of the 19-member panel of experts convened by the NIH to develop guidelines and to consider the ethical questions.

The panel has been the target of protest by anti-abortion groups, and Green says he has received more than 100 letters and postcards denouncing the research. In late September, the panel recommended that the NIH fund

embryo research, subject to guidelines. After a series of public meetings last year, and receiving thousands of letters on the subject, the panel concluded that the embryo "does not have the same moral status as infants and children". The recommendations have been sent to Harold Varmus, director of the NIH, who will make the final decision on whether to implement them.

The panel recommends that research be permitted on embryos less than 14 days old, but it seeks to prohibit the most controversial experiments, such as the cloning of human embryos, the transfer of human embryos into animals and the creation of human-animal chimeras.

areas of medicine will benefit from research on human embryos, including so-called pre-implantation genetic diagnosis, an experimental technique in which just one cell from a developing embryo is removed for analysis to determine whether the embryo carries a severe genetic disease such as muscular dystrophy or cystic fibrosis.

The panel points out that once research on embryos is allowed to proceed, the profession will be able to move to clinical trials of the technique's safety and efficacy. The diagnosis would be made on an embryo fertilised in a test-tube or "in-vitro", allowing couples to decide whether the embryo should be implanted in the woman's uterus. The panel stresses the technique should not be used to determine sex.

On the creation of human embryos solely for research, the report says that this should take place only for the "most serious and compelling reasons". Examples of studies that might be allowed include an evaluation of whether freezing eggs damages chromosomes.

The report goes on to say that no one would be paid for donating their eggs or sperm, and that all donors would have to give their consent. Obtaining eggs from cadavers and aborted foetuses would be unacceptable, it says.

In his statement on creating embryos, which followed the NIH recommendations, Clinton said the issue "raises profound ethical and moral questions". However, the statement did not specifically rule out the use of embryos already created at fertility clinics.

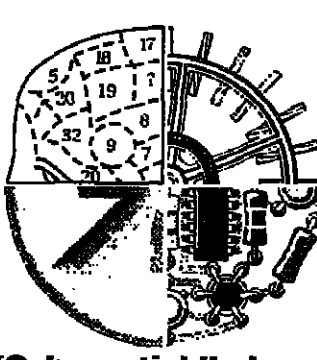
An NIH official said the directive would "just restrict the supply source, and it wouldn't have a big impact because there are plenty of surplus embryos available".

However, some researchers say that prohibiting the fertilisation of eggs for research could have a substantial impact, especially on the development of new contraceptives and on developing methods for eggs to mature in laboratory dishes.

Brigid Hogan, a biologist at Vanderbilt University, Nashville, says that in the UK, for example, "about one-third of embryo research projects that are funded involve egg maturation and fertilisation". If similar assumptions are made about the direction of research in the US, this would mean that "about one-third of possible projects would not be able to go forward".

Hogan, who co-chaired the government's first embryo research panel, believes that the review of research funding will guarantee that only the best research will receive funding. It would also allow collaboration between research scientists in the funded sector and clinicians in the private sector.

Worth Watching - Vanessa Houlder



'Cybernetic' limbs take control

An EU-funded consortium has completed the first stage of a project which might lead to the direct control of artificial limbs by the human nervous system.

The goal of the INTER project is to develop a neural connector implant in which a regenerating nerve passes through holes in a silicon device designed to record signals from sensory axons and stimulate motor axons.

The INTER consortium of research institutes, which is funded by the Information Technologies Programme of the EU, has shown that nerves can regenerate within the connector. It believes that its early results hold out the hope of "cybernetic" limbs for amputees, which are close to being natural extensions of the body. The technology could also have applications in neurophysiology and reconstructive surgery, it says.

EU: Belgium: tel. 32 22965977; fax. 32 22968390.

A better fit for artificial hips

Artificial hip joints usually need to be replaced after a number of years, because the implant has worn loose.

Researchers at AEA Technology at Harwell, and Corin Medical, a Cirencester-based medical company, believe that advances in carbon fibre made in the aerospace industry could be used to make longer-lasting implants. The attraction of carbon fibre is that, although strong, it is less stiff than the metals used for implants. As a result, the bone carries more of the body's load, which makes it less likely to shrink away from the implant.

The main disadvantage of using carbon fibre for prosthetic joints has been its cost. But AEA Harwell believes that its computerised method of winding

filaments of carbon fibre, bound by epoxy resin, will produce cost-effective implants that match the natural elasticity of the bone.

AEA Technology: UK: tel 01235 436591; fax 01235 436556.

Refuse plant runs on fuzzy logic

A refuse incineration plant in Germany has introduced a fuzzy logic control system which is capable of substantially reducing its fuel consumption.

Siemens Power Generation Group built the system by using its operating staff's expertise to compile a set of "if-then" rules governing the plant's process sequence. The advantage of using fuzzy logic is that instead of relying on a binary logic system, it can handle imprecise data.

The system allows the plant to operate more smoothly than was possible using manual controls, which reduces power fluctuations and makes it easier to comply with pollution control codes.

Siemens: UK: tel 01344 306396; fax 0344 306326.

New player in flat panel displays

The latest entrant in the race to develop large, commercially-viable flat panel displays is a colour plasma display measuring 21 inches in diagonal, recently launched by Fujitsu Microelectronics.

The display offers greater brightness, higher resolution and less bulk than cathode ray tubes, although the cost - about £5,000 per screen - is likely to restrict its use.

Fujitsu Microelectronics: Germany: tel 010 4961030900; fax 010 49 610309026.

Science in the millennium

A proposal for a £50m National Science Centre to promote understanding of science, engineering and technology has been submitted to the Millennium Commission, which is seeking projects to celebrate the end of the millennium.

The proposed centre, which includes exhibits, a planetarium and a conference hall, would be sited at Farnborough Airfield in Hampshire.

National Science Centre: UK: tel 081 688 7788; fax 081 681 1672.

PROPERTY

Crystal ball gazing

Investors are cautiously optimistic, says Simon London

UK property: cautious optimism



Mr James Tuckey, chief executive of MEPC, the second largest quoted property company, said: "We are still on the upswing and in the early stages of recovery despite the dull market of the past six months. In 1995 we will start to see rental growth and that will allow the market to move forward again."

Mr Tuckey forecast a total return from property for the year of about 12 per cent, with yields unchanged at around 8 per cent and capital values rising to reflect higher rents.

This view is supported by Mr Ian Reid of Barclays de Zoete Wedd Investment Management: "The market will have a slow start to the year and pick up from the spring. A total return of 12-15 per cent should be possible. This will beat the performance of both equities and gilts."

Mr Reid's view is based on the assumption that long gilt yields remain at about 8.5 per cent and property yields fall slightly as rents start to rise.

"We will start to see the much-trumpeted disengagement of property from the bond market," he predicted.

However, not all investors are brimming with confidence. Prudential Portfolio Managers is taking a more cautious view. Mr Nick Thompson, property investment manager, said: "The outlook is not as good as going into 1994. It will be a dull year with the total return from property coming in below that for equities. Rental growth will take longer to appear than many people are expecting."

The Pru is forecasting a total return from property for the year of 7-9 per cent. It expects offices to perform best, with retail lagging behind. This is contrary to the view of many institutions, which chased down yields on retail properties during 1994.

With inflation running at 2-3

per cent, though, investors would still see an attractive real return even if the Pru's view of the outlook proves to be correct.

"Any fund which could generate a real return of 5 per cent a year would be very successful," said Mr Thompson. "The performance of property in 1995 should be more than enough to justify its place in mixed-asset portfolios."

One area of consensus is that property developers will gradually become more active as the year wears on. With banks still wary of financing development schemes, though, scarcity of funding will act as a brake on the development cycle.

"There will be more cranes on the skyline by the end of 1995, but I don't see any headlong rush into development," commented Mr Tuckey. "Developers will be restrained by the

providers of finance."

This view is echoed by the Prudential. "There will be some speculative development in 1995 but very modest amount compared with the late 1980s," said Mr Thompson. "We expect to do a little speculative development ourselves. However, most funds will concentrate on opportunities within their own portfolios rather than buying into developments."

There is also a widespread view that central London offers better development prospects than most regional centres. After three years of development drought, there is a shortage of new office space in the West End and City of London.

Mr Garry Hart, partner at Herbert Smith, the solicitors, and veteran of the development scene, pointed to two City schemes which should generate interest over

the next 12 months.

"Paternoster Square (next to St Paul's Cathedral) should get off the ground in 1995. Looking at the amount of space available in the City there won't be a better time to start work than over the next year," he said.

"Depending on what happens to St Bartholomew's Hospital, attention could also return to Smithfield. If the hospital closes the area will be ripe for redevelopment."

With property prices rising and development activity accelerating, the outlook for property shares should be brighter than in 1994.

Things could hardly get worse. In 1994, property shares were one of the worst performing sectors of the stock market, falling by 21.5 per cent. (The worst performing sector was building and construction with a fall of 24.9.)

Mr Tuckey of MEPC predicted better fortunes this year: "The discount to net assets [at which property shares trade] will start to narrow as investors become accustomed to a low inflation environment. Even if property values do not rise as we expect, property shares should have a much happier year."

But this view is not shared by many stockbrokers. Mr John Atkins, property analyst at UBS, the investment bank, is taking a more gloomy view.

Mr Atkins predicted that the average property company will see net assets rise by a healthy 8.4 per cent in 1995. However, he argued that the discount to net assets will actually widen, from 16 per cent now to 25 per cent by the year end.

The overall effect is that property share prices will fall. Since UBS expects the wider stock market to rise by nearly 10 per cent, the property sector will under-perform by a painful 12-13 per cent in 1995.

"Over the past 15 years the average discount to net asset is 23 per cent," Mr Atkins said. "With so much over-rented property around there are strong reasons to believe that the current discount is unsustainable."

Such a wide variety of views is, of course, what makes the stock market and the property market tick. A consensus would generate little trading.

Besides, this time last year few observers predicted that long gilt yields would rise from 6.5 per cent to 8.5 per cent in the space of four months. Unpredictable events make, as well as break, the market.

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INVITATION TO BID

The State Property Agency (SPA) invites a one round open tender for the sale of the state owned shareholding of the FÖV-2. ÉPÍTŐIPARI Kft. (Metropolitan Construction Industry Ltd.), established by the Fővárosi 2. sz. Építőipari Vállalat (Metropolitan Construction Industry Company)

We hereby inform potential bidders that the subscribed capital of the FÖV-2. ÉPÍTŐIPARI Kft. is HUF 144,860,000 of which a 90 percent shareholding, that is a business share with a par value of HUF 130,380,000 is put up for sale. The block of shares representing the remaining ten percent of the subscribed capital can be acquired on favourable terms by the employees of the association.

Cash, compensations vouchers and E-credit are accepted.

Bids must be submitted to the address below in three copies, in sealed, unmarked envelopes, with the original copy marked. Bids must be valid for 90 days.

Deadline for submitting bids: March 8, 1995, between 12.00 a.m. and 14.00 p.m.

Place to submit bids: State Property Agency, room 804. (H-1133 Budapest, Pozsonyi út 56.)

The State Property Agency reserves the right to declare the tender unsuccessful.

The purchase of the tender documents, including the detailed tender invitation at a price of HUF 10,000 plus VAT at the SPA's Customer Service Office (H-1133 Budapest, Pozsonyi út 56.) on working days from January 4, 1995, under the seal of secrecy, is a precondition to participate in the tender.

For further information, please contact: FÖV-2. ÉPÍTŐIPARI Kft., Csaba Miklós managing director, telephone: (36-1) 129-1490 Mrs. Rovin, Éva Tóth (SPA), telephone: (36-1) 296-8600/1344

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NOTICES

No. 086439 of 1994

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CHANCERY DIVISION

IN THE MATTER OF LINCOLN NATIONAL (UK) PLC and
IN THE MATTER OF THE COMPANIES ACTS 1985

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice, Chancery Division dated 7th December 1994, confirming the reduction of the capital of the above named Company from £200,000,000 to £20,000,000 and the reduction of the share premium account from £15,000,000 to £1,500,000 as registered by the Registrar of Companies on 31st December 1994.

DATED the 6th day of January 1995

The Borough Solicitors Law Partnership
One Dymally Buildings
London EC1N 2SX
Solicitors for the above-named Company

No. 086438 of 1994

IN THE HIGH COURT OF JUSTICE
CHANCERY DIVISION

IN THE MATTER OF CANNON LINCOLN INSURANCE SERVICES LIMITED

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DATED the 6th day of January 1995

The Borough Solicitors Law Partnership
One Dymally Buildings
London EC1N 2SX
Solicitors for the above-named Company

PRIME STRATEGY CONSULTANTS LIMITED

NOTICE IS HEREBY GIVEN, pursuant to section 90 of the Insolvency Act 1986, that a MEETING OF THE CREDITORS of the above-named company will be held at 11.00 a.m. on 11 January 1995 at 300 Park Lane, London W1K 1PF, for the purposes mentioned in paragraph 99 to 101 of the said Act.

A list of the names and addresses of the company's creditors may be inspected free of charge between 10.00 a.m. and 5.00 p.m. at 11.00 a.m. on 11 January 1995, at 300 Park Lane, London W1K 1PF, on 11 and 12 January 1995.

DATED: 26 December 1994

By order of the Board

R J Niles

Director

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PEOPLE

The Grosvenor Alliance



The Duke of Westminster, 44, has picked up his first non-executive directorship of an FT-SE 100 company and the Sun Alliance has added another trophy name to its list of directors - which includes a couple of knights, a peer, and the chairman of the London Stock Exchange.

The Duke (right), as chairman of the family's Grosvenor Estate Holdings, owns large chunks of Mayfair and Belgrave and until the collapse in the property market, tended to be labelled as Britain's richest man.

While his fortune has shrunk from £3.7bn to £1.5bn over the past three years (according to Sunday Times' estimates), he remains Britain's wealthiest landowner and has growing overseas interests in North America and Australia.

Gerald Cavendish Grosvenor, who lives in Cheshire, left Harrow with two O levels and an ambition to be a professional soldier. However, his father fell ill and he went into the family property business. Until now his outside interests have been mainly concentrated on the Territorial Army and the 80-plus charities of which he is patron.

He was actively involved in Manchester's failed bid for the Olympics and is a director of a local radio station. Sun Alliance, whose chairman Sir Christopher Benson used to run the MEPC property group, says that the Duke has been recruited for his property expertise. However, it has not gone unnoticed that the Duke of Westminster's Grosvenor Estate is one of Sun Alliance's more important customers.

William Hall

James McMillan, chairman of the Scottish Biomedical Association and former md of Deeside Packaging (Stonehaven), at RESIN EXPRESS.

John Robinson is to retire from CRT once a new chairman is appointed; Sir Douglas Hargreave will retire at the end of April.

Richard Jewson, chairman of Ideal Hardware, at The MILLER Insurance Group.

John Williamson, formerly director of NatWest Investment Services, has been appointed coo of Wheelock NATWEST, the joint venture being set up between NatWest and Wheelock and Company of Hong Kong.

Dennis Exton has been appointed telecommunications and media analyst, and Robert Kerr pan-European equity strategist, at NIKKO EUROPE; they move from Merrill Lynch Europe and Credit Lyonnais Laiting, respectively.

Robin Swift, formerly head of Deutsche Bank's treasury operations in London, has been appointed md of CATER Premium Treasury Management.

Richard Jeffrey, head of research for Charterhouse Tilney Securities, is also appointed CHARTERHOUSE group economist, a position which has been vacant since the bank's ownership changed in 1993.

He replaces Peter Bull, who has become head of statistics at the European Monetary Institute. *Gillian Tett*

Finance moves

The Bank of England has recruited Philip Turnbull, a senior statistician from the Central Statistical Office, to head its monetary and financial statistics department.

Turnbull, who is currently head of the recently expanded Balance of Payments department at the CSO, will now oversee the Bank's statistics in both macro-economic policy and banking supervision.

Turnbull, 47, says he intends to use his promotion to build closer links between the Bank and CSO. Although he has little formal experience in banking supervision, he points out that a previous two-year stint as a government statistician in the Cayman Islands should provide some grounding for the job.

Meanwhile, one of his first tasks will be to create greater harmony between the British system for collecting balance of payments data and the practices used in continental Europe.

Turnbull takes up his new post at the beginning of March.

Changing shifts
in Co Durham

Yoshiyuki Namiki is to become managing director in mid-1995 of Fujitsu Microelectronics' semiconductor manufacturing plant at Newton Aycliffe, Co Durham, succeeding Shiro Fujimoto who will return to Japan.

Namiki has worked with the Japanese-owned Fujitsu Group of companies since 1965 and has been involved in various aspects of semiconductor process engineering and manufacturing. He is currently general manager of the technical standards division.

Investment at the Durham plant, Fujitsu's only European semiconductor manufacturing operation, has now exceeded £300m; annual turnover is more than £140m. Opened in 1991, it employs more than 500 people. Fujimoto, who has worked for Fujitsu throughout his career, led the team which in 1988/89 selected the Aycliffe site for the project, and has been based in the region since then. *Chris Tipler*

Insurance moves

Peter Wilby has resigned from the board of Sturge Holdings, which includes several Lloyd's agencies. Wilby says he had decided some time ago to leave in 1995, but the timing of his departure was set so that he could go before Sturge implemented plans for a sweeping restructuring, including a new holding company.

Wilby, 47, was chairman of the motor agency but also had responsibilities for responding to litigation from loss-making Lloyd's Names. He said yesterday that he has agreed attractive terms with Sturge and has some ideas for setting up a "with a decent bank balance". *Ralph Atkins*

Philip Fowles has been promoted to sales and marketing director of BRISTOL CONTRIBUTORY WELFARE ASSOCIATION.

Michael Langton has been appointed to take overall responsibility for the Midlands and north-west regions of JARDINE Insurance Brokers. Christopher Calne becomes md for the north-west, Keith Burnham md of broking and technical, and David Carille national new business director, all move from Hogg Insurance Brokers.

Roger de la Salle, formerly md of Robins Middle East, has been appointed md of ROBINS London International.

Barry Shearlock, chairman of Laurus and deputy chairman of the Universities Superannuation Scheme, has been appointed to the board of management of the MEDICAL DEFENCE UNION.

Brian Wood, formerly director of management services at Scottish Equitable, has been appointed md of PPP LIFETIME.

Len Campbell, chairman of the Institute of London Underwriters, has been appointed chairman of the LONDON PROCESSING CENTRE.

Brandon Switzer, executive vice-president of Guy Carpenter & Company Inc, has been appointed chairman of Carpenter Bowring, part of GUY CARPENTER, an md of Guy Carpenter, becomes co, and Geoffrey Bromley, also an md of Guy Carpenter, is appointed deputy chairman.

James Craven has been appointed a director of SBJ Marine & Energy.

BUSINESSES FOR SALE

GREEK EXPORTS S.A.
(Founded & owned by ETBA S.A.)ANNOUNCEMENT
OF A THIRD PUBLIC AUCTION FOR THE HIGHEST BIDDER FOR
PURCHASING THE ASSETS OF AGRO-INDUSTRIAL OF PIERIA S.A.
(GE. VI. S.A.) NOW UNDER SPECIAL LIQUIDATION

GREEK EXPORTS S.A., established in Athens at 17 Panepistimiou Street, in its capacity as special liquidator of AGRO-INDUSTRIAL OF PIERIA S.A. (GE. VI. S.A.), established in Thessaloniki, which has been placed under special liquidation as per article 46 of Law 1892/90 (as supplemented by article 14 of Law 2084/91 and complemented by article 53 of Law 2224/94) on the strength of Decisions No. 3210/1992 and 2407/1994 of the Thessaloniki Court of Appeal.

A third public auction for the highest bidder with sealed bidding offers for the purchase of either the entire assets or separate operational entities, as well as non-operational elements of the assets of AGRO-INDUSTRIAL OF PIERIA (GE. VI. S.A.) now under special liquidation and engaged in processing, freezing and freezing fruit and vegetables and trading in these products. GE. VI. S.A.'s assets for sale consist of the following separate operational entities as well as the non-operational elements for which separate offers can be made:

1. An industrial complex situated at the 50th kilometre of the Thessaloniki-Katerini National Road and facing the old Thessaloniki-Katerini national road. The industrial complex has buildings covering an area of 27,039sqm including industrial areas for processing, refrigerating and freezing, built on a plot about 98,444 m² in area in the estate area of the community of Methoni. Means of transport are also included in this entity as well as the circulating assets described in the offering memorandum.
2. The above complex had been leased to EATE S.A. (established in Thessaloniki) up to 15/04/95 (the lease being automatically extended, being a commercial lease). However, the lease was terminated by the Thessaloniki Court of Appeal which, after several postponements will be heard on 30.1.1995.
3. A fruit sorting factory at Argilios Mafionio on a plot of land 4,500m² in area with a building area of 2,112m² where a sorting line has been set up with a capacity of 8 tons per hour which operates seasonally. This unit was leased by EATE S.A. to KATERINA LTD, with a contract of indefinite duration.
4. A two-story building in Thessaloniki (22 Asopou Street and Promitheas) each floor with an area of 17947 m² and a basement 131,66 m² in area.

The above are on lease and legal procedures have been started to evict the tenants.

TERMS OF THE AUCTION

1. Interested parties are invited to receive from the Liquidator the Offering Memorandum in which the assets for sale are described in greater detail, as are the commitments and the procedures required for the sale, as well as the draft letter of guarantee, in order that the prospective buyer may submit a sealed, binding offer to the Liquidator's notary public assigned to the auction, Mr. Savvinos Raglatis, Kandila, 34 Pafsiyous Street, Katerini, tel. +30-363-315354 up to 1900 hours on Monday, 30th January 1995. Offers must be submitted in person or by a legally authorized representative. Offers submitted beyond the specified time limit will not be accepted or considered.
2. The offers will be opened before the above-mentioned notary on Tuesday, 31st January 1995 at 1100 hours with the Liquidator in attendance. Persons having submitted offers within the time limit are also entitled to attend.
3. The sealed, binding offer must state clearly if they refer to the total assets or to separate functional entities of the Company under liquidation as well as the offered price and manner of payment. They must also be accompanied by a letter of guarantee from a bank legally operating in Greece and valid up to the signature of the final contract. The amount of the letter of guarantee is set at one hundred million drachmas (Drs 100,000,000) or its equivalent in U.S. Dollars or any other Foreign currency, if the offer refers to the total assets of the Company. If it refers to separate operational entities, then the amount of the letter of guarantee are as follows: a) For the industrial complex at Methoni: Drs. 50,000,000. b) For the fruit sorting factory at Argilios Mafionio: Drs. 10,000,000. c) For the first and second story of the offices on 22 Asopou & Promitheas Street, Thessaloniki: Drs. 10,000,000.
4. The Company's assets and all the separate fixed and circulating assets that make them up, such as immovables, movables, claims, rights, etc. whether they are to be sold as a whole or as separate entities, shall be transferred "as is and where is" and, more specifically, in their actual and legal condition and wherever they are on the date of signature of the final contract, regardless of whether the Company is operating or not, and with the legal procedures.
5. The Liquidator, the Company under liquidation and its creditors who present 51% of its total obligations, heretofore referred to as "the Majority Creditors", are not liable for any legal or actual faults or any incomplete or inaccurate description of the assets for sale in the Offering Memorandum. In the event of discrepancies, the entries in the Company's books, as they stand on the day of signature of the final sales contract, shall prevail.
6. Interested buyers (hereinafter "buyers") must, on their own responsibility and due care, and by their own means and at their own expense, inspect the object of the sale and form their own judgment and declare in their bids that they are fully aware of the actual and legal condition of the assets for sale and of the necessary procedures, commitments, permits and approvals, which they accept and agree to comply with.
7. Offers must not contain terms upon which their bindingness may depend or which may be vague with respect to the amount and manner of payment of the offered price or to any other essential matter concerning the sale.
8. In the event that the party to whom the assets for sale have been adjudicated fails in his obligation to appear and sign the relative contract within twenty (20) days of being invited to do so by the Liquidator, and abide by the obligations contained in the present announcement, then the amount of the guarantee stated above is forfeited to the Liquidator to cover expenses of all kinds, time spent and any real or paper loss suffered by himself and by the creditors with no obligation on his part to provide evidence of such loss or consider that the amount has been forfeited as a penalty clause, and collect it from the guarantor bank. Letters of guarantee accompanying the offers of other bidders shall be returned to them immediately after the adjudication of the assets to the highest bidder, except for the guarantee of the highest bidder which will be returned to him immediately after the signature of the final contract.
9. The highest bidder is the one whose offer has been evaluated by the Liquidator and judged by the Majority Creditors as being the most satisfactory.
10. The Liquidator bears no responsibility or obligation towards participants in the auction, both with regard to the drafting of the auction report on the bids or to his proposal of the highest bidder. Also he is not responsible and has no obligation to participants in the auction in the event of a cancellation or withdrawal of the auction or if its result is deemed unsatisfactory.
11. Participants in the auction who have submitted bids do not acquire any rights and can make no demand or claim on the strength of this announcement or of their participation, against the Liquidator or the creditors for any cause or reason.
12. The transfer expenses of the assets for sale (taxes, VAT charges on the value of the movables, stamp duty, notary fees and mortgage fees, etc.) will be borne by the buyer. It is to be noted that with respect to the transfer of the non-operational elements of the assets, the exemptions of para.13 of art.46a of Law 1892/1990 in accordance with para. 11a of the article of the same law as complemented by art. 53 of Law 2224/1994 do not apply.
13. Participation in the auction implies acceptance of the terms of the present announcement.

For any further information, interested parties may apply to:

a) GREEK EXPORTS S.A. 17 Panepistimiou Street (1st floor), Athens, Greece, tel. +30-1-324.3111 - 115 Fax: +30-1-323.9185
b) GREEK EXPORTS S.A. THESSALONIKI BRANCH, 7 Nikis Ave. (ground floor) Thessaloniki, Greece, tel. +30-51-278633 and 239371 Fax: +30-51-269491.

LEGAL
NOTICES

COMPANY NUMBER 0271254
WALKER CHATWIN TOOLS LIMITED
COMPANY NUMBER 0776138
GEORGE WALKER & SONS
(REDUCTION) LIMITED

BOTH REGISTERED IN ENGLAND

NOTICE IS HEREBY GIVEN, pursuant to section 40(2) of the Insolvency Act 1986, that a meeting of the creditors of the above named companies will be held at Copsons & Lybourn, 43 Temple Row, Birmingham, B2 5JT on Monday 13 January 1995 at 11.00 a.m. for the purpose of receiving a report prepared by the Joint Administrative Receivers and if thought fit to establish a committee ("the creditors committee") to exercise the functions conferred on it by or under the Insolvency Act 1986. Proxies to be used at the meeting must be lodged, together with valid claims to be made by the creditor at the office of the Joint Administrative Receivers 43, Temple Row, Birmingham B2 5JT no later than 12 noon on Friday 13 January 1995.

Creditors whose claims are wholly secured are not entitled to vote or to be represented at the meeting.

David J Stokes
for the Joint Administrative Receivers
Date 22 December 1994

The High Court of Justice No. 007245 of 1994

Chancery Division

IN THE MATTER OF BALTYCROFT PLC

IN THE MATTER OF THE COMPANIES ACTS 1985

NOTICE IS HEREBY GIVEN that the order of the High Court of Justice (Chancery Division) dated 14th December 1994, confirming the reduction of the capital of the above named Company from £7,300,000 to £249,930 and the reduction of the share premium account from £1,000,000 to £100,000 as registered by the Registrar of Companies on 17th December 1994.

Dated the 6th day of January 1995.

Ref: 071-00193

Ref: 1007102142

Solicitors for the above-named Company

IN THE MATTER OF CORROLESS MIDDLE EAST LIMITED

IN THE MATTER OF THE COMPANIES ACTS 1985

NOTICE IS HEREBY GIVEN that the order of the High Court of Justice (Chancery Division) dated 14th December 1994, confirming the reduction of the capital of the above named Company from £7,300,000 to £249,930 and the reduction of the share premium account from £1,000,000 to £100,000 as registered by the Registrar of Companies on 17th December 1994.

Dated the 6th day of January 1995.

Ref: 071-00193

Ref: 1007102142

Solicitors for the above-named Company

IN THE MATTER OF ETANA AVIATION LIMITED

IN THE MATTER OF THE COMPANIES ACTS 1985

NOTICE IS HEREBY GIVEN that the order of the High Court of Justice (Chancery Division) dated 14th December 1994, confirming the reduction of the capital of the above named Company from £7,300,000 to £249,930 and the reduction of the share premium account from £1,000,000 to £100,000 as registered by the Registrar of Companies on 17th December 1994.

Dated the 6th day of January 1995.

Ref: 071-00193

Ref: 1007102142

Solicitors for the above-named Company

IN THE MATTER OF ETANA AVIATION LIMITED

IN THE MATTER OF THE COMPANIES ACTS 1985

NOTICE IS HEREBY GIVEN that the order of the High Court of Justice (Chancery Division) dated 14th December 1994, confirming the reduction of the capital of the above named Company from £7,300,000 to £249,930 and the reduction of the share premium account from £1,000,000 to £100,000 as registered by the Registrar of Companies on 17th December 1994.

Dated the 6th day of January 1995.

Ref: 071-00193

Ref: 1007102142

Solicitors for the above-named Company



"The benches" (from the "Coney Island Suite"): 1992 soft ground etching and aquatint by Bill Jacklin from Marlborough Graphics

Dealers' spirits begin to lift

Antony Thorncroft on two contrasting arts fairs that are taking place in London this month

Antique dealers know how to cheer themselves up in January - they buy into a fair. There is just the chance they might meet a new customer, or spot an overlooked bargain on a rival's stand. After four years of slack business they hate the idea of starting another year stuck in their lonely shops.

This week two contrasting fairs opened in London and remain open for business until Sunday evening. At the Dorchester some of the better provincial dealers, with a few London galleries, have laid out 50 stalls offering decorative antiques to the keen domestic collector.

Here are the gleaming objects that in the good old days lapped up the annual bonuses of the Names of Lloyd's of London - ceramics, jewellery, barometers, mirrors, games tables, tea caddies: objects d'art that prettify homes. The paintings tend to be happy oils of dogs and young beauties; the furniture is polished to military standard. Prices are generally below £10,000.

Less than a mile away at the

Royal Academy is a very different fair. The London Original Print Fair is for those who think prints are comparable to paintings as works of art. The 24 dealers take the subject seriously and although there are prints for less than £100 for buyers with a good eye, there are also some costly examples.

The most expensive print is on the stand of a new exhibitor, Susan Sheehan of New York. Sheehan is offering "Ale Cans" by Jasper Johns, one of an edition of 31, for \$65,000. A print from the same set in comparable condition sold at auction for \$98,000 in the late 1980s. But that was before the collapse in prices for contemporary prints.

Sheehan believes that a selective recovery in demand is under way. Prices for the Big Three Americans - Warhol, Johns and Lichtenstein - have risen by 30 per cent in recent months. Other major artists lag behind - she has prints by Ellsworth Kelly, produced in Paris in the 1960s, for under \$5,000.

Contemporary prints seem to dominate the fair. The most signif-

icant recent development in the field has been the move of Alan Cristea, formerly of Waddingtons, to set up on his own in Cork Street, dealing in the artists he represented at his old gallery. He has on display new works, unseen in the UK, by Hockney, priced at £15,000 each, and Lichtenstein, for under £10,000.

Old Master dealers are present and at the special opening for museum curators on Wednesday they made some impressive sales: even when private collectors sit on their cheque books the museums support the market. Paul McCarran of New York sold an important engraving, one of only one known, by Andreas Andreani, of one of the now badly damaged panels from Mantegna's famous series "The Triumph of Caesar" for £35,000, and three impressions of "The Wrestler" by Corneille were all snapped up by museums.

As usual Andrew Edmunds is selling caricatures by Gillray, Rowlandson and the like and found customers at the opening party, as did Gordon Cooke, who deals in the

modern British, such as Sickert and Sutherland, and who sold a portrait of Jacob Epstein by Francis Dodd for £3,000. Flowers Graphics, Marlborough, Austin Desmond are among the many dealers trading the contemporary British - Heron, Frost, Piper, Howson, Hicks, Auerbach, Rego and more.

Anyone whose ideas about prints stop at Athens will have the scales falling from their eyes at the RA. Fanciers of quality prints have something of the dedication and fastidiousness of the antiquarian book trade. This is a serious business. It is possible that the antiques world is in for a much better year. The Olympia Fair in November was busy and the major auctions at Sotheby's and Christie's in December went amazingly well. There is a happy belief that when Lord Cholmondeley sells a pair of Boulle marriage chests for £1.5m, way above forecast, the trickle down effect reaches as far as the Portobello Road. Certainly there was a briskness at

the Dorchester and the RA which gives encouragement for the other fairs piling up this month: the West London at Kensington next week; the Decorative Antiques at Kings College, Chelsea, from January 13, and LAPADA at the NEC in Birmingham, which opens on the same day.

The two specialist fairs which have become popular fixtures - the Art 95 fair at the Business Design Centre in Islington, also from January 18, and World of Drawings and Watercolours - take place at the Park Lane Hotel from January 25. These are major events. Art 95 is the biggest showcase of the contemporary in London, a city which still has doubts about the avant-garde, and is a beguiling mish-mash of the intriguing and truly terrible, while the watercolours fair always brings to London the old-fashioned country collector for whom a good watercolour, from the 18th century to the modern, is the epitome of art. If these fairs go well the antiques trade will convince itself that the corner has at last been turned.

Opera/David Murray

Cinders turns to panto

has supplied bright, clever designs (including a *nouveau riche* swimming-pool for Don Magnifico's mansion) which give the production a larger dimension than the cast alone could achieve.

A lot of the audience present for the press night enjoyed it, I think. It would help to have no acquaintance at all with Rossini's brilliant score, though Tony Britten gets more out of his little band - four strings, four winds - than you might reasonably expect.

The trouble is rather with the voices. *La Cenerentola* is not an

opera stuffed with good tunes that can survive casual treatment, but rather a piece full of glorious ensembles with solo numbers for highly polished singers.

Here there are just two of those, Elena Ferrari's Prince wielding a white-ish soprano in a romantic high tenor's role, and we lose the stepstair's soprano to indeterminate male voices. Simon Butteriss waggles a pert bottom as Clorinda, and William Belton makes a prissy Dame out of Tisbe; but the big ensembles are sadly opaque and subsume with half the voices re-as-

signed. The only ground for castrating the Prince must be British panto tradition, since it kills the love-interest: in her chauffeur's mufti, Miss Ferrari looks like Odaline de la Martinez at the end of a rough week.

Alcindoro's sung role is heavily trimmed for Andrew C. Wadsworth, who sings what he gets in a pleasant, unpractised baritone, and otherwise presides snugly over the entire action. Like the others but more so, Tim Hardy's Don Magnifico finds himself saddled with music that stretches his vocal tech-

nique far beyond its limits. Luckily the MTL has found a modest, very charming Cinderella: Jan Hartley's lightweight mezzo does many things stylishly, and has a good shot at the rest.

The South Bank bills this production as "joyously irreverent". Perhaps "irrelevant" was meant. *La Cenerentola* was already a sardonic comedy, after all, and a very elegant one; how can you travesty that, or be "irreverent" with it? Presumably just by singing it rather badly.

Certainly the new dialogue for this *Cinderella* is gloriously wit-free, and there are fewer laughs throughout than in any good *Cenerentola* production. The actors manage it all with determined verve, and your children may possibly fail to understand the bluer lines.

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Theatre/Alastair Macaulay

Leave Taking

Of the five characters in Winsome Pincock's play *Leave Taking* (all black inhabitants of this island), the elder three speak in patois which is the most striking and successful feature of this interesting play.

Lines such as "Dem tink" (them think) "me millionaire", and "When I need de girls, dey runnin' wild," or "My son blame me for de wedder" (the weather) abound, and there are moments in the play when it seems that Pincock might do for patois what Synge achieved for Irish English.

Certainly she has made a good start. Patois in her hands is full of feeling, humour, bite. I love the Geordie-like diphthongs on words like way ("weh"), face ("fyehce") and soul ("swoul"), and the simplicity of other vowels ("heart" sounds like "hahst", almost "hut"). "In me hahst, I wanted to wipe the smile off her fyehce."

And the fact that the younger two characters speak straight English is double-edged. For we are aware of the one hand that they are talking as their mother hoped they would when she came to England and on the other that they have lost something vivid, for the sake of comfort.

Their mother is Enid, an immigrant from Jamaica, caught on two sides by the generation gap. One daughter, Del, is pregnant, difficult and rebellious; the other, Viv, is studious and clever but troubled. Meanwhile, Enid learns about the death of her own mother back in Jamaica, news that afflicts her with guilt for not sending money home regularly to Jamaica, but at the same time reminds her that she was an unloved child.

She has pumped all her energies into urging her daughters towards the chance she herself lacked, and yet she now realises that, in showing Del too little affection, she has

repeated her mother's mistake. Any race has such inter-generational sorrows, but here they are intensified by migration - by leaving one set of racial values and trying to conform to another.

Leave Taking is not a new play. First staged in Liverpool in 1987, it first reached London in 1990. Now it has been taken up by the National Theatre's education department, and will be toured around Britain until late March.

The educational values of the play are, alas, what this new production stresses. In 1990, as directed by Hettie Macdonald, it felt like a play; in 1994, directed by Paulette Randall, it feels like a diagram. And it is geared more towards sociology than drama students.

The message about the plight of British blacks is clear but it is hard to be convinced by the characters on stage. Everything is deliberate, schematic and the actors have been encouraged to emphasise their facial and physical effects.

The play is at its best when the dialogue is in patois, and the actors most convincing simply in utterance. Jenni George gives a gentler, more helpless performance in the central role of Enid than did Ellen Thomas in 1990. She has less visceral force, but her very simplicity and bewilderment are touching. At times her lines come close to melodrama - "Scap? To what? Where I goin' to run to now?" - but she speaks them with such plaintive quiet that they become poignant. This is not a great play, but in Enid's dilemma - the homelessness of migration - there is something haunting.

At the Cottesloe Theatre, South Bank, until January 14. Then on a British tour until March 25. Returning to the Cottesloe in April. There will be a Platform performance with Winsome Pincock on January 13.

Ballet/Clement Crisp

Vulgarity reigns over the Nutcracker

Over on the South Bank, Herr Stahlbaum and his wife have serious problems indeed. They are giving their annual series of Christmas parties, and things have got badly out of hand. Their children are delinquent.

Fritz, supposedly a little boy, is an ill-mannered youth, hopped up on some dangerous substance, and with his gang of little lads is clearly working for his Junior Paedophile badge (he's also been at his mother's eye-brow pencil).

Clara, in an over-winsome outfit, is far too large to be behaving quite so cutely, and she should have given up dolls years ago. Grandpapa is a frisky old hunk, eager to recruit the young to the alcohol habit: "lots for tots" is his motto.

The neighbours are baby-rightners one and all - there is a bloated quartet who bring their own food to the party - and the men apparently make their own clothes.

A Dr Drosselmeyer, who calls in with some ungainly automata, is quite obviously a vampire who has his eye on Clara's jugular. The party, unsurprisingly, is a brawl.

All this is passed off by English National Ballet as *The Nutcracker*. The blame lies with Ben Stevenson, whose loathsome production lurks round the Festival Hall and is indistinguishable from the beggars and derelicts who are the area's other Yuletide decoration.

ENB's artists are trapped in this

miserable affair, but do nothing to resist its vulgarities - its second act as blithely unbecome as the first. There is little else to do with this crass staging - which diminishes the beauty of Tchaikovsky's score and its theme at every moment - save put it out for the dustmen on Twelfth Night.

Though I had sworn that wild horses could not drag me to see it ever again, the presence of Yelena Pankova as a guest artist is stronger than any untamed nag. This former Kirov star is a delight, even in the brief Snowflakes scene which is all she danced on Wednesday night.

Her style is noble, spacious, airy, and she is generally a ballerina. Schooting tells. (It also, alas, shows up every other woman in the troupe.) Thomas Edur was an impeccable partner and, splendidly, the Prince of the second act, where Agnes Oaks was a pretty and assured Sugar Plum.

The staging is a gold-mine for ENB. It is also a stinker. Let there please be a new, civilised and traditional *Nutcracker* for next Christmas.

As to the South Bank complex itself, its ugliness, its murky, ill-lit, bleakly shoddy appearance continues to be a metropolitan and national disgrace. No one cares.

English National Ballet continues with *The Nutcracker* at the Royal Festival Hall until 14 January.

INTERNATIONAL ARTS GUIDE

AMSTERDAM

CONCERTS
Het Concertgebouw Tel: (020) 671 8345

● European Baroque Orchestra: Wieland Kuijken conducts Telemann, Muffat and Bach at 8.15 pm; Jan 8
● Royal Concertgebouw Orchestra: with violinist Sarah Chang, Charles Dutoit conducts Barlow, Lalo; Stravinsky and Ravel at 8.15 pm; Jan 8

GALLERIES
Van Gogh Museum Tel: (020) 570 5200

● Odilon Redon: retrospective of the French artist's work; to Jan 14
● OPERA/BALLET
Het Muziektheater Tel: (020) 551 8922
● L'italiana in Algeri: by Rossini. Produced by Dario Fo, conducted Alberto Zedda at 8 pm; Jan 13, 15 (1.30 pm)

BERLIN

OPERA/BALLET
Deutsche Oper Tel: (030) 341 9249
● Ballet Evening: conducted by

Sebastian Lang-Lessing. Nacho Duato, Glen Tetley and Harris Mandafounis choreograph works by Debussy, Poulenc and Stravinsky at 7 pm; Jan 14 (6 pm)

● Der Rosenkavalier: by Strauss. Conductor Jiri Kout, production by Götz Friedrich at 8 pm; Jan 8, 15

● Zar und Zimmermann: by Lortzing. Conducted by Hans Hilsdorf, produced by Winfried Bauernfeind at 7 pm; Jan 10, 13 (8 pm)

Staatsoper Unter den Linden Tel: (030) 2 00 4792

● Die Zauberflöte: by Mozart. Conductor Daniel Barenboim, production by August Everding at 7 pm; Jan 7

BRUSSELS

CONCERTS
Philharmonique de Bruxelles Tel: (02) 507 84 34

● Abdel-Rahman El-Bacha: pianist plays Chopin at 8 pm; Jan 11

● Belgian National Orchestra: with soprano Zsuzsa Misura, baritone Andras Molnar and conducted by Yuri Simonov plays Wagner at 8 pm; Jan 12

● Monnaie Symphony Orchestra: with the Monnaie Choir conducted by Antonio Pappano plays Brahms at 8 pm; Jan 8

GALLERIES
Musée d'Artelies Tel: (02) 511 90 84

● Gainsborough to Ruskin: British landscape drawings and watercolours from the Pierpont Morgan Library in New York; to Jan 15 (Not Mon)

LONDON

CONCERTS
Barbican Tel: (071) 638 8891

● London Symphony Orchestra: conducted by Ivan Fischer plays Dvorák at 7.30 pm; Jan 12

● Royal Philharmonic Orchestra: conducted by Bramwell Tovey plays Mendelssohn, Handel, Bruch and Beethoven at 8 pm; Jan 7

Queen Elizabeth Hall Tel: (071) 928 8800

● Messiah: by Handel. James Gaddam conducts the London Orpheus Orchestra and the London Orpheus Choir at 7.30 pm; Jan 15

● Orchestra of the 18th Century: with conductor Frans Bruggen and soprano Cyndia Sieden plays Haydn, Mozart and Beethoven at 7.45 pm; Jan 12

GALLERIES
Hayward Tel: (071) 261 0127

● The Romantic Spirit in Romantic Art 1790-1890: examines work of early Romantic painters. Includes section on German Expressionists; to Jan 8

Serpentine Tel: (071) 402 0343

● Rebecca Horn: major exhibition of works by the German artist including, 'Kiss of the Rhinoceros'; to Jan 8

Tate Tel: (071) 887 8000

● James McNeill Whistler: major survey of the Victorian painter and designer; to Jan 8

OPERA/BALLET
English National Opera Tel: (071) 632 8300

● Figaro's Wedding: in house debut for conductor Derrick Inouye at 7 pm; Jan 11, 14

Royal Opera House Tel: (071) 340 4000

● Cinderella: music by Prokofiev. Created by Fredrick Ashton in 1948, this was the first full-length ballet by an English choreographer at 7.30 pm; Jan 14

● Othello: by Verdi. Conductor Carlo Rizzi, director Elijah Moshinsky. In Italian with English surtitles at 7.30 pm; Jan 13

THEATRE
National, Lyttelton Tel: (071) 928 2252

● Out of a House Walked a Man: by Daniel Kharms. A Royal National Theatre and Theatre de Complicite co-production of a collection of musical scenes by the Russian absurdist writer at 7.30 pm; Jan 7 (2.15 pm)

● The Children's Hour: by Lillian Hellman, directed by Howard Davies at 7.30 pm; Jan 9, 10 (2.15 pm), 11

NEW YORK

GALLERIES
Brooklyn Museum Tel: (718) 638 5000

● Indian Miniature Paintings: 80 jewel-like paintings from the 15th-19th century; to Jan 8 (Not Mon)

Metropolitan
● Origins of Impressionism: 175 paintings by Parisian artists of the 1850's; to Jan 8 (Not Mon)

● William de Kooning's Paintings: to Jan 8 (Not Mon)

Museum of Modern Art Tel: (212) 708 9480

● Cy Twombly: Comprehensive retrospective of the contemporary American artist; to Jan 10

OPERA/BALLET
Lincoln Center Tel: (212) 721 6500

● Heather Watts Final Performance: New York City Ballet principle dancer Heather Watts gives her last performance in George Balanchine's 'Bugaku' and Peter Martins' 'Valse Triete' at 7 pm; Jan 15

Metropolitan Tel: (212) 362 6000

● Die Fledermaus: by J. Strauss.

Sung in German with English dialogue at 8 pm; Jan 7, 11, 14 (1.30 pm)

● L'Elisir d'Amore: by Donizetti. Produced by John Copely, conducted by Edoardo Müller at 8 pm; Jan 6, 9, 14

● Le Nozze di Figaro: by Mozart. Produced by Jean-Pierre Ponnelle, conducted by James Levine at 8 pm; Jan 12

● Madama Butterfly: by Puccini at 8 pm; Jan 7, 10, 13

THEATRE
Richard Rodgers Theatre Tel: (212) 307 4100

● A Christmas Carol: engaging one man show of the classic with Patrick Stewart at 8 pm; to Jan 8

PARIS

CONCERTS
Champs Elysées Tel: (1) 47 23 37

21/47 20 08 24

● Choir and Orchestra of the Kirov Opera: with soprano Valentina Tsipidova, mezzo-soprano Olga Borodina, tenor Gogam Grigorian and conductor Valery Gergiev plays Verdi's 'Requiem' at 8.30 pm; Jan 10

GALLERIES
Grand Palais Tel: (1) 44 13 17 17

● Gustave Caillebotte: retrospective of the painter who belonged to the circle of impressionists; to Jan 9

Musée d'Orsay Tel: (1) 45 49 11 11

● Forgotten Treasures from Cairo: a rich collection of works by Ingres, Courbet, Monet, Rodin, Gauguin and others; to Jan 9 (Not Mon)

OPERA/BALLET
Châtelet Tel: (1) 40 28 28 40

● Christina Hoyos: Flamenco choreographed by Hoyos, Marin and Galia, music by Paco

Arrigas at 8.30 pm; to Jan 7

WASHINGTON

CONCERTS
Kennedy Center Tel: (202) 467 4800

● National Symphony Orchestra: with soprano Elizabeth Futral, mezzo-soprano Claudine Carlson and the Choral Arts Society of Washington. Leonard Slatkin conducts Ravel and Mahler at 8.30 pm; Jan 12, 13, 14

● Yo-Yo Ma: the cellist along with pianist Emanuel Ax, violinist Pamela Frank, clarinetist Paul Meyer and flutist Eugenia Zukerman plays Brahms and Schoenberg at 8.30 pm; Jan 11

GALLERIES
National Gallery Tel: (202) 737 4215

● Roy Lichtenstein: four decades of the American Pop artist; to Jan 8

OPERA/BALLET
Washington Opera Tel: (202) 416 7800

● Semle: by Handel. Conductor Martin Pearlman. Roman Terleckyj directs a Zack Brown production at 8 pm; Jan 7 (7 pm), 9 (7 pm), 13

● The Bartered Bride: by Smetana. Conducted by Heinz Fricks. In English at 8 pm; Jan 8 (2 pm)

● Vanessa: by Samuel Barber. Director Michael Kahn, conductor Christopher Keene at 8 pm; Jan 14 (7 pm)

THEATRE
Arena Stage Kreeger Theater Tel: (202) 554 9066

● Misalliance: by Bernard Shaw, directed by Kyle Donnelly; to Jan 8

Shakespeare Tel: (202) 393 2700

● School for Scandal: by Sheridan. Directed by Joe Dowling at 8 pm; to Jan 7

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Isaac Newton might have blinked. This month, the Cambridge University mathematics institute that bears his name will start brainstorming sessions with City traders and academics on a topic far removed from the rarified world of academia - derivatives.

The meeting highlights the drive by City institutions to boost their mathematical research and resources after the recent expansion of the derivatives market - and the controversy it has generated recently.

While some mathematicians are now scooping large salaries, the development is a mixed blessing for the universities. There are fears that the loss of the brightest mathematical brains to business - coupled with the squeeze on research posts in higher education - could erode the research base.

"It is good that a new area of maths application is opening up," says Professor Adrian Smith, head of mathematics at London University's Imperial College. "But the danger is that you need some people to stay to maintain high quality research."

Last year, Prof Smith lost several of his brightest researchers and lecturers to banks such as National Westminster and J.P. Morgan. Although the total number of City jobs remains relatively small, he points out that the departure of just "a few key individuals" in a specialised area like maths can have a wide-reaching effect.

Since the late 1980s, US financial institutions have been recruiting researchers who can handle advanced mathematical concepts - dubbed "rocket scientists". In the past two years, London's banks and derivatives traders have begun demanding higher mathematical skills from their basic trainees, and increasingly recruiting researchers in subjects such as mathematics, physics or engineering.

This year, Merrill Lynch is taking four times more graduates from maths and science backgrounds than last year. Midland Global Markets says that two-thirds of its current graduate intake is trained in science, whereas only a third would have had scientific training four years ago.

But finding people who can both understand derivatives and explain it to the rest of the world is difficult. Ms Jill Harris, assistant human resources director of Salomon Brothers points out. Indeed, most banks

Their number is up

Gillian Tett explains why maths experts are forsaking academia for the City



insist that they subject their trainees to rigorous personality tests to check that they can fit into the City culture.

As Mr Derek Joseph, senior human resources manager at Midland Global Markets, says: "The people we take are quite normal really - they play football, and like going out to lunch."

But the scarcity of those who can understand derivatives and explain them, coupled with the fact that the derivatives section is now a highly profitable one for many banks, means that salaries for mathematicians are soaring.

At the top end of the scale, well-known "rocket scientists" such as Mr Kaveh Alamouti of Tokai Bank in London, who studied mineral technology and is an acknowledged maths whizz, are earning annual salaries in the millions. Even at the bottom, a new graduate at Merrill Lynch will start on £38,000 a year - double the amount that a research post in a university can command.

"It's a matter of market forces," says Mr Robert Ben-

son, head of the specialised derivatives section at Midland Global Markets, who is a maths PhD. "If engineers could pay as much, we would go to engineering companies."

Nevertheless, the trend is leaving many mathematicians uneasy. "It is a shame that people are not staying at universities," Mr Benson says. "There is a danger that the next generation of students will be taught by people who are not so good because the good ones will have all left."

Some banks are pumping money back into the universities - Midland Bank sponsors institutions such as Warwick University, for example. Imperial College recently set up a new centre for research into derivatives and other financial areas, which has raised £1.5m worth of funding from sponsors such as Lehman Brothers, Paribas, Robert Fleming and British Petroleum.

Meanwhile, the seminars on derivatives for market traders and academics, being run by Cambridge's Isaac Newton Centre, have attracted City funding including £10,000 of sponsorship from the Bank of England.

As Professor John Wright of the centre says: "Banks are increasingly realising that it is cheaper to spend money on good mathematics research, when some are losing money on the markets."

There are concerns, however, that the City's new interest in mathematics may be at the expense of industry, which also needs maths and science skills.

Mr Peter Cooper, deputy secretary of the Royal Society, the prestigious UK science body, fears a shortage. "It is debatable whether we are going to have an adequate number of mathematicians coming through to supply both academic and industrial research," he says.

In the longer term, Britain needs to produce more mathematicians, he says. Although some maths professors are critical of maths teaching in schools, some hope that the growing demand for numerate graduates will eventually produce an educational shift. "A training in mathematics is becoming the counterpart of a training in the classics a century ago," argues Professor Brooke Benjamin, who teaches maths at Oxford University.

But an expansion of mathematics training in schools is unlikely soon. In the short term, the numbers that many mathematics graduates will be watching will not be their calculations - but their salaries.

Despite their bitter rivalry, two of the UK's most powerful newspaper proprietors, Mr Rupert Murdoch, chairman of News International, and Mr Conrad Black, chairman of the Telegraph Group, are still invariably civil to each other when they meet.

Yet there is one subject of conversation that is taboo, though it fascinates them most of all - the price-cutting war between the UK's national newspapers.

The war was launched by Mr Murdoch in July 1993, when he reduced the price of The Sun, the tabloid newspaper with the largest circulation in the UK, from 25p to 20p. Two months later, he cut the price of The Times from 45p to 30p.

The price-cutting strategy has taken The Times circulation above 600,000 for the first time and returned The Sun to sales of more than 4m, a figure last seen in 1988.

The other national broadsheet newspapers have all seen some fall in circulation after the cut in the price of the Times, although sales of the Financial Times and the Guardian have held up well because of considerable brand loyalty.

The competition has had substantial impact on Mr Black's Daily Telegraph, which sold more than 1.4m copies a day at the beginning of the 1990s. It fell below 1m sales a day last spring, leading Mr Black to retaliate by cutting its cover price from 45p to 30p in June.

The move stanchied the loss of circulation, returning sales to above the 1m level. But Mr Murdoch promptly cut the price of the Times to 20p; sales continued to climb for most of the rest of 1994, with a 47 per cent increase over 1993 in the June-November period.

The Independent has been forced to match the Telegraph at 30p. But caught in the slipstream of the battle between the Times and the Daily Telegraph, its average daily sale was 281,465 for the June-November period, a fall of 14 per cent compared with the same period in 1993.

Only the Guardian among the non-specialist broadsheets appears relatively unscathed: despite holding its price at 45p, it has suffered only a 0.26 per cent drop to 400,601 copies a day in the six-month period to November.

At the popular end of the market, Mirror Group Newspapers appears to have absorbed the worst of the circulation losses. The Daily Mirror is 5p



War of the printed word

Raymond Snoddy on UK newspapers' price-cutting battle

dearer than the Sun, and with average sales between June and November of 2.5m, has lost 4 per cent of its circulation over the same period in 1993. This compares with a 10.9 per cent rise to 4.12m for The Sun.

Meanwhile Lord Rothermere, publisher of the Daily Mail, has kept the price war out of the middle market and increased sales to an average 1.76m between June and November, up by more than 2 per cent.

"If you produce good newspapers, you don't need to cut the price," said the last of Britain's hereditary press lords. "It's always easier to cut your prices than to get them up again."

Mr Murdoch and Mr Black give no outward sign of ending the price war. "He [Murdoch] started the war, he can finish it," snapped Mr Black recently at the annual meeting in Melbourne of John Fairfax, his Australian associate group.

A few weeks earlier Mr Murdoch could not have been more explicit at News Corporation's annual meeting in Adelaide when he took the long view and warned that the 20p Times was here to stay.

In 1990, Mr Murdoch reminded his audience, Lord Camrose, the then owner of the Daily Telegraph, cut its cover price from 2d to 1d, and improved the quality of the paper year after year while holding the price down.

"He took the quality premium away from the price. He was allowed to get away with that for 50 years and establish total domination of the quality market. We are in the business of taking that back," said Mr Murdoch in words that brought gloom to rivals hoping that the price war was costing News Corp too much to con-

tinue into 1995. Life is, however, about to get very much tougher for newspaper price-cutters as the cost of the newspaper industry's most important raw material - newsprint - is about to surge in price. Years of glut are giving way to rising demand for newsprint, as across the world newspaper publishers compete for readers with more pages and more sections.

Newsprint which sold at about £115 a tonne at the end of last year rose to about £263 on January 1, with a further rise of between 10 per cent and 15 per cent expected on June 1. The rise in cost is significant for News International, the UK subsidiary of News Corp which uses more than 400,000 tonnes of newsprint a year.

Other newspaper publishers are now hoping that the rising price of newsprint will force at least an easing in the price war. If Mr Murdoch is to pass the extra cost on to his newspapers, this would allow others to follow suit.

However, Mr Murdoch is unlikely to end the price war after proving that some newspapers at least are more price-sensitive than most in the industry had imagined. Senior News International executives are now looking at a range of options to reduce the impact of the newsprint bill - and the possibility of cover price increases is only one.

The company has increased advertising rates by 15 per cent and is claiming success in

making the rise stick (a claim disputed by rivals who say many of the new readers won by The Times are elderly people on fixed incomes who are unattractive to advertisers).

News International is also looking for savings in the cost of distributing its newspapers. It is in the middle of tendering for new five-year wholesale contracts for its newspapers. Newsagents fear that they will also be asked to absorb some of the higher costs in reduced margins.

The easiest way to reduce the impact of increased newsprint costs would be to reduce the number of pages in newspapers, which have become bloated in recent years. A 5 per cent reduction in the number of pages would cover the increased newsprint bill and, by reducing demand for paper, perhaps even ease upward pressure on paper costs.

Mr Gus Fischer, chief executive of News International, believes that the price war will reveal which publishers are most cost-effective. "It's an issue beyond price competition. It's almost about the long-term viability of the printed word," he says.

The Telegraph Group has been hit financially by the cut in the price of the Daily Telegraph, with pre-tax profits in the first nine months falling to £2.5m from £4.5m. However, Mr Black believes the policy has been a success in protecting the paper, taking circulation back over 1m again and achieving what had previously seemed an impossibility - attracting younger readers.

Even if the Telegraph has to absorb the newsprint price rises, it can probably continue to make profits of £2m a month, roughly half the level before the price war. "News International has not succeeded in seriously hurting us and they are not going to," said Mr Black who nonetheless clearly would like to see Mr Murdoch increase the price of The Times.

News International will say little about its plans beyond the obvious - that it keeps its cover prices constantly under review. The most likely outcome is that The Times will stay at 20p - since the cover price brings in less than half the revenue. If the lower price continues to boost sales, this should help advertising income, which accounts for the majority of revenue.

The Sun, however, is likely to raise its price before too long to reflect the increased costs, since cover prices account for between 60 per cent and 70 per cent of tabloid newspaper revenues.

Mr Murdoch has already made his thoughts on The Sun publicly plain. The initial 5p price cut had cost £1m a week, although some of that has been recouped with a 2p price increase last August.

"We expect to hold the majority of our gain [in circulation] as we go up in price slowly," Mr Murdoch explained to shareholders.

As newspaper proprietors stand eyeball to eyeball, there is some consolation they can draw. Overall national newspaper sales are expected to have averaged 13.6m in 1994, up from 13.4m in 1993 - thanks largely to the hostilities between Mr Murdoch and Mr Black.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

South-east state with potential

From Mr Michael Clarke and Mr David Tonge

Sir, Europe looks east and, as you pointed out well in your editorial of January 3 ("Europe looks south"), it also looks south.

But there is a south-east too, in the shape of Turkey, economically more advanced than both and with a population of some 60m people. Don't forget us.

Michael Clarke, Coopers & Lybrand, Gayrettepe, Istanbul
David Tonge, IBS Research & Consultancy, Macka, Istanbul

Chinese move on arbitration

From Mr Jean-Charles Rouher

Sir, Your leader on the risks facing investors in China ("Chinese risks", January 5) fails to give a complete picture when it refers to the absence of the institutions of a market economy. There are signs of increased Chinese respect for international commercial usages, notably in the area of international arbitration.

Recently an important segment of the Chinese business undertook to promote the "rules, customs and practices" formulated by the International Chamber of Commerce, as part of its commitment as a newly constituted national committee of the ICC. This pledge includes the ICC International Court of Arbitration. Hitherto, Chinese state enterprises and companies

tended to insist that arbitration in the event of disputes about fulfilment of a contract be conducted under the rules of the China International Economic and Trade Commission. Thus cases were conducted in China, under Chinese law, with documentation in Chinese, and mostly Chinese arbitrators.

Now companies negotiating contracts in China are in a much stronger position than previously to insist on insertion of the ICC arbitration clause. Under ICC rules, arbitration may be conducted in any country, in any language, and under any national law.

Although China is a party to the 1958 New York Convention on enforcement of foreign arbitral awards, there have been difficulties about enforcement

in the past. But Chinese participation in the ICC should also increase respect by Chinese companies for international arbitral awards in general. It is to be hoped that this in turn will lead to increased acceptance of such awards by Chinese courts.

The fact that 162 companies and associations, among them some of China's biggest business entities, have undertaken as members of ICC China to promote ICC rules for the conduct of trade is evidence of the determination of Chinese business eventually to play a full part in the world trading system.

Jean-Charles Rouher, secretary general, ICC, 38 Cours Albert 1er, 75008 Paris

Audit body is democratic and independent

From Mr W I D Plaitstone

Sir, The comments of Mr Prem Sikka on the role of the Auditing Practices Board, which you reported ("Academics claim audit body is undemocratic", December 16), were in fact inaccurate and misleading.

Yon reported Mr Sikka and friends as having attacked the APB's right to determine policy on the basis that it has no "democratic mandate to formulate audit policy for the UK". This is misleading.

Members of the board are appointed by a selection committee comprising the Bank of England, the Stock Exchange and the Consultative Committee of Accountancy Bodies.

In addition, the National Audit Office or Audit Commission and the Securities and Investments Board have the right to nominate voting members, and the Department of Trade and Industry and the Irish minister for industry and commerce nominate non-voting members. This is

hardly undemocratic. Mr Sikka goes on to state that "the APB is owned by the six major UK accountancy bodies who continue to control the agenda and parameters of discussion".

I am not aware of the major UK accountancy bodies ever having tried to control the agenda of the board or the parameters of discussion.

"It is not independent of the profession." Not true. In fact 50 per cent of the board comprises auditors and 50 per cent non-practitioners.

Many of those practitioners are very independent indeed and would feel very upset at being described as not independent. They are prepared to raise any question on subjects connected with auditing and regularly challenge matters which are close to the heart of our profession.

Mr Sikka goes on to state that the board is unduly influenced by members of the big accountancy firms. In fact, the Big Six firms provide only a minority of the board.

Mr Sikka also states that the board will never reflect the views of small practitioners. This is not true. Three small practitioners already sit on the board.

In addition, earlier this year the board agreed to establish a working party to consider the particular issues affecting the audits of small companies - ie largely small practitioners.

Mr Sikka and his friends state that the "board has been diverted from considering how to prevent further audit failures leading to corporate collapses".

This is not true. The board has recently extended substantially the auditors' role in considering "going concerns" - which should reduce the number of occasions on which companies collapse without warning.

W I D Plaitstone, chairman, Auditing Practices Board, PO Box 433, Moorgate Place, London EC2P 2BJ

Industrious UK takes fewer holidays

From Mr David Burton

Sir, On January 3 National Radio 5 gave us the annual whinge, this time from the Institute of Directors, about the length of Christmas holiday taken by industry in the UK. Let me give your readers the facts from the heart of the industrial Midlands.

Most manufacturing companies closed on Thursday, December 22, taking the Friday in lieu of May Day which has always been a working day. The three non-bank holiday days of last week were taken as part of the annual holiday entitlement. Our summer shutdowns are not as lengthy as most of our European competitors and the number of statutory holidays is less.

Overall, our industrial unit labour costs are now very competitive, the reason why we are enjoying so much inward investment into foreign-owned manufacturing facilities in this region.

The regeneration of national confidence is not helped by uninformed comment from those who should know better. Let us at least start the year as optimists.

David Burton, Coventry and Warwickshire Chambers of Commerce and Industry, Radford, Coventry CV1 4FD

Fallen soldiers should be given greater respect

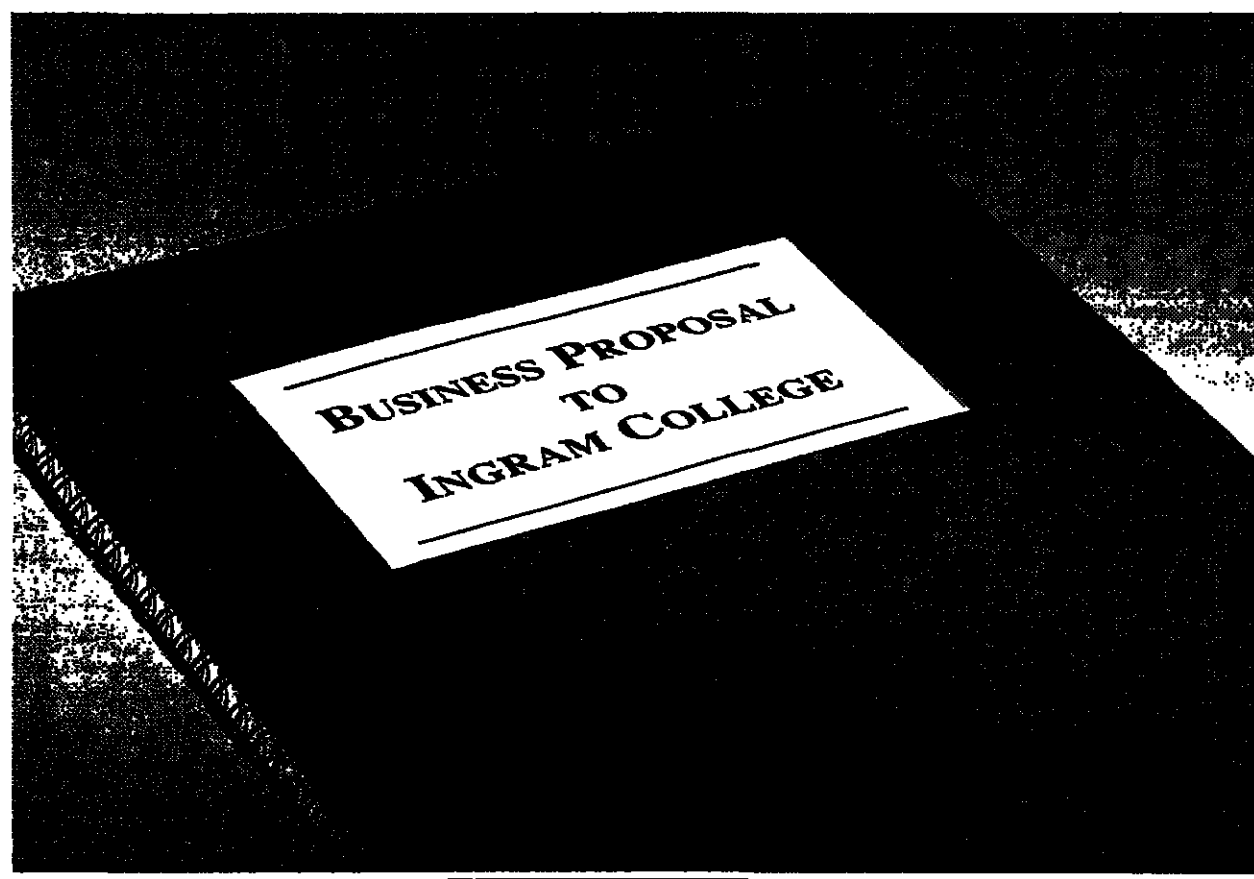
From Mr Patrick Heren

Sir, The photograph published on the front page on January 4 of an identifiable dead Russian soldier was unnecessary, distasteful and disrespectful.

Whatever your paper's view of the Russian action in Chechnya, you have no right to engage in this sort of war pornography. The remains of soldiers killed in battle should be treated with the reverence

accorded to those of people who die in ordinary circumstances.

Patrick Heren, editor, European Gas Markets, 7 Old Town, London SW4 0JT



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مكتبة ابن رشد

FINANCIAL TIMES

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Friday January 6 1995

Russia's blind alley

President Boris Yeltsin has got himself into precisely the terrible mess in Chechnya forecast by his most sensible advisers, and most of the outside world. His tanks are being picked off by a band of determined urban guerrillas, and his half-trained conscripts are dying on the streets of Grozny. Russian mothers are protesting back in Moscow at this wanton waste of their sons' lives, while the international community looks on with growing alarm. The pressure for western action to halt the killing is growing, and yet the west remains reluctant to intervene in what is formally an internal Russian matter.

Events in Chechnya have demonstrated the failure of post-Soviet Russia's institutions on three critical fronts. The executive did not function properly, because Mr Yeltsin accepted bad advice to intervene militarily in the rebellious republic. The Russian legislative branch has failed to live up to its responsibility, by passing pointless resolutions, and then going into recess in the middle of a civil war. And the Russian security forces have demonstrated their incapacity to cope with, or even analyse correctly, a small rebellion on their territory.

One good thing, however, has been proved. The freedom of the Russian press has shown that it is no longer possible in today's Russia to conduct a secret war, internal or external, as it was in the days of Afghanistan. Russian democracy may have failed, in that Mr Yeltsin blundered into this tragic adventure without any serious attempt at parliamentary approval. But the press and the parliamentarians who flew to Grozny have ensured that the reality of the situation has been brought to public attention.

Clear interests

The western world has clear interests in Russia. The first is to promote stability, so that the conflicts and growing chaos within its frontiers do not spill over and infect the regions around it. That stability would help guard against extremists coming to power in a country which still possesses nuclear weapons.

Democracy and respect for human rights are essential underpinnings of that stability. The Helsinki process, which gave birth to

the CSCE - now the OSCE - accepted the principle that respect for human rights was of international interest, not just a domestic concern in any country. It also recognised that respect for international boundaries must be counter-balanced by recognition of the right to self-determination: neither principle could be regarded as paramount.

Economic potential

The second western interest is to promote economic reform in Russia, in order that the country may realise its full economic potential, and in turn, reinforce social and political stability.

Mr Yeltsin's attempt at suppressing the Chechen rebellion with tanks threatens both those interests, and therefore it is of vital importance to the west to persuade him to stop and negotiate. The invasion threatens stability because it could incite unrest among Russia's 18m Muslims and encourage further attempts at secession. Moreover, it has dramatically weakened the Russian president's own position, leading many observers to question for the first time his ability to remain in power. As for the economy, the costs of the operation have already made any serious budget restraint meaningless. That will make it nigh-on impossible for the International Monetary Fund to approve its biggest ever financial assistance package.

This is not the moment for the west to take drastic decisions to halt aid or loans to Russia. It is the moment for very straight talking to Mr Yeltsin, in order to make clear to him that his interests lie in calling a halt to the military operations. Having done so, he will need a constitutional framework within which to negotiate with Russia's ethnic minorities. If he agrees to a mediating role for the OSCE - an organisation which he wishes to promote - that would be a big step forward.

The painful truth is that there is little west can do to influence events in Chechnya or in Moscow. This is a Russian problem that requires a Russian solution. Mr Yeltsin must be persuaded that it is in his own interests to find a negotiated solution. If he does not, he will eventually forfeit what is left of western goodwill and western cash.

Where bankers fear to tread

Derivatives can do serious damage to your health. It would be hard for any professional player in the world's stock markets to be unaware of that health warning, after the scale of last year's losses at banks, funds and companies. But the spectacle of those losses, and banks' continuing participation in derivatives, has left banking regulators with tough conundrums to tackle.

The Bank of England is now grappling with one of the messiest of those questions: banks' difficulty in assessing risk when they deal with customers which use fund managers as intermediaries. The issue has arisen because of the steady growth of markets in futures, swaps and the like, and their growing popularity among fund managers. The Bank of England is concerned that ignorance of the ultimate customer makes it impossible for banks, and their regulators, to assess exposure to potential losses.

At present, the Bank's concern is largely theoretical: the problematic trades are mainly confined to the largest market players. However, the issues extend beyond derivatives to many forms of bank credit where the banks do not know customers' identity. Both banks and fund managers also argue that failure to address the problem appropriately will jeopardise London's position as an international financial centre.

The type of trade which has aroused concern is one in which a fund manager asks a bank to deal on behalf of an unnamed customer, usually a pension fund or hedge fund. The bank then runs the risk of default by that fund, as it may be unable to hold the fund manager liable.

Credit-worthy

Banks complain that at present they cannot tell if such customers are credit-worthy. Even if the fund manager has judged the customer to be sound, a bank may unknowingly accumulate a large exposure to a single customer through several fund managers. A further risk is that the type of transaction undertaken by the customer may be ultra vires, and the contracts prove unenforceable, as in the case of Henderson Smith and Fulham Council's swaps dealings showed.

To reduce these risks, banks

want funds to disclose their clients' identities. Otherwise, they will want to assume the liabilities in the event of default. Neither of these options is ideal. For a start, if the funds assumed the liabilities, they would have greatly to increase their capital, and hence their charges.

Forcing greater disclosure would also bring problems. Fund managers have vigorously defended their right to protect clients' identities. Their claim that clients want such secrecy is not always justified. But fund managers have a legitimate worry that such information, leaking out of the banks, would help their competitors in such a ferociously competitive industry, forcing disclosure of sensitive information should not be undertaken lightly.

Running risks

Moreover, it is not obvious why one part of the financial services industry should be penalised for the rashness of another. It is, surely, unwise for banks to deal on any significant scale without being able to assess the credit risk. They have not yet succeeded in showing that the regulatory regime should be tilted in their favour to compensate for their determination to run such risks.

If the Bank of England is seriously concerned about banks' current exposure, it could restrict the extent to which banks can enter such contracts. But it would seem premature to take severe steps to increase disclosure, for example, by taking the issue to the Basic Committee of banking supervisors from leading industrial countries.

For the moment, however, there may well be mileage in investigating whether compromises are workable, as the British Bankers Association and fund management groups are currently doing. In some cases, disclosure of the nature of the counterparty, although not the exact identity, may be acceptable. Banks and fund managers may also find that they can reach solutions bilaterally, rather than needing industry-wide regulations.

There are no easy answers, and perhaps no general ones. But at this stage more prudence on the part of the banks, rather than more regulation, may prove the best way ahead.

If everything had gone according to plan, this would have been a month of high-wire diplomacy.

At the UN, entering its 50th year of existence, leaders of the nations who make up the Security Council would have held a spectacular, photogenic meeting and laid out some bold plans for the next half-century.

Last month, however, the Security Council summit was quietly and indefinitely postponed. In the words of Mr Emilio Cardenas, the Argentine ambassador who would have chaired it: "To hold a summit, what you need is a meeting of the minds of all the players, and today we simply do not have that meeting of minds."

It was a blunt admission of the waning of the utopian expectations that surfaced after the collapse of Soviet communism. For a brief period, it seemed the world's leading powers were pursuing compatible strategic goals through a set of institutions which everyone wanted to see strengthened.

But by mid-December, when the envoy was speaking, it was clear why summitry, and international institutions that purport to guarantee security, were going out of fashion. Earlier in the month, a summit in Budapest of the Conference on Security and Co-operation in Europe had descended into name-calling, after Russian President Boris Yeltsin lashed out at the US for trying to speed up the enlargement of Nato. The sense of disarray was compounded by the zeal with which the UK, France and Germany hastened to assure Mr Yeltsin that they did not really disagree with anything he said.

Moreover, meeting a few hundred miles from the bloodiest battlefields Europe has seen for half a century, the 50 leaders in Budapest were unable to include a single mention of Bosnia in a communiqué running to 90 pages.

A few days after that meeting, Moscow sent tanks and fighter-bombers into Chechnya. This left in shreds the sensible principles of the CSCE (now renamed the Organisation for Security and Co-operation in Europe): proportionate use of force, a bar on indiscriminate bombing of civilians, the need for warnings before large troop deployments.

Whatever the pragmatic arguments in favour of doing business with Russia, US President Bill Clinton could scarcely have welcomed Mr Yeltsin to the Security Council meeting in New York, or spoken solemnly of "common values", as civilians were dying in Grozny.

So the summit's cancellation was hardly a surprise: it was the predictable culmination of a year that had seen a precipitous decline in the credibility of one security institution and one multinational project after another.

Over the next three months, one of the most ambitious exercises in post-cold war internationalism will come to an ignominious end: the UN mission to Somalia, once a symbol of US faith in the feasibility of large, altruistic military missions in distant countries. In an ominous victory for chaos over order, the UN troops - which arrived so optimistically in December 1993 - have been attacked, robbed and harassed by rival warlords, who have resumed their bloodletting. The UN's whimpering retreat from Mogadishu may be a harbinger of a bigger and bloodier operation, from which it will not be possible to divert the world's attention: withdrawal from the former Yugoslavia.

Frustrated by the experience of working with the UN in Bosnia, Nato planners have dreamt up a huge expeditionary force - involving 50,000 troops, 80 tanks, 70 combat aircraft and 6,000 jeeps - to cover a possible withdrawal of peacekeepers from the war zone.

It is only a contingency plan, and yet the thought of mounting such a giant collective enterprise has boosted alliance morale. The fact that all Nato's members, including the combat-shy Americans, seemed willing to help has also been a welcome fillip.

But Mr Willy Claes, the blunt Bel-

Each state for itself

Bruce Clarke explains why the UN and other western collective security bodies seem to be losing their cohesion



gian who became Nato's secretary-general last year, recently warned the alliance against any illusion that leaving Bosnia might be more satisfying than staying there. He told the Dutch magazine Elsevier that evacuation from Bosnia by west European peacekeepers would be a complex and bloody operation.

But Mr Claes's apprehension over a UN withdrawal does not, as he made plain, imply that he harbours any love for that organisation. By working with the UN in Bosnia, Nato had "made itself ridiculous as a military organisation", he complained. He vowed that Nato would not repeat the mistake in other conflicts. "If we cannot set the rules of our military operations, they [the UN] will have to find other idiots to support peacekeeping."

These were harsh words about the organisation responsible for Nato's mandate in the former Yugoslavia. But the ridicule to which he refers is palpable enough, and it became glaringly obvious on two occasions last year.

One was on Thanksgiving day, November 24, when the UN ambassador to Nato failed to persuade his colleagues to accept a plan to use air power to reverse recent Serbian advances in northern Bosnia. In past years, such a proposal would not have been tabled at an ambassadors' meeting without discreet pre-cooking, through consultations between leading western capitals. But the old way of doing business, based on common assumptions of mutual interest, has broken down.

The second occasion for ridicule came on December 2, when alliance foreign ministers had gathered in Brussels to chant a new, and not very convincing, mantra: the Bosnian crisis was not a crisis for Nato. The ministers were caught in mid-

chant, so to speak, by the revelation that the Bosnian Serbs - using the UN as an intermediary - had with some success demanded a drastic reduction in Nato military flights. For the bureaucrats in both organisations, it was an embarrassing end to a difficult year.

Nor, if the predictions of Mr Claes are to be believed, do prospects for the western allies look rosy in 1995: they will either remain in Bosnia as "idiots" or pull out and leave the Balkans to their "entirely uncontrollable" fate. Mr Claes's bitter tone reflects the decline in prestige and in internationalist optimism

If the US disengages from western Europe, there could be a wholesale 'renationalisation' of defence policies

that has stricken virtually all the organisations - old and new - to which leading western nations have looked to preserve and enhance stability.

In the tantalising vision that emerged - however briefly - from the fall of the Berlin Wall in 1989, old organisations like the UN and Nato were expected to transform themselves and work even better than before. At the same time, lesser known bodies - such as the CSCE/OSCE and the Western European Union - would find a respectable place in an interlocking structure of collective security arrangements extending from Vancouver to Vladivostok.

Last year these hopes receded. Far from transforming themselves,

the old institutions seemed at times to be seizing up.

New arrangements - patched together when old ones failed - have also struggled hard to function: one example is the contact group on Bosnia, in which the US and Russia accepted the UK, France and Germany as the representatives of western Europe. The group was formed last spring, in part to bypass the European Union's rotating presidency which had moved to Greece, a country being prosecuted (unsuccessfully) by its EU partners in the European Court over its policy towards ex-Yugoslavia.

Creating the new group turned out not to be a panacea, however. At its most recent ministerial meeting last month, reaching consensus over Bosnian issues proved much harder than at its previous gathering in July. After four hours of haggling, the UK, France and Russia were left fuming by America's virtual veto on further inducements to Serbian President Slobodan Milosevic; and frustrated by Germany's insistence that the Bosnian Serbs could not form a confederation with Serbia proper.

The recurrence of these ancient fault lines - reminiscent of European politics before 1914 - is an ominous development in international affairs. Far from ushering in a period of idealistic multilateralism, the end of communism has triggered a return to traditional nation-state diplomacy, tempered by bilateral or trilateral co-operation of the most pragmatic kind.

Mr Jose Manuel Durao Barroso, Portugal's foreign minister, warned recently that, if the US disengages from western Europe, there could be a wholesale "renationalisation" of defence policies, with each ally going its own way. Hints of this are

visible already.

In the UK, for example, there is a respectable - albeit minority - school of thought which says that Britain should abandon its command of Nato forces in Germany and concentrate on guarding its own territory. The rising cost of defence systems may still force countries to co-operate; but this co-operation might take the form of ad hoc bilateral and trilateral arrangements, in which the co-ordinating role of Nato or the WEU takes a back seat.

German strategic experts spent much of last year debating whether a new air defence system should be developed bilaterally with the US, or whether - as eventually agreed - France should be involved too.

France, Spain and Italy are forming an air and naval force; the UK and the Netherlands are putting together an amphibious force; Portugal may join either or both; Norway wonders whether anyone would come to its aid in a crunch.

Anglo-French defence relations have also improved significantly in the past year, with closer co-operation between their air forces. But doubts remain over whether either country is prepared to act on its high-sounding rhetoric about boosting the WEU as Europe's defence arm.

The continuing salience of nation-state diplomacy was highlighted by a remarkable boast a few weeks ago by a senior UK official at a private meeting of foreign policy experts. He said no development in former Yugoslavia had surprised the UK: every turn of events had conformed with London's private predictions.

This claim has far-reaching implications. It suggests that Europe's individual states retain a private sophistication in their analysis of the Balkans - and presumably other hot spots - which is so lacking in the multinational organisations to which they belong. At least in the most sensitive areas of policy, individual states still seem to hold back from placing their individual expertise at the disposal of their collective institutions - such as the embryonic foreign affairs machinery of the EU.

For the guardians of hard-pressed international institutions such as Mr Claes and UN secretary general Mr Boutros Boutros Ghali, the real horror of leaving Somalia or Bosnia does not lie in the public admission of failure that withdrawal implies. The danger is that, in the course of a disorderly, contested withdrawal, a sort of spontaneous renationalisation would occur, with international commanders losing control and each country scrambling to get its own forces out.

But the security institutions of the west might be mortally wounded by the reclamation that could erupt if troops from a dozen countries pushed, shoved and elbowed each other on the road out of Bosnia. Such a debacle would poison the atmosphere of mutual trust required to deal collectively with the challenges that will emerge this year, from signs of renewed militarism and xenophobia in Russia to the prospect of an extremist take-over in North Africa.

Instead of resolving to meet these challenges together, there is a danger that each western country will view them in a spirit of selfishness and damage-limitation. Already this lack of common purpose in dealing with new threats is evident in the west's reaction to events in Chechnya. Russia yesterday agreed to most envoys from the OSCE, in the knowledge that this is an organisation with virtually no coercive power and that most of its western members wish the Chechnya problem would simply go away.

No western country wants to be the first to forfeit the opportunities - political and commercial - which relations with Russia still promise in the medium term. This has been evident in recent days as each country formulates its own mild rebukes to Moscow in a spirit of jostling competitiveness as opposed to collective indignation.

A victorious reign?

■ When Nick Durlacher steps down as chairman of Life in May after three years in the post, one of the City's most interesting jobs comes up for grabs. Unpaid it may be, but the task of chairing the London derivatives exchange, which every day trades contracts worth £130bn, is now far more significant internationally than presiding over either Lloyd's or the Stock Exchange.

It is the board, rather than Life members, who choose the chairman, and it is unlikely that it will look outside its present directors this time. Jack

Wigglesworth, one of two deputy chairmen, who has been there from the start, would be a safe pair of hands. Yet his very experience could count against him if a fresh mind is called for.

The exchange faces some big questions - property, since it is already bursting the seams of its new Cannon Bridge home; linkages with international exchanges, a crucial area it has yet to get right; and steady competition from continental Europe. There is also the possibility that the enormous growth rates of past years will fall off, throwing up entirely new management issues.

An inspired, if slightly risky, choice, would be 35-year-old Victoria Ward, a former Life

official who is now number two in the capital markets division of NatWest. Brian Williamson, one of the best past chairmen, was only 37 when he took the job. Like him, Ward is an original thinker and she would have the backing of a big organisation, which would give her the clout that her years might not.

Actually, no

■ Adieu Actual, the latest French magazine to bite the dust. The formula sounded good some 20 years ago: a dash of the leftish politics of Liberation in former days, stirred into the lengthy analytical approach of Le Monde, and topped off with the radical cultural approach espoused by any number of hip glossies.

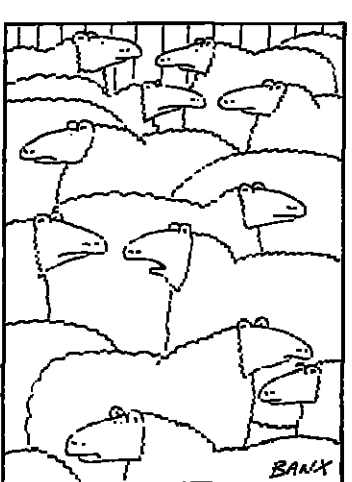
It's been laid low by several factors. The increasing conservatism of ageing hippies hasn't helped, but more serious is a slump in revenues following restrictions on advertising for ciggies and booze.

Actual has thus become passé. But it was defiant to the end; this month's final front cover is blank, save for a big lipstick smudge of a farewell kiss.

Princes and plebs

■ Professor Alan Ross, where are you now? The late professor of linguistics at Birmingham University, who invented the terms

OBSERVER



"The Continent's a nice place to visit but I wouldn't want to be slaughtered there"

U and non-U 40 years ago to describe what was and was not upper-class usage of the English language, is sadly no longer with us to adjudicate on an article in today's issue of the decidedly rightwing magazine The Spectator.

There we may read the considered opinion of Lord Charteris, 81, the Queen's former private secretary, that the Duchess of York, ubiquitously known in the popular press as Fergie and the estranged wife of Prince Andrew, is "a vulgarian. She is vulgar, vulgar, vulgar, and that is that."

A former provost of Eton, director of two of London's most upper-crust

hotels - Claridge's and the Connaught - Martin Charteris speaks with authority.

But we need a Ross to help us on one matter isn't it, well, a trifle vulgar to repeat oneself? Not to mention the matter of talking to the press.

Pipers and tunes

■ Charles Scott, Saatchi's chief executive, will probably shed few tears if he loses the Tory party's account. It was little more than a poorly paying flagship heaved out to seduce other, wealthier clients. A loss-leader, in fact.

Had the agency been fully remunerated for all the hours Maurice Saatchi and his team put in, the costs would have been considerable. Now that the Tory party itself looks increasingly like a lost cause, Scott may be secretly smiling to himself that he's got rid of not one but two lame ducks.

Networker

■ Clearly the problems of Trafalgar House and its Cunard shipping company are not enough to occupy the full-time attention of Simon Keswick. Trafalgar's chairman has just joined the board of Wellcome - which brings his score to seven non-executive directorships plus another six chairmanships.

Keswick must be in the running to capture Sir Roland Smith's title

for the most company directorships. Admittedly, his portfolio of outside jobs is not yet as magnificent as those of his eldest brother, Henry, who sits on the boards of Sun Alliance, Rothmans, Robert Fleming and The Telegraph, or his middle brother - Hambros' Sir Chips Keswick, who sits on the court of the Bank of England. But at 53, time is on Simon's side, provided he doesn't scuttle Trafalgar House.

Plumb loco

■ A London-based colleague needed some emergency plumbing recently, but was swamped for choice, particularly by those who like the letter A. In one telephone directory 36 plumbers use names beginning with A; all the other letters of the alphabet accounted for only 43 names.

Plumbing companies whose names began with only one A were discarded for lack of effort. Even Aaadvanced Plumbing rated only the 12th entry. AAAAAA Addison Ltd must have been disappointed to come only sixth, while AAAAAAAAAA.Aabacare could only muster fourth place.

Coveted first spot went to AAAAAAAAAAAAAAAAAAAAA Apex Ltd, which must surely be a record, though whether for ingenuity or absurdity, heaven knows. Would you use a plumber who thinks you are lazy enough to go for just the first on the list?



FINANCIAL TIMES

Friday January 6 1995

Networking?
NetWare 4,
of course.

Ford calls for UK aid to make new Jaguar

By Kevin Done, Motor Industry Correspondent, in Detroit

Ford, the US carmaker, has applied to the UK government for between £80m (£125m) and £100m in state aid to support the production of a new range of Jaguar cars in Britain.

The project, codenamed X200, would involve an investment of more than £500m and would more than double Jaguar output to more than 100,000 cars a year by the end of the decade.

It would create more than 1,000 jobs at Jaguar and thousands more in the motor components industry. Jaguar's UK plants in Coventry and Birmingham are competing for the X200 project with an existing US Ford plant at Wixom near Detroit, where Lincoln-brand luxury cars are assembled.

The planned range of smaller Jaguar sports saloons is designed to compete with rivals such as the BMW 5-series.

The X200 could begin production in late 1998 with a capacity to produce at least 50,000 cars a

year. The Jaguar project would consume a significant part of the UK's selective regional aid budget, and the application will be carefully examined by Mr Michael Heseltine, secretary of state for trade and industry. This year the DTI's planned budget figure for regional aid is £101m.

Ford has already said that, if it fails to obtain the necessary financial support, it is prepared to make the X200 the first Jaguar to be built outside the UK.

Mr Alex Trotman, Ford chairman and chief executive, said last autumn that one of the group's US plants "could build Jaguars just fine. We have some of the best quality factories in the world in the US".

Studies have shown that potential car buyers would be unlikely to be deterred if the new vehicle were foreign-built.

The US is Jaguar's single most important market accounting for close to half of its sales worldwide. Both BMW and Mercedes-Benz of Germany, the world's leading luxury and executive car-makers, are already developing

their first passenger vehicle plants in the US. A decision on the production location is expected later this year. Last March the UK government agreed to pay \$9.4m in grant aid to Jaguar to deter Ford from moving the assembly of the next generation XJS luxury sports car - the X100 project due for launch in 1996 - from Britain to Portugal.

The new range of smaller Jaguar sports saloons is being developed as one derivative of a Ford model programme, codenamed DEW98, which is still to receive final board approval.

This project could eventually spawn at least three different cars sharing the same chassis platforms but with unique body shells and engines.

Jaguar has run up heavy losses since it was acquired by Ford in 1989 for £1.68bn. It accumulated pre-tax losses of £770m from 1989 to 1993, but its fortunes are now improving and it is expected to announce its first quarterly operating profit since 1989.

Rover to add 300 jobs, Page 5

Moody's deals blow to Sweden

By Hugh Carnegie, in Stockholm

Moody's, the US rating agency, yesterday downgraded Sweden's sovereign debt rating, dealing a blow to the Social Democratic government's efforts to rebuild confidence in the economy just days before it presents its first budget.

Citing "enormous growth" in the budget deficit and the burden of a public sector debt that has "ballooned" to 90 per cent of gross domestic product, Moody's lowered Sweden's long-term foreign currency debt rating to A3 from A2.

"The debt stock is growing faster than nominal GDP and the interest payments on this huge debt will represent a significant constraint for at least the next decade and probably much longer," Moody's said. It warned that measures to stabilise the debt would "force Swedes to make large-scale modifications in their public benefit programmes and accept slower growth in their standard of living."

The government, struggling to persuade sceptical financial markets that it is bringing the deficit under control, had hoped Moody's would leave Sweden's rating unchanged, at least until after next Tuesday's budget when it plans to unveil a £200bn (£299bn) package of spending cuts. It now faces the prospect of an upturn in long-term interest rates as a result of the Moody's move, which followed a similar assessment last month by IBCA, the European ratings agency.

"It is not helpful because it makes it more difficult for us to finance the deficit at a low cost," said Mr Leif Pagrotsky, a senior adviser to Mr Göran Persson, the finance minister.

Moody's acknowledged that budget consolidation steps already taken by the present and previous governments and a recovery in the economy would reduce the budget deficit from its peak of more than 13 per cent of GDP. The Social Democratic administration has already adopted a package of tax increases and spending cuts to reduce the budget deficit by SKr57bn over the next four years. Sweden's rating remains above that of Italy and Portugal, which stand on A1, but it has slipped below its Nordic neighbour Finland, which suffered a deeper recession than Sweden, but took tougher fiscal measures to control its public finances.

Dealers expect government debt yields, which had improved markedly following the well-received November EU referendum, to increase to over 11 per cent over the next few days, from the current 10.5 per cent.

Capital markets, Page 19

SCA out of the woods

Money can grow on trees. At this stage of the cycle, paper and pulp companies' cash-flow is astonishing. SCA should generate SKr4bn (\$537.2m) of cash before capital investment this year. That partly explains how it can afford to take gearing to 80 per cent through the acquisition of a majority stake in Germany's PWA. The eventual disposal of stakes in Modo and Industrivarden should also help.

The price, at a prospective price earnings ratio of 11 times 1995 earnings, does not look high, particularly when compared with the multiple of more than 20 times earnings paid by SCA for Kier in 1990. That said, the deal is earnings enhancing only because of talented financial engineering: the depreciation policy will be relaxed from rigorous Germanic levels. SCA's tax position should mean a lower tax rate for PWA; and the deal will be primarily funded at cheap German interest rates.

Strategically, putting the businesses together makes eminent sense. SCA will become the European market leader in corrugated cardboard. Its market position in hygienic papers will be reinforced, allowing it to compete more easily with the likes of Kimberly-Clark and Procter & Gamble. Finally, the move provides distribution channels for SCA's products in the important German market. The only bad fit is the fine papers business which, despite denials, will probably be disposed of.

The other fly in the ointment is the unfortunate plight of shareholders owning the remaining 40 per cent of PWA. These have missed out on the 20 per cent premium offered by SCA. The German authorities need to address the treatment of minorities in their next round of reforms. The absence of a proper takeover code remains a serious impediment to the development of Finanzplatz Deutschland.

UK retailing

Two retail trading statements do not make a trend, but they should certainly dispel some of the Christmas gloom hanging over the sector. In the case of Next, a stellar performance over the holidays cannot be taken as a guide to the overall performance of clothing stores, which suffered from an unseasonably warm spell of weather. However, strong third-quarter sales at Boots, despite the absence of flu epidemics, supports anecdotal evidence from suppliers of a pick-up in activity. A Christmas eve that fell on

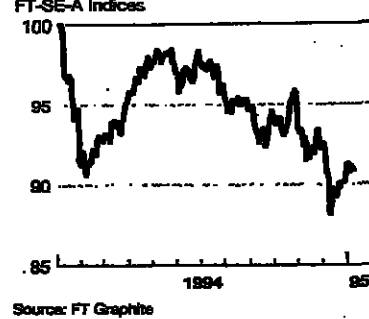
THE LEX COLUMN

SCA out of the woods

FT-SE Index: 3032.3 (-19.3)

Retailers General

Relative to the All-Share Index, FT-SE-A Indices



Source: FT Graphite

Saturday encouraged last-minute shopping, and John Lewis is estimated to have recorded year-on-year sales growth in the week before Christmas of nearly 30 per cent. The clear message is that warm weather and higher taxes have not cut too deeply into current year earnings, as anticipated by the stores sector's derating in recent months.

It is therefore surprising that after an initial upward spurt, Boots and Next shares fell yesterday. This reflects concern over the absent 'feel-good' factor among consumers: the impact of increased tax in the first half of 1995, and a recovery in the level of savings.

Nonetheless, all is not bleak. Consumer spending may grow at below 3 per cent this year, but retailers have further scope to take business from independent stores and there is room for more cost reduction. Some stores will suffer, but Next has demonstrated that the right formula can lead to success. In addition, many stores are becoming cash positive, providing the prospect of dividend growth-outpacing earnings. Election-induced tax cuts could prove a late-1995 confidence booster. That should combine to prevent any post-Christmas hangover.

Japanese auto sales

The increase in Japanese domestic vehicle sales during 1994, the first rise in four years, augurs well for the country's beleaguered automotive industry. But its significance should not be overstated. Compared with the 16 per cent annual growth of the late 1980s, a 0.5 per cent improvement is but a tiny bounce off the bottom. Con-

tinuing sluggish demand means the record sales of nearly 6m vehicles achieved in 1990 may not be surpassed this decade.

Demand in Japan is unlikely to emulate the rapid recoveries in the US and Europe. Last year's tiny upturn was generated mostly by a strong increase in demand for heavy goods vehicles rather than any rise in consumer confidence. Micro-cars, a low margin sector that does little to enhance the sector's profitability, are virtually the only other vehicles selling well.

If the industry's domestic performance is hardly set for take-off, its overseas prospects are little better. In Europe, Japanese manufacturers, shackled by the strength of the yen, are losing sales. In the US, they are regaining market share, but promotional costs are high. The industry will eventually recover, but the automotive sector's 40 per cent rise in the past year is overdue.

Star TV

The tie-up between four of the developed world's largest music groups and Asia's biggest satellite broadcaster looks positive for everyone except Star's former partner, MTV. Star TV's music channel had been one of its least profitable. And after the break-up with MTV last May, it risked losing further ground from MTV's competitive service. Star needed to cement links with a substantial music group to gain better access to programmers. The vast stable of musicians owned by Thorn EMI, Bertelsmann, Sony and Warner will give a definite edge.

For the music companies themselves, Star provides access to a small but increasingly attractive market. Advertising income from their music channel may not swell coffers, but the chance to promote artists to 220m potential viewers must excite. Asia, excluding Japan, accounted for 6 per cent of world recorded music sales in 1993. Increased wealth and exposure to western media, combined with political initiatives to counter piracy, could fuel substantial growth.

For MTV this deal is a blow. Losing the Star link did not hurt, given low revenues; but facing up to a radically strengthened competitor will make life difficult. The fact is that Asia may represent an eventual El Dorado for the entertainment industry. But competition is growing fast, while political impediments to Western culture remain. Not everyone will find gold.

Taiwan plans compromise to help sea trade with China

By Laura Tyson in Taipei

Taiwan is moving to ease a four-decade ban on direct transport links with China, with the aim of becoming a regional business hub and limiting the effects of Hong Kong's impending return to Chinese control.

Taiwan's cabinet yesterday approved the establishment of a so-called "offshore" transit centre at the southern port of Kaohsiung, through which foreign-registered vessels could travel en route to mainland ports. The plan is expected to be sent to the parliament soon for approval.

Mr Lien Chan, Taiwan's premier, was quoted as saying the plan would be a starting point for a "forward-looking, pragmatic" policy toward mainland China. The two sides severed contacts in 1949, but cross-strait political tensions have eased recently along with booming commercial ties. The proposal satisfies the letter

of official rules banning direct contacts while accommodating trade developments. It will also serve to mollify the domestic business community, which has long lobbied for direct cross-strait transport.

Most cross-strait trade and transport is routed through Hong Kong, which many businessmen see as a costly inconvenience. The Taiwanese government is also concerned about the impact on business of Hong Kong's return to Chinese sovereignty.

However, Taipei has said it will not restore direct transport links until Beijing renounces the threat of force to retake the island, and the proposal is a way around that obstacle.

Mr Hsu Li-eh, deputy premier and economic planning minister, said: "Our ultimate goal is to make Taiwan a free and open economy and speed our industrial restructuring. Mainland China is not a key element in the plan." But Mr Vincent Siew,

Taiwan's top China policymaker, suggested the move might be intended as an olive branch to Beijing. "Since the Chinese communists want economic and trade co-operation, we hope they can make some friendly response."

Under the plan, only foreign-registered vessels would be allowed to provide cargo services between Taiwan and China. Chinese cargoes or passengers will not be allowed entry into Taiwan by way of the "offshore" centre. It was not clear whether ships passing through the proposed centre could drop off or pick up cargo in Taiwan before continuing to Chinese ports.

Should the shipping model be successful, a similar formula may be adopted to skirt the ban on direct flights. Taiwan's ambition of becoming an Asia-Pacific centre for commerce, finance and transport has been hampered by a lack of direct sea and air links to China.

Mexican sell-offs to help solve debt crisis

Continued from Page 1

calm investor anger over the devaluation at a hostile meeting in New York. Mr Ortiz's message was that Mexico was not suffering a solvency problem.

The peso, which has lost roughly 30 per cent of its value over the past three weeks, and the Mexican stock market both responded positively. The Mexican stock market had risen by 0.93 per cent by midday, while Mexican stocks traded in New

York were up slightly. The peso was quoted at 5.35 to the dollar, compared with 5.575 at Wednesday's close.

Mr Ortiz said the expected revenues from the sell-off programme would amount to \$12.5bn-\$14.5bn.

A senior official in Mexico City said Mr Ortiz's statement indicated a deepening of the privatisation programme, and that a start would be made soon on the first privatisations. He said the figure was a conservative esti-

mate of privatisation revenues over the next four to five years.

Mr Ortiz estimated revenues from the sale of toll roads would amount to \$1bn-\$1.5bn, while the sale of the government's remaining 23 per cent stake in Bancomer, a bank, could raise \$500m-\$1bn. The privatisation programme also includes assets such as ports (\$250m-\$1bn), satellite access (\$1.5bn), petrochemicals (\$1.3bn), long-distance and local telephones (\$1bn-\$1.5bn) and ports (\$200m).

FT WEATHER GUIDE

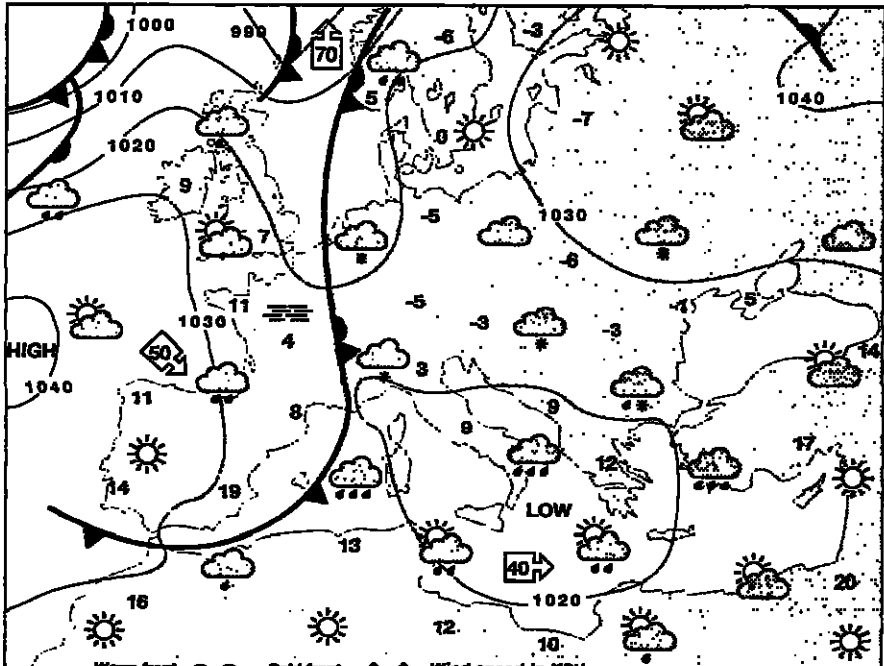
Europe today

High pressure over the Gulf of Biscay will bring settled conditions to central and eastern parts of the British Isles. There will be sunny periods and brief rain showers in a few places. There will be snow in the Low Countries and in France later in the day.

Rain showers are expected in northern Spain while other parts of the country will have sunny conditions and temperatures reaching almost 20C on the south coast. Sunny periods are expected in central Europe. Cloud over south-eastern Europe will bring snow from northern Greece to southern Romania. Rain will spread from southern Italy to Turkey.

Five-day forecast

Frontal systems from the Atlantic will move through the British Isles and Scandinavia. These regions will be unsettled with periods of rain and strong south-westerly winds. A ridge of high pressure, extending from Russia to Spain, will bring settled conditions to eastern and central Europe, Spain and Portugal. Snow and rain will linger in the Balkan states and the eastern Mediterranean. Cloud and rain are expected to continue in most parts of the central Mediterranean.



Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

TODAY'S TEMPERATURES

	Maximum	Minimum		Maximum	Minimum		Maximum	Minimum		Maximum	Minimum
Abu Dhabi	30	23	Belgrade	10	5	Caracas	30	23	Frankfurt	10	5
Accra	30	23	Berlin	10	5	Cebu	30	23	Geneva	10	5
Algiers	20	13	Buenos Aires	20	13	Ciudad de Mexico	20	13	London	10	5
Amsterdam	10	5	Bombay	30	23	Cologne	10	5	Madrid	10	5
Athens	14	7	Brussels	10	5	Dallas	10	5	Manila	30	23
Atlanta	14	7	Buenos Aires	20	13	Dubai	30	23	Moscow	10	5
B. Aires	20	13	Bombay	30	23	Hong Kong	20	13	Mumbai	30	23
B. Aires	20	13	Bombay	30	23	Hong Kong	20	13	Nairobi	20	13
Bangkok	30	23	Bombay	30	23	Hong Kong	20	13	Paris	10	5
Barcelona	10	5	Bombay	30	23	Hong Kong	20	13	Rangoon	30	23
			Bombay	30	23	Hong Kong	20	13	Seoul	10	5
			Bombay	30	23	Hong Kong	20	13	Singapore	30	23
			Bombay	30	23	Hong Kong	20	13	Stockholm	10	5
			Bombay	30	23	Hong Kong	20	13	Sydney	20	13
			Bombay	30	23	Hong Kong	20	13	Taipei	20	13
			Bombay	30	23	Hong Kong	20	13	Tokyo	10	5
			Bombay	30	23	Hong Kong	20	13	Toronto	10	5
			Bombay	30	23	Hong Kong	20	13	Vancouver	10	5
			Bombay	30	23	Hong Kong	20	13	Venice	10	5
			Bombay	30	23	Hong Kong	20	13	Warsaw	10	5
			Bombay	30	23	Hong Kong	20	13	Washington	10	5
			Bombay	30	23	Hong Kong	20	13	Wellington	10	5
			Bombay	30	23	Hong Kong	20	13	Winnipeg	10	5
			Bombay	30	23	Hong Kong	20	13	Zurich	10	5



1994

<p>U.K.</p> <p>CSC</p> <p>CAPITAL SHOPPING CENTRES PLC</p> <p>Placing and Public Offer of 94,000,000 Ordinary Shares</p> <p>Robert Fleming & Co. Limited</p>	<p>U.K.</p> <p>Trafalgar House Public Limited Company</p> <p>\$355,000,000 Rights Issue and Placing of £70,000,000 6 per cent. Convertible Cumulative Preference Shares</p> <p>Robert Fleming & Co. Limited</p>
<p>South Africa</p> <p>LibLife International B.V.</p> <p>US\$320,000,000</p> <p>6 1/2 per cent. Convertible Bonds due 2004</p> <p>Robert Fleming & Co. Limited</p>	<p>Hong Kong</p> <p>Hongkong Land Holdings Limited</p> <p>US\$100,000,000</p> <p>4 per cent. Convertible Bonds due 2001</p> <p>Robert Fleming & Co. Limited</p>
<p>Pakistan</p> <p>Pakistan Telecommunication Company Limited</p> <p>US\$898,100,000</p> <p>Placing of 5,000,000 Vouchers exchangeable for Shares of Pakistan Telecommunication Company Limited by Privatization Commission, Government of Pakistan</p> <p>Robert Fleming & Co. Limited</p>	<p>Taiwan</p> <p>Tung Ho Steel Enterprise Corporation</p> <p>US\$103,200,000</p> <p>6,000,000 Global Depository Receipts representing 60,000,000 ordinary shares</p> <p>Robert Fleming & Co. Limited</p>
<p>Philippines</p> <p>Sempres Holdings Corporation</p> <p>Offering of 16,675,000 Global Depository Receipts raising US\$180,000,000</p> <p>Robert Fleming & Co. Limited</p>	<p>Malaysia</p> <p>Aokam Perdana Berhad</p> <p>US\$135,000,000</p> <p>3 1/2 per cent. Convertible Bonds due 2004</p> <p>Robert Fleming & Co. Limited</p>

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Friday January 6 1995

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IN BRIEF

Trygg-Hansa cool on renewed offer

Trygg-Hansa, the Swedish insurance group, reacted coolly to a renewed offer for Home Holdings, its troubled US associate, from a group of US investors whom Trygg spurned last month in favour of an agreement with Switzerland's Zurich Insurance group. Page 18

French drugs group sells Lipha stake
Rhône-Poulenc, the French chemicals and pharmaceuticals group, has agreed to sell its 43 per cent stake in Lipha, the pharmaceuticals company, to E. Merck, the German drugs group. Page 18

Ford plans global family car
Ford, the US carmaker, is embarking on a multi-billion dollar programme to develop a small family car for production in Europe, North and South America and possibly in Asia. Page 18

Seagram buys fruit-juice unit
Seagram, the international drinks group, is strengthening its global fruit-juice operations by buying Dole Food's juice businesses in North America, Europe and Asia for \$285m cash. The move will lift Seagram's annual juice sales to about \$1.9bn from more than \$1.5bn. Page 18

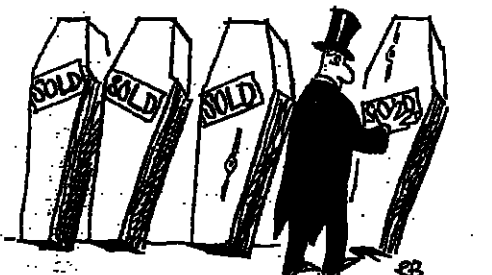
Dynco sells fuel tank business
Dynco Industries, the diversified Norwegian group, is selling its European automotive fuel tank business to Michigan-based Walbro Automotive Corporation for an undisclosed sum. Page 18

USS share battle hurts market
Disarray is growing in Swiss financial circles over the increasingly bitter battle between the directors of Union Bank of Switzerland and its largest shareholder, BK Vision. Page 18

Colonial plans to end mutual status
Colonial Group, a financial services organisation with its main businesses in Australia and the UK, is to change its ownership structure from mutual to become a listed company. Page 20

Sales bring seasonal cheer to retailers
Boots, the UK chemist and retailing group, reported a 6.1 per cent increase in sales for the three months to December 31, suggesting a reasonable, if unspectacular, Christmas for retailers. Page 20

Funeral groups await judgment day



UK funeral operators are waiting anxiously for the results of the Office of Fair Trading inquiry into pre-paid funeral plans, the fastest growing area of the market. Page 20

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Chief price changes yesterday		
FTSE 100	254.5	+ 10.5
FTSE 250	254.5	+ 10.5
FTSE 1000	254.5	+ 10.5
FTSE 10000	254.5	+ 10.5
FTSE 100000	254.5	+ 10.5
FTSE 1000000	254.5	+ 10.5
FTSE 10000000	254.5	+ 10.5
FTSE 100000000	254.5	+ 10.5
FTSE 1000000000	254.5	+ 10.5
FTSE 10000000000	254.5	+ 10.5

New York prices at 12.50pm		
Alcoa	33	+ 3/8
Alcoa	33	+ 3/8
Alcoa	33	+ 3/8
Alcoa	33	+ 3/8
Alcoa	33	+ 3/8
Alcoa	33	+ 3/8
Alcoa	33	+ 3/8
Alcoa	33	+ 3/8
Alcoa	33	+ 3/8
Alcoa	33	+ 3/8

Lehman profits tumble in quarter

By Richard Waters in New York

Lehman Brothers of the US yesterday ushered in a weak results season for investment banks and commercial banks which are active in the financial markets.

Rounding off a poor year in the markets, the investment bank reported post-tax profits of just \$48m in its fourth quarter, or a return on capital of only 5 per cent. In the three months to December 31, 1993 the profit was \$114m.

Net income for the three months, which benefited from a fall in the company's effective tax rate to under 30 per cent, was equivalent to 32 cents a share. For the 11-month period the bank reported net

income of \$113m, or 89 cents a share, compared with \$355m for the full 12 months to the end of 1993.

A number of banks have already warned of weak trading results in the latest period, including J.P. Morgan and Bankers Trust.

Lehman, which was spun off from American Express last summer, is unusual in having a November 30 end to its financial year, making it the first bank to report its year-end results.

The bank blamed its figures on volatile and thinly traded financial markets in the US and overseas. Also, its revenues suffered from the steep decline in underwriting last year, as companies and other issu-

ers stayed away from the securities markets in the face of a general bond market collapse and weakness in equity prices.

Faced with a steep fall-off in revenues and a cost base that was far higher than most competitors, Lehman also reported considerable headway in slashing costs in recent months. Led by a reduction in its workforce over the year of nearly 900 people, to 8,512, the bank reined in costs. Largely as a result, the stock market rewarded the bank with a \$1 rise in its share price yesterday morning to \$15.

Mr Richard Fuld, chairman and chief executive, said the bank had suffered in equity, foreign exchange and corporate and municipal bond markets. However, he

added that income from trading government and mortgage-backed bonds was higher than it had been in the final three months of 1993, and that the bank had not lost any money from the devaluation of the Mexican peso, which took place after its financial year-end.

In all trading income for the latest three months was \$291m, down from \$382m a year before.

Investment banking income, meanwhile, slipped 39 per cent to \$151m from a year before as the boom in new equity and bond issues from 1993 came to an end.

Despite this, the bank said that fees from advisory work had climbed, aided by an increase in mergers and acquisitions.

Christopher Brown-Humes and Hugh Carnegie report on the Swedish group's latest purchase

SCA's deal reinforces its paper empire

When Mr Sten Martin-Lof, the chief executive of Sweden's SCA, hoisted the overhead slides at yesterday's presentation of his company's DM1.2bn (\$760m) purchase of a controlling stake in Germany's PWA, one stood out clearly from the others.

It showed SCA, the second-biggest Swedish forestry group, vaulting over its rival Stora, the group controlled by the Wallenberg family, to become Europe's biggest producer of pulp and paper products and the fifth largest in the world.

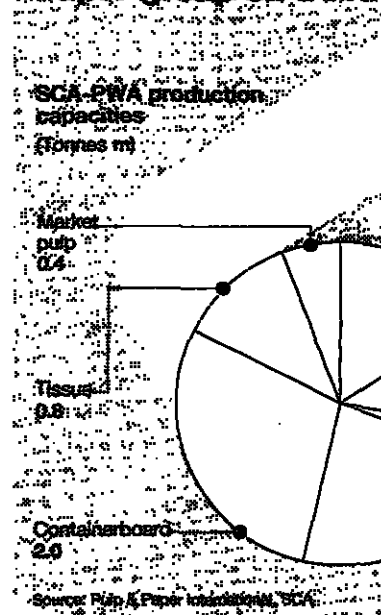
The announcement that SCA was buying 60 per cent of PWA was the latest move by the group over the past 18 months to strengthen its position as the pulp and paper industry has moved from deep recession to strong recovery.

The big Swedish and Finnish players have made a strong return to profitability following a sharp rise in demand and prices for forest products: from timber, through pulp used for making paper, to packaging materials, newspaper and fine papers.

"There has been a dramatic improvement in the ability of companies to take over other companies and I expect there to be a further concentration in the sector," said Mr Denis Christie, pulp and paper specialist with James Capel in London.

For SCA, the deal with PWA is its most audacious since it bought Reedpack, a UK forestry products company, for £1bn

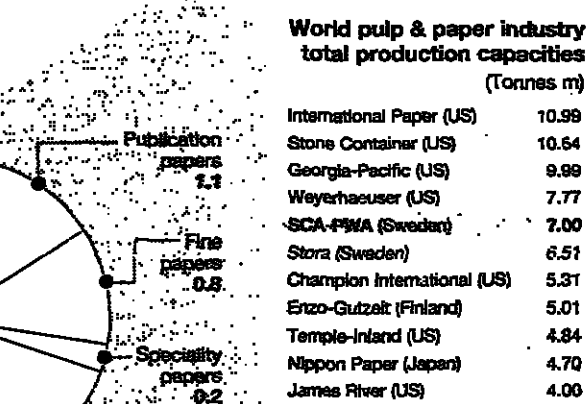
Paper group on a roll



Source: SCA and PWA, London, SCA

in Germany, an important area where it has been very weak. PWA's distribution systems in Germany and Austria will also be a big asset for SCA, not least for Mölnlycke's nappies which face competition from US giants such as Procter & Gamble and Kimberly Clark.

Finally, SCA insisted that the



Source: SCA and PWA, London, SCA

deal was a fair price, saying it represented a price-to-earnings ratio of 11 times anticipated 1995 profits. Critics said this attitude was prompted by accusations in 1990 that SCA had heavily overpaid for Reedpack.

They pointed out that SCA's calculations of DM25.5 earnings per share at PWA in 1995 were based on international accounting procedures which flattered earnings compared with German accounting rules. But SCA said its figures were fully justified given the strength of recovery under way in PWA, especially within its fine papers division.

Analysts also questioned the decision by SCA not to bid for 100 per cent of PWA to rule out any possible dissent over future strategy by minority shareholders. SCA's answer was that it did not anticipate making any fundamental changes in PWA and it wanted to preserve PWA's German identity and profile.

Less easy for SCA to rebut is

France lines up Seita for sell-off

By John Ridding in Paris

The French government yesterday moved towards the privatisation of its state tobacco monopoly, Seita, when it published a decree to launch the sale process.

The move prompted speculation that the privatisation of Seita, valued between FF55bn and FF65bn (\$900m-\$1.1bn) could precede the sale of Assurances Générales de France (AGF), the insurance group which has had its sale delayed by adverse market conditions. The fall in the bond market has prompted a sharp decline in the insurer's share price.

Mr Edmond Alphandery, the economy minister, said that a decision on the first privatisation of 1995 would be taken in the next few weeks. He played down speculation that Usinor Saeclor, the steelmaker, would also be sold in the near future. Yesterday's decree, which appeared in the Official Journal, confirmed that the government would go ahead with the privatisation of Seita, best known for its Gauloises and Gitanes brands.

Officials at the economy ministry said an independent body which advises the government on the sale of public sector assets, would carry out an official valuation of the company.

Industry observers believe the government will retain about 10 per cent of the company, selling just under 50 per cent to the public and about 35 per cent to a group of long-term stable shareholders. The balance will be offered to company employees and tobaccoists.

Mr Alphandery has indicated that Seita will have to maintain long-term agreements to buy tobacco from French farmers. This is of particular concern in south-western France where the dark tobacco used in Gauloises and Gitanes is produced.

In recent years, Seita has diversified its products, introducing lighter and lower nicotine cigarettes to compete with foreign rivals.

The French government, which listed 21 public sector companies for sale in spring 1993, has set itself a target of FF65bn in privatisation receipts for 1995.

The target may be difficult to achieve, however, as many of the biggest and most attractive companies on the list, such as Elf Aquitaine and Banque Nationale de Paris, have already been sold.

Star TV enters joint venture to strengthen music channel

By Simon Holberton in Hong Kong and Alice Rawsthorn in London

Star TV, Mr Rupert Murdoch's satellite broadcaster in Asia, has formed a joint venture with four of the world's leading entertainment groups to develop Channel [V], its music channel.

The Star deal - which involves subsidiaries of Japan's Sony, Warner of the US, Germany's Bertelsmann and Thorn EMI in the UK - is the latest international initiative by the entertainment industry to challenge MTV's dominance of the satellite music market.

MTV, which is owned by Viacom, the US media group, until recently broadcast its Asian service on Star. It ended that agreement last April after failing to agree terms to renew the con-

tract. Star immediately launched Channel [V] as a replacement service as all the old MTV Asia staff, including the presenters, were contracted to it rather than MTV.

Channel [V] transmits two distinct services: one targeting the Chinese-speaking area in north-east Asia; the other a more international service for the rest of Star's viewers. It claims to reach 220m people across Asia, India and the Middle East.

However, Star has been keen to improve its programming by joining with the big entertainment groups. It has been in negotiations with Sony, Warner, Bertelsmann and Thorn EMI since May.

Under the terms of the joint venture, these companies will continue to supply videos to other channels. Star hopes that

their involvement in Channel [V] will enable it to gain access to their material, such as first rights to show new videos.

The deal is also intended to strengthen Channel [V]'s position before MTV relaunches its Asian service. MTV introduced a new channel in India last October and plans to launch two 24-hour Asian services in "early 1995", according to Mr Bill Roedy, president of MTV Networks International.

MTV also faces increased competition from other international companies in the four groups involved with the Star deal. The UK music company, to launch Viva, a music channel competing directly against MTV in Germany. Lex, Page 16

UK property fight heightens

By Simon London and Christopher Price in London

The battle for Broadgate, one of London's most prestigious office developments, intensified yesterday with an increased offer for Rosehaugh, one of the property's joint owners.

Bankers to Rosehaugh, the developer which went into receivership in 1992, met yesterday to consider a higher offer from Post-Tel, the post and telecommunications pension fund, for the company's half-share in Broadgate Properties, owner of 1.5m sq ft of the landscaped complex of offices, banks and shops.

The Post-Tel move comes a day after it emerged that the fund had made a renewed attempt to rescue Stanhope, Rosehaugh's partner, which is fighting to

stave off receivership, as part of a fresh initiative to secure control of all of Broadgate.

The meeting broke up last night with no announcement. Bankers to Stanhope, which are owed about £148m (\$231m), withdrew the group's credit facilities on December 23. Since then, the company has been existing with some unofficial support from its main bankers while last-minute rescue talks continue.

Stanhope's battle for survival is probably the last struggle left over from the collapse of the 1980s commercial property market boom. The Broadgate development became the most successful office development since the second world war. However, like most property companies of the period, both Stanhope and Rosehaugh took on too much debt and

suffered when property prices turned down in the 1990s.

Post-Tel offered a £250m rescue package for Stanhope last month, which would have allowed the company substantially to repay its banks and buy the 50 per cent of Broadgate Properties it does not already own. As part of the deal, Post-Tel offered about £108m for Rosehaugh's share, an offer rejected by the banks, which are owed more than £250m. The receiver, Mr Roger Oldfield at KPMG Peat Marwick, with the support of Rosehaugh's banks, asked for at least £110m.

Sources close to yesterday's discussion say the negotiations are now delicately poised. Even if Rosehaugh's bankers accept the latest Post-Tel offer, Stanhope's bankers still have to approve the latest rescue plan.

DIVIDEND NOTICE
TO THE HOLDERS OF
EUROPEAN DEPOSITARY RECEIPTS FOR
COMMON STOCK OF TOSHIBA CORPORATION
(FORMERLY TOKYO SHIBAURA ELECTRIC COMPANY)
DESIGNATED COUPON NO. 96
(ACTION REQUIRED ON OR PRIOR TO APRIL 30, 1995)**

Chemical Bank, as Depositary (The "Depositary") under the Deposit Agreement dated as of February 16th 1978 among Tokyo Shibaure Electric Company Limited (the "Company"), the Depositary and the holders of European Depositary Receipts (the "Receipts") issued hereunder in respect of shares of Common Stock, par value 60 Yen per share, of the Company (the "Common Stock"), HEREBY GIVES NOTICE of a dividend of 5 Yen per share of Common Stock.

The Dividend on the shares of Common Stock on record of Deposit with the Custodian under such Deposit Agreement, less a portion thereof withheld by the Company on account of Japanese taxes, has been received by the Custodian as agent for the Depositary, and, pursuant to the provisions of such Deposit Agreement, has been converted into United States Dollars at the rate of 100 Yen per United States Dollar.

The Depositary has been advised by the Company that Japan is a party to international agreements with Australia, Bangladesh, Belgium, Bulgaria, Canada, CIS, Czechoslovakia, Denmark, Finland, France, The Federal Republic of Germany, Holland, India, Indonesia, Italy, Luxembourg, Malaysia, New Zealand, Norway, Singapore, Spain, Sweden, Switzerland, the United Arab Republic, the United Kingdom and the United States of America under which certain persons are entitled to 10% tax withholding rate on dividends such as the dividend in question. The persons so entitled include residents of such countries and companies organized thereunder meeting certain conditions relating to the carrying on of trade or business in Japan. Persons not so entitled to a 10% tax withholding will be paid a dividend on which a 30% tax withholding rate has been applied.

To determine entitlement to the lesser tax withholding rate of 10% it is necessary that the surrender of Coupon No. 96 be accompanied by a properly completed and signed certificate (copies of the form which are obtainable at the office of the Depositary in London or any Depositary's Agent) as to the residence and trade or business activities in Japan (if applicable) of the holder of Coupon No. 96. Such certificates may be forwarded by the Depositary to the Company upon its request.

Payment in United States Dollars of the amount of the dividend payable will be made at the office of the Depositary in London or at the office of any Depositary's Agent listed below upon presentation of Coupon No. 96 from the various denominations of Receipts.

Name	Address
Chemical Bank	Frankfurt, Germany
The Bank of Tokyo Limited	London, England
The Bank of Tokyo Limited	Paris, France
The Bank of Tokyo Limited	Brussels, Belgium
The Bank of Tokyo Limited	Frankfurt, Germany
Messierien	Amsterdam, The Netherlands
Banca Nazionale del Lavoro	Rome, Italy
Banca Nazionale del Lavoro	Milan, Italy
Société Générale S.A. Luxembourg	Luxembourg

Coupon No. 96 Detached from Receipts in the Denomination of:	Dividend Payable (less 10% Japanese withholding tax)	Dividend Payable (less 30% Japanese withholding tax)
1 Depositary Share	\$2.12	\$2.00
10 Depositary Shares	\$21.17	\$19.85
20 Depositary Shares	\$42.34	\$39.69
50 Depositary Shares	\$105.85	\$99.23
100 Depositary Shares	\$211.70	\$198.45

Payment in United States Dollars in respect of Coupon No. 96 will be made by United States Dollars check drawn on, or transfer to a United States Dollar account maintained by the payee with a bank in New York City.

Date: January 6, 1995

* September 30, 1994 has been established as the record date for the determination of the stockholders of the Company entitled to such dividend. All receipts issued in respect of Common Stock not entitled to share in such dividend will be without Coupon No. 96 attached.

** Certain holders of Receipts may be entitled upon the fulfillment of certain conditions to reductions in the withholding tax rate applicable to them. The Depositary will, if in its discretion it is deemed appropriate and upon payment of all expenses incurred in connection therewith, take such action as it deems appropriate to assist such holders in availing themselves of such reductions.

Because of Japanese tax requirements applicable to the Company, the Custodian has been asked to remit to the Company, shortly after 30 April 1995 the excess received by the Custodian over 80% of the dividend payable and allocable to unsurrendered Coupon No. 96.

As a result, persons surrendering Coupon No. 96 after such date will be entitled to receive from the Depositary or any Depositary's Agent a dividend on which a 20% tax withholding rate has been applied and, if entitled to a 10% tax withholding, will be required (in order to realise such entitlement) to make application to the Company for an additional 10% Such application may, consistently with the foregoing paragraph, be made through the Depositary.

CHEMICAL
As Depositary

INTERNATIONAL COMPANIES AND CAPITAL MARKETS FINANCE

Trygg-Hansa cool on renewed offer

By Hugh Carnegie
in Stockholm

Trygg-Hansa, the Swedish insurance group, yesterday reacted coolly to a renewed offer for Home Holdings, its troubled US associate, from a group of US investors whom Trygg spurned last month in favour of an agreement with Switzerland's Zurich Insurance group.

Mr Per Mossberg, a senior executive at Trygg, said the revised US proposal did not appear to represent an improvement on the Zurich agreement.

"We have to analyse the new bid in detail, but the judgment from our side today is that the Zurich agreement is still better

for Trygg-Hansa," he said.

The fate of Home Holdings, which has cost Trygg up to SKr5bn (\$872m) in losses since the Swedish insurer bought into the company in 1991, has become a tug of war between Zurich and the US group, led by Mr Jack Byrne, chairman of Fund American, a Vermont-based financial services group.

In a bid to regain the initiative, Fund American and its partners, Trident Partnership and Hellman & Friedman, have offered to buy out the 30 per cent portion of Home traded on the New York Stock Exchange - about 9m shares - for \$10.50 per share, a premium over the price of \$10.4 a share offered as part of the Zurich bid.

The Fund American group is

otherwise sticking by its original proposal to inject \$420m

new capital into Home, while Trygg wrote off a \$170m loan to Home. The US group would also gradually buy out most of Trygg's 64.5 per cent stake in Home.

Trygg initially accepted this proposal, but rejected it after Christmas in favour of a new bid from Zurich. Zurich effectively offered to take over Home.

Its bid involved no new capital injection for Home and involved an eight-year conditional buy-out of Trygg's share. However, it was structured in such a way that Trygg's own total loss from its Home investment would be limited to SKr4.5bn, from a SKr5bn loss

under the US investors' proposal.

Trygg's continued favouring of the Zurich agreement is based on the lower losses it will face under that deal and also on Zurich's offer of a strategic alliance between Trygg and Zurich in Europe which could offer important business opportunities for Trygg's corporate clients.

However, a factor in the US group's favour has been the reaction of rating agencies, whose approval of Home's claims-paying ability is vital to its commercial viability. Standard & Poor's, the US agency, has signalled its preference for the revised US bid, because it involves a recapitalisation of Home.

French drugs group sells Lipha stake to E. Merck

By Daniel Green

Rhône-Poulenc, the French chemicals and pharmaceuticals group, has agreed to sell its 43 per cent stake in Lipha, the pharmaceuticals company, to the majority shareholder, E. Merck, the German drugs group.

The price has not been finalised but is likely to be about FF1.5bn (\$280m), Merck said. The deal should be concluded "within eight to 10 days".

Rhône-Poulenc has been keen to sell Lipha which it acquired with Co-operation Pharmaceutique Française (Cooper), a French drug distributor.

Merck had said it was interested in buying out its junior partner.

Lipha had 1994 sales of more than FF3.8bn and was profitable, said Rhône-Poulenc. It made FF306m profit on sales of FF2.82bn in 1993.

Among its attractions are a licensing agreement with Bristol-Myers Squibb, the US pharmaceuticals company, for the marketing of Lipha's diabetes treatment Glucophage in the US.

Merck bought a controlling stake in Lipha from L'Air Liquide, the French industrial gases company, in 1991.

The sale of the stake would still leave Rhône-Poulenc committed to the drugs industry through Rhône-Poulenc Rorer in the US and Institut Merieux, the vaccines specialist, in France.

These two accounted for more than 40 per cent of Rhône-Poulenc's sales in 1993.

AT&T, Birla to bid for India telecom licences

By Shiraz Sidwa
in New Delhi

AT&T, the largest US telecommunications operator, and the Aditya V. Birla group, one of India's largest industrial houses, have signed a memorandum of understanding to examine jointly telecom services in the Indian market.

The proposed alliance will bid for licences to provide basic and cellular services to business and private customers based on regulatory and tender conditions to be announced by the Indian government on January 16.

The companies plan state-of-the-art communications capabilities for India, which has only recently opened up to foreign investment. India's market offers tremendous potential, with less than one telephone per 1,000 people in a country with a population of 900m.

They are examining various areas, including Delhi, Gujarat, Karnataka and Maharashtra, the four busiest of India's 20 telecommunications circles.

"The specific bids to be submitted by the alliance will be influenced by the financial viability and terms and conditions of tenders" issued by the government, the companies said. Decisions on the bids are expected by the middle of this year.

AT&T has provided international long-distance services in India for the last 25 years.

The Aditya V. Birla group is made up of several blue-chip Indian companies, and the alliance with AT&T will be its first foray into the telecommunications business.

Ford plans global family car to replace Escort range

By Kevin Done, Motor Industry Correspondent, in Detroit

Ford, the US carmaker, is embarking on a multi-billion dollar programme to develop a small family car for production in Europe, North and South America and possibly in Asia.

The project, code-named CW170, will develop a car to replace the group's European and North American Escort ranges, which have little in common apart from the name.

The new car, which is expected to go into production in 1998-99, will be the most important volume car developed by Ford, and is expected to have a production capacity worldwide of more than 1m units a year.

It will be produced at plants in the UK and Germany, in the US and Mexico, and in South America, either Brazil or Argentina.

The car will be the first substantial result of the US carmaker's Ford 2000 restructuring programme, which has merged its North American and European businesses into

a single Ford automotive operations organisation. This scheme formally took effect on January 1.

The company is planning how to merge its Asian, South American and African operations into the same global organisation.

The development programme for the Escort world car will be carried out by Ford's new global vehicle centre for small and medium-sized front-wheel drive cars, located in Germany and in the UK. It will replace the separate regional projects planned by Ford.

The existing North American Ford Escort, launched at the end of the 1980s, was developed and engineered by Mazda. Ford's 25 per cent-owned Japanese affiliate, while the Escort 1990 was developed by the former Ford of Europe organisation at its technical centres in Germany and the UK.

Mr Ed Hagenlocker, president of Ford automotive operations, said the Ford 2000 project was "about eliminating duplication".

"Why should we spend time and money developing two

four-cylinder engines that are virtually identical and power the same kind of car? Yet that's exactly what we've been doing in Europe and in North America. We can no longer afford duplicate design and engineering efforts."

There are large benefits if we can design and engineer a major component once and manufacture it in larger volumes to serve multiple markets."

The new generation Escort could also be produced in Asia. Ford is seeking to establish vehicle manufacturing joint ventures in emerging markets such as China and India, which are expected to provide the main impetus for growth in the world car market in the next 20 years.

The Escort small family car sector is the biggest segment of the world car market and accounts for around one-third of world car sales. The sector is led by the Toyota Corolla with a production volume of around 1.2m.

Eli Lilly and Genentech settle dispute

By Richard Tomkins
in New York

Eli Lilly, the US drug manufacturer, and Genentech, the US biotechnology company, yesterday said they had settled an eight-year legal dispute over the rights to a genetically-engineered growth hormone.

In an out-of-court settlement, the two have agreed that Eli Lilly will pay Genentech \$145m to settle all claims and counter-claims between the companies, consisting of an initial payment of \$25m and 16 quarterly payments of about \$7.5m starting in March.

Eli Lilly said the payments would have no effect on its operating results because it had made provision for them in its financial statements. Its shares rose 3 1/2% to \$65 1/2, while Genentech's rose 3 1/2% to \$46 1/2 before the close in New York.

The drug at the centre of the dispute is used to counter dwarfism in children suffering from growth hormone deficiency. Genentech says the market for it is worth about \$300m a year in the US and \$1bn a year worldwide.

Some US research scientists have suggested the drug could also reverse the ageing process. If this were so, the market for it could be vast, but the claims have not yet been substantiated.

Genentech was first on the market with the drug when it launched its version, called Protropin, in 1985. Soon afterwards, Eli Lilly entered the market with a slightly different version of the drug called Humatrope. In 1987, Genentech launched a legal action against Eli Lilly claiming patent infringement.

Under the terms of the settlement, each company will continue to market its version of the drug.

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Seagram buys fruit-juice unit

By Robert Gibbins
in Montreal

Seagram, the international drinks group, is strengthening its global fruit-juice operations by buying Dole Food's juice businesses in North America, Europe and Asia for US\$285m cash. The move will lift Seagram's annual juice sales to about \$1.9bn from more than \$1.5bn.

The deal includes Dole plants in the US and Europe and joint venture interests in Japan and China - including a new packaging plant in Guangdong - but excludes Dole's pineapple juice operation.

Seagram will merge the Dole assets with its Tropicana juice subsidiary, but the Dole brand name will be retained.

"We will be able to capitalise

on the many juice growth opportunities worldwide," said Mr Edgar Bronfman Jr, Seagram president.

Last year, half of Dole's juice sales were international. Sales were international for Tropicana. The combined business will have nearly 25 per cent of sales outside the US.

Analysis said the price was high in terms of Dole sales, but strategically the deal was favourable since Seagram broadens its juice product line and expands international distribution.

Seagram is also contracting out production and bottling of wine at its Barton & Guestier unit in France to Cordier, a subsidiary of Suez, the French financial services group. Seagram retains the B&G trademark and will concentrate on marketing the brand worldwide.

Seagram owns almost 25 per cent of the Du Pont chemicals and energy group and 15 per cent of Time Warner, the US media and entertainment group.

Talisman Energy, the former BP Canada, has sold its Hattori oil and gas properties in southern Saskatchewan in a deal worth nearly C\$300m (US\$143m) and is pulling out of Cuban exploration to concentrate its overseas efforts on the North Sea and Indonesia.

The Hattori fields, which were sold to an undisclosed buyer, were acquired with Talisman's C\$1.8bn takeover of Bow Valley Energy a year ago.

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Swiss authorities are already looking at the transaction and investigating if bank secrecy laws were breached in the revelation of the vendor's identity.

BK Vision, which is about to file a legal challenge of the share unification scheme, said it also intended to ask for a special audit of the transaction.

"Everyone knew this could not be settled quickly, but for investors, it means that it is better to stay away," said Mr Pierre Tissot of bankers Lombard, Odier in Geneva.

OZ, the options and futures subsidiary of the BZ banking group, has reported a SF13m loss for 1994 which compares with a profit of SF89.5m in 1993.

In the fourth quarter, income from securities and commissions both improved and the loss was only about SF0.5m.

UBS share battle hurts market

By Ian Rodger
in Zurich

Dismay is growing in Swiss financial circles over the increasingly bitter battle between the directors of Union Bank of Switzerland and its largest shareholder, BK Vision.

Bankers say the battle is not only driving down the price of UBS shares, but hurting the whole market.

"It is not good to have a blue chip such as UBS dragged down so far," one Zurich analyst said yesterday.

UBS bearer shares have fallen 6 per cent this week to SF1.033 and the registered by 9.4 per cent to SF1.235.

The bank's confirmation on Friday that it had bought SF450m (\$343m) of its registered shares during a proxy battle in October has raised fears of wider legal challenges to its plan for a unified share structure.

UBS

Bearer shares SF1,000 Registered shares SF1,400

1,400 1,200 1,000 800

1993 94 95

Source: Datastream

"If it comes out that the bank made mistakes, then its image will be hurt. UBS is still a triple A bank, but a threat to its status is inherent in this situation," said Ms Susanne Borer, banking analyst at Bank Vontobel in Zurich.

Asarco names two for MIM board

By Nikkai Tait
in Sydney

Asarco, the North American resources group, has exercised its right to nominate two directors to the board of MIM Holdings, one of Australia's largest mining companies.

The decision comes a day after the surprise resignation of MIM's 57-year-old chief executive, Mr Norman Fussell.

Asarco, which has a 15 per cent stake in MIM, has had the right to nominate two board appointees since 1985, but has never used this prerogative.

Its chosen directors will be Mr Richard de Osborne, Asarco's executive chairman, and Mr William Butcher, an Asarco non-executive director.

Asarco's move prompted

speculation yesterday that Mr Fussell, who cited "onerous" travel and health-related strains for his decision, might have been pushed into leaving, and MIM shares closed 5 cents higher at A\$2.14 on the Australian Stock Exchange.

Until a year ago, MIM's large but poorly-performing investment portfolio had been the subject of much criticism. Most of this has now been sold and MIM has said it will concentrate on developing core mining assets.

As part of that process, MIM disposed of a 24.8 per cent shareholding in Asarco two months ago.

The stake had been acquired in two tranches in the early 1980s, the second purchase being made when Asarco was

threatened with takeover. Reciprocal rights to board appointments were agreed in 1985, but while MIM took up its option and had two directors on the Asarco board, Asarco did not follow suit.

MIM's exit from Asarco's share register and to some suggestions that the US company would also sever ties.

However, Mr Bruce Vaughan, MIM's chairman, said he viewed the shareholder's request for board appointments as a "significant commitment".

Asarco and MIM have long links. It was Asarco who, in the 1980s, appointed Mr Julius Kruttschnitt to manage the development of Mount Isa on which MIM's fortunes were built.

BBV BANCO BILBAO VIZCAYA

THIRD QUARTERLY DIVIDEND 1994

The Board of Directors of Banco Bilbao Vizcaya S.A. has approved the payment of the third quarterly dividend for the Financial Year 1994 on all shares issued, numbered 1 to 231,000,000 as follows:

Gross Dividend 38 ptas Tax 9.50 ptas Net Dividend 28.50 ptas

Date of payment: on or after 10th January 1995

Payment: As the shares are represented by entries in the official register maintained by the Servicio de Compensación y Liquidación, S.A. (the "SCL"), the payment of the dividend will take place through the members of the SCL.

CITY INDEX

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Carrefour

SALES, TAXES INCLUDED AS OF DECEMBER 31, 1994

	December 1994 (in FF millions)	% Dec 94/ Dec 93	12 months ended December 31, 1994 (in FF millions)	% ended Dec 94/ Dec 93
GROUP SALES	19,301	14.0	154,308	9.5
FRANCE	11,617	8.2	96,121	4.4

In December, Pryca opened its 46th store (145,500 square feet) at Sestao near Bilbao.

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London SW1W 0DE

PAN-HOLDING

Public Anonymous - Luxembourg
On January 4, 1995, the net asset value was US\$ 325.94 per share, the repurchase price US\$ 324.31 per share and the sale price US\$ 327.57 per share of US\$ 50 per value.

ALTUS FINANCE S.A.

JPY 20,000,000,000
FIXED/FLOATING
RATE NOTES DUE 1999

Bondholders are hereby informed that the rate for the coupon N° 2 has been fixed at 2.7375 %, for the period starting on 05.01.1995 until 04.04.1995, inclusive (representing a period of 90 days).

The coupon will be payable on 05.04.1995 at a price of JPY 684,375.00

The Principal Paying

COMPANY NEWS: UK

Sales bring seasonal cheer to retailers

By Neil Buckley

Boots, the chemist and retailing group, reported a 6.1 per cent increase in sales for the three months to December 31, adding to the emerging picture of a reasonably, if unspectacular, Christmas for retailers.

At the same time Wm Morrison, the Bradford-based supermarket chain, reported total sales ahead 16.8 per cent and like-for-like sales, excluding new stores, up 4.9 per cent in the five weeks to January 1. Trading during Christmas week broke "all previous records", the company said.

Yesterday's statements followed news

of healthy sales increases from fashion group Next and Goldsmiths, the jeweller group. However, the US-based retailer Toys R Us told analysts earlier this week that its like-for-like sales in the UK had fallen 3 per cent in the eight weeks to Christmas.

Sir James Blyth, Boots' chairman, said the company's figures were an "excellent result in a fragile retail market". It stressed that sales growth reflected effective pricing and marketing policies more than any improvement in consumer confidence. The company stepped up its advertising campaigns for Boots the Chemists and Boots Opticians.

Total sales for Boots the Chemists increased 4.9 per cent, with like-for-like sales up 4.1 per cent. Selling price inflation fell half a percentage point to 1.7 per cent.

Sales of fine fragrances increased 20 per cent with cosmetics up 18 per cent and gifts 10 per cent.

However, over-the-counter healthcare sales increased only 1.7 per cent, from a high level during last year's flu epidemic. Sales of computer games, videos and music fell.

Boots Opticians increased total sales 20.5 per cent after strong performance from new in-store outlets, with like-for-like sales up 5.6 per cent.

Halfords, the motor accessories chain, increased total sales 5.5 per cent, and like-for-like sales 4.6 per cent, although sales in its garage servicing division were down.

Children's World increased sales 21.7 per cent, thanks to its new store opening programme, but like-for-like sales fell 1.8 per cent.

A G Stanley, the Fads home decorating business, increased like-for-like sales 3.6 per cent. The store disposal programme at Do It All, the DIY joint venture with W H Smith, led to an increase in like-for-like sales of 3.8 per cent but an overall sales decline of 2.7 per cent.

Talks start on Saatchi severance package

By Diane Summers, Marketing Correspondent

Lawyers for the Saatchi & Saatchi advertising group were yesterday starting to hammer out a severance package with representatives of Mr Maurice Saatchi, the company's deposed chairman.

The negotiations start from a base of £500,000, but the cost of the final package will exceed that by a substantial amount once bonus payments, pension rights and the value of any restricted covenants - covering, for example, not poaching staff for any new venture or approaching clients - are taken into account.

However, the company insisted that the proposed £5m of options for Mr Saatchi, which sparked the shareholder revolt, were not part of his existing contract and so would not be taken into account in the package.

There has been speculation that Mr Charles Saatchi, who co-founded the company with his brother in 1970 but stepped down from the board in 1993, will also sever links with it.

Saatchi said it had "no intention" of breaking its contract with Mr Charles Saatchi. He has little to do with the day-to-day running of the company but continues to draw an annual salary of £212,000 and has four years left of a five-year contract. The company said that if he decided to depart, "it would be up to him to stop paying him".

Mr Maurice Saatchi has completed six months of a three-year contract at £200,000 a year and is also entitled to a revenue-related bonus. He gave up his five-year rolling contract of £625,000, only half of which he had been drawing, as an example of "leadership from the front", he told the annual meeting in June.

The company said it had told him it would "use its best endeavours" to achieve an options package and had subsequently done so. However, "shareholders disagreed so violently they removed him as chairman," it added.



David Lloyd: clubs constantly revising use of their space

New club helps David Lloyd advance to £7.6m

By David Blackwell

A first full-year contribution from its Glasgow club helped David Lloyd Leisure to lift profits by 35 per cent for the year to the end of September.

Mr David Lloyd, chairman, said the purpose-built Renfrew club - the group's first outside south-east England - had "worked brilliantly well". He was confident of prospects for clubs under construction in Birmingham, due to open next month, and Bristol, scheduled for April.

Pre-tax profits were £7.6m, against £5.6m. Turnover rose 27 per cent from £19.3m to £24.5m. Like-for-like operating profits increased 12 per cent. Excluding Renfrew, the total number of memberships rose by 8 per cent to a little more than 21,000.

Membership fees, which account for almost 60 per cent of group income, rose by about 2.5 percentage points above the rate of inflation. The value of membership sales increased by 14 per cent to £11.3m. Last year

84 per cent of members rejoined the clubs - ahead of group expectations.

Mr Lloyd said the clubs were constantly revising the use of their space in order to maximise profitability, citing the introduction of day nurseries in some clubs. "As long as the changing rooms and the car park are big enough, you can keep changing things to bring more people through the door."

The group said on flotation in 1993 that it would aim to open two clubs a year. It has submitted planning applications in Cardiff and Manchester and is ready to submit applications for Edinburgh, Leeds and Newcastle.

Gearing rose from 12 per cent to 40 per cent last year. Although the group is prepared to let the level reach 75 per cent as it continues to expand, it does not expect it to go so high.

Earnings per share were 12.67p, up from 10.85p. The proposed final dividend of 2.2p, takes the total for the year to 3.65p (1.95p).

Colonial plans to end mutual status

By Alison Smith

Colonial Group, a financial services organisation with its main businesses in Australia and the UK, is to change its ownership structure from mutual to become a listed company.

Mr Rob Garnsworthy, UK general manager, said listing had originally been a longer term aim. But the decision had been crystallised by Colonial's recent purchase of the State Bank of New South Wales. Australian banking law states that to own the bank, the group must cease to be a mutually owned organisation by the end of 1995.

"De-mutualisation" of an insurer is a relatively uncommon process in the UK, although there has been speculation that the increasing costs of acquiring new life and investment business will make mutuals more likely to seek a listing to have the opportunity to raise capital.

The process for Colonial will be complicated by the various jurisdictions in which it operates. The UK is its largest business outside Australia. It also operates in New Zealand, Fiji and east Asia.

In the UK, the members of the Colonial Life Assurance Society - the vast majority of the 500,000 British policyholders - must approve the change. Previous moves by mutuals to listed status have included payments to policyholders by way of reversionary or terminal bonuses.

Mr Garnsworthy said the earliest the conversion could take place would be in 1996. Colonial's UK premium income in 1993 was £247m and at the year-end funds under management were £2.66bn.

CU cuts bonuses on with-profits life policies

By Scheherazade Daneshkhu

Commercial Union has announced cuts in with-profits life policy pay-outs.

The composite insurer is maintaining reversionary (annual) bonuses on the policies while reducing the terminal bonus. It said the cuts were necessary "to reflect the continuing lower future inflation and investment returns".

The maturity value of a 25-year with-profits policy is reduced by 1.3 per cent and that of a 10-year policy by 5.7 per cent. The maturity value of a 25-year endowment policy taken out by a man aged 29 paying £30 a month is £64,798, compared with £65,599. The corresponding figure for a 10-year policy is £5,419, against £6,807.

The 1995 interim bonus on traditional life policies will be cut by 4 per cent to 3.5 per cent.

With-profits policies pay two kinds of bonuses: reversionary, which are paid every year and which cannot be withdrawn, and terminal, which are paid at the end of the policy's lifetime.

CU's percentage of pay-out in terminal bonus form is relatively low, at 14.3 per cent for 10-year policies and 28.6 per cent for 25-year policies.

Earlier this week General Accident Life also announced bonus rate cuts.

Reg Vardy 43% ahead at £5.03m

By Peter Pearce

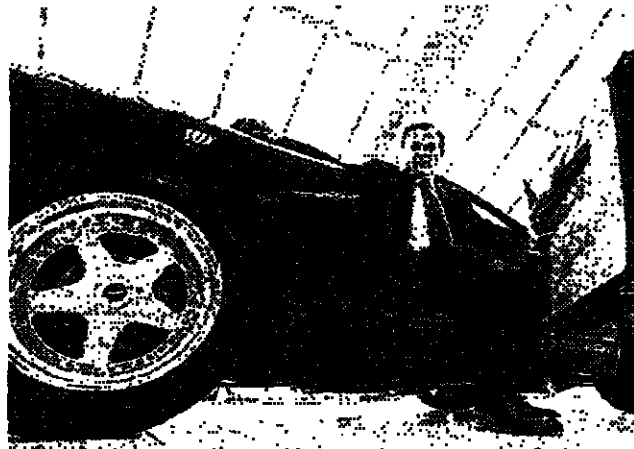
Strong increases in the sale of specialist and used cars helped Reg Vardy, the multi-branch motor retail group, lift interim pre-tax profits 43 per cent from £3.51m to £5.03m.

The profits advance was achieved despite a fall to £460,000 (£300,000) from the sale of surplus property. Operating profits in the six months to October 31 grew 57 per cent to £5.03m (£3.21m).

The shares rose 14p to close at 169p.

Mr Peter Vardy, chairman and holder of 50 per cent of the group's shares, said he did not understand why the market had been so biased against the sector - Vardy's shares have declined from a high in February of 22p.

Earnings per share had been steadily growing, he pointed out, but the p/e had been falling.



Peter Vardy: 1994 had been an ideal time for selling cars

Mr Vardy said he suspected that the City set too much store by the number of new cars sold, whereas his group made healthy profits from used car sales, servicing and repairs, parts sales and bodyshop work.

He added that the national economic picture had made 1994 an ideal time for selling cars, whether they were new

or used.

The specialist side lifted pre-tax profits 94 per cent to £1.5m, turnover up 28 per cent to £4.1m, while the volume franchisees raised profits 63 per cent to £3.32m on turnover 26 per cent ahead at £142.5m.

The 29-dealer group was concentrating on "controlled growth" - both organic and acquired. The chairman suggested that Vardy was unlikely to buy another quoted motor group, but would continue to "buy potential", probably private concerns.

Historically the group buys in January and February, and acquisitions can be expected - at least before June.

Group turnover grew by 27 per cent to £184.6m (£142.7m); earnings per share increased to 7.5p (5.3p) and the interim dividend is lifted to 2p (1.4p) to balance more evenly the interim and final pay-outs.

Exports and acquisitions boost Druck

By James Whittington

Druck Holdings, the Leicester-based manufacturer of electronic pressure measuring and control devices, raised interim pre-tax profits by 25 per cent from £2.1m to £2.62m.

Turnover in the six months to September 30 grew by 15 per cent to £16.9m (£14.7m) with exports accounting for about three-quarters of the figure.

Earnings per share advanced to 36.1p (20.5p) and the interim dividend is raised to 4.1p (3.7p).

Mr John Salmon, chairman and chief executive of the USM-quoted group, said Druck had benefited from increased world sales and acquisitions made in July 1994.

It now had the confidence to put more resources into emerging markets, especially in East Asia, he added.

Druck paid £3m in cash for Unomat Instrumenten and Unomat, based in the Netherlands and the US respectively, which produce portable field calibrators. It also acquired a 60 per cent stake in the newly formed IPH Marine Automation, based in Denmark, which supplies marine and petrochemical systems.

In the three months to September, these contributed

£740,000 to group turnover and £150,000 to operating profits.

Helped by a £25m contract from the Royal Air Force, orders increased by 41 per cent to £21.8m, while invoice sales for exports grew by 26 per cent. The main contributions to increased world sales were from Japan, the US and France.

The group said it had virtually no gearing.

Pre-paid funeral plans hang in the balance

OFT has power of life and death over a huge potential market. Geoff Dyer reports

Funeral operators are waiting anxiously for the results of an Office of Fair Trading inquiry into pre-paid funeral plans, the fastest growing area of the market.

Their worry is that the OFT, due to report next month, will impose a layer of heavy regulation to protect customers, particularly those seen as being old and vulnerable. However, if the rules simply cut out abuses, the pre-paid segment of the market looks set for huge expansion.

At present only 1.5 per cent of funerals in the UK are paid for in advance, compared with 50 per cent in some states in the US. Funeral operators hope that in the next 15 years the proportion of pre-paid plans will rise to 25 per cent, which could create a £5bn market.

Mr Gordon Kee, chief executive of Golden Charter, the smallest of the four groups offering pre-paid funerals, said: "They offer a once in a lifetime opportunity to increase market share."

Some analysts also estimate that the profit margins could be as much as 5 per cent higher for pre-paid funerals. Ms Ruth Keatch, an analyst at Granville Davies, said: "They are able to charge the same price as a normal funeral, but hang on to the money and get a return on it."

Pre-paid funeral plans were introduced into the UK in 1985 by Great Southern, now owned by Service Corporation International of the US. Small insurance plans which did not guarantee the full cost of a funeral had been common for

some time. The new versions covered funerals costs of between £850 and £5,000.

The plans did not take off until two years later when Great Southern linked up with the charity Age Concern, which agreed to distribute details of the scheme. Other companies offering the products include the Co-operative Movement, Plantsbrook and Golden Charter.

However, it was when SCI took over Plantsbrook, giving it both the UK's second and third largest funeral operators, that the pre-paid market - in which SCI has plenty of US experience - became the focus of attention. As the two operators sell up to 75 per cent of the funeral plans in the UK, industry observers concluded that the potential in the pre-paid market must be one of the main attractions.

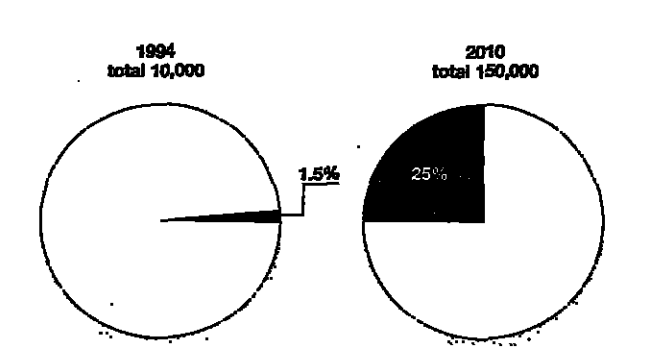
"The amount of money was very high if they were only interested in the conventional funerals business," according to one rival.

Independent operators, fearing that the US corporation would use pre-paid plans to squeeze them out, responded quickly. In December the Society of Allied and Independent Funeral Directors, which represents 500 independent funeral directors, took a 30 per cent stake in Golden Charter.

But SCI has not moved as rapidly as some expected. The two funeral plan subsidiaries, Great Southern's Chosen Heritage and Plantsbrook's Dignity Plan, are not to be merged because a number of independent funeral operators have agreements to sell Chosen Her-



Pre-paid funerals in the UK



Source: Industry estimates

itage plans in competition with Plantsbrook. However, rivals expect that SCI will soon launch a marketing campaign.

Nor does everyone have such a rosy view of the pre-paid market. Mr Gerald Pullins, chief executive of SCI UK, does not believe there is a built-in extra 5 per cent profit. "There are risks involved. We have been operating these plans for a long time and there is not always a financial benefit," he said. If the costs of providing a

funeral increase faster than either inflation or funeral charges, then plan providers lose out.

Mr Pullins believes the accounting methods used for pre-paid plans might have inflated expectations. Plantsbrook used to deposit the estimated cost of future funerals with independent trustees and take the balance as income on the profit and loss account as soon as the

plan was paid for. He said that more conservative accounting policies had been introduced to both the UK companies SCI acquired. Income is now only taken once all the funeral expenses have been met.

The OFT stepped in last February when the collapse of a small Yorkshire firm, Will Writing Services, exposed the fact that this new sector was unregulated. In particular, there are no safeguards for payment. As they do not count as savings, insurance or investments they are not covered by the Financial Services Act.

The OFT is also examining sales procedures for informing relatives that the deceased had a funeral plan and the fate of payments if operators go out of business. It said that although there was some evidence of small-scale fraud, no serious abuses had arisen.

The OFT did not say whether it would recommend legislation or support existing codes of conduct. But Sir Bryan Caring, its director general, told a conference in November: "There may well be a case for some legislative or regulatory action in this sector."

The large funeral operators say they would welcome legislation as this would give pre-paid plans greater credibility. They point out, however, that in some states in the US, such as Georgia, where the regulations are tough, there are very few funeral plans.

If the OFT does not recommend very stringent rules the pre-paid funeral market could become the main competitive arena for funeral directors.

CRH continues overseas growth with I£15.7m Netherlands buy

By John Murray Brown

CRH, the Dublin-based building materials group, has acquired Dy-Core Systems, a Dutch concrete flooring company, for a cash consideration of I£15.7m (£15.5m).

The deal, concluded on December 30, underlines both CRH's strategy to reduce its dependence on the Irish market and its ambition to increase the market shares of its key operations.

The acquisition doubles the company's concrete flooring business in the Netherlands. Mr Myles Lee, general manager

finance, said the deal gave CRH an "improved balance" between the housing sector and the industrial and commercial sectors.

In the Netherlands, it already owns Verwo Systems Floors, which manufactures mainly for the new housing market.

CRH has been acquiring overseas assets during the past 13 months. In 1994, according to Dublin stockbroker Davy, the company made acquisitions worth more than I£120m in Europe, the US and for the first time Latin America as it sought to maintain growth

through foreign expansion.

Dy-Core, founded in 1976, is a leading producer of pre-stressed "hollowcore" concrete floor elements for the industrial, commercial and housing markets. With one factory in Brabant, south west Netherlands, and about 300 staff, it produces about 1m sq m of precast concrete flooring a year.

Trading profits were F17m (£2.57m) in 1993 on sales of F148m. Net assets at the time of the acquisition stood at F127.8m. CRH said yesterday that Dy-Core's results for 1994 would be ahead of 1993.

BSkyB shares slip as sell note unnerves investors

By Alice Rawsthorn

BSkyB, the satellite television venture which went public last month, saw its shares fall 10p to 248½p despite reporting a healthy increase in subscriptions during the fourth quarter of last year.

The fall reflected nervousness about BSkyB's prospects on the publication of a "sell" note on BSkyB by Henderson Crosthwaite, the London securities house. This note aggravated concern about the outlook for BSkyB's shares next week given that the stabilisation period, whereby its brokers can support the stock for

30 days after the flotation, ends today.

The shares closed yesterday 10½p below the 256p issue price despite the announcement that BSkyB had gained 180,000 new subscribers in the final quarter of last year bringing its subscriber base to 2.22m by the year end.

Ms Rebecca Winnington-Ingram, media analyst at Morgan Stanley, described the announcement as "encouraging". She said yesterday's fall in the share price was due to investors' "nervousness", which was "unfounded" as the business is delivering exactly what it said it would.

Abbey shows 73% growth to I£4.58m

By John Murray Brown in Dublin

Improved house sales in the UK and growth in the plant hire business pushed pre-tax profits at Abbey, the housebuilder, up 73 per cent from I£2.65m to I£4.58m in the half year to October 31 1994.

Abbey, originally an Irish company and still registered in Dublin, reported turnover up from I£18.2m to I£24.4m, reflecting high operational gearing in the plant hire business and a boost to house prices in the early part of 1994.

Mr Charles Callaghan, chairman, said housing market conditions were currently "less encouraging". He warned that higher costs would affect margins, together with rising interest rates in the current period.

However, he said the company was well placed to move forward and "taking the year as a whole we remain hopeful of further progress".

Operating profits in the housebuilding and property sector rose from I£1.8m to I£3.4m. M&I Engineers, Abbey's UK plant hire business, reported a 19 per cent increase in turnover, with operating profits up from I£196,000 to I£913,000, underlining the UK recovery.

Abbey's Irish business accounts for about 20 per cent of capital committed, but rather less in turnover. However, the company expects a better contribution from the operations in 1995 as its Bray housing development south of Dublin comes on stream. The company hopes to sell 100 homes in this 500-home development, a I£5m investment.

Abbey has steadily reduced its net cash positions and at the half year had some I£2m of net cash.

The company has declared a 5 per cent rise in the interim dividend to 2.1p (2p), payable from earnings per share of 8.16p (4.58p).

Wembley denies reports about sale of stadium

By Geoff Dyer

Wembley, the stadium and greyhound track operator, denied reports yesterday that it had entered into negotiations with the Premier League or anyone else over the sale of Wembley stadium.

The company said: "It is untrue that Wembley has been in negotiations with anyone regarding the sale of the stadium."

Wembley had been in talks with the Premier League and a number of other parties, including the Football Association, Brent Council and the government, over the future development of the stadium.

In December, Martin Caldwell Associates was appointed to produce a development strategy for the stadium, which

is expected to be completed by the end of this month.

A number of parties have presented Wembley with proposals to develop the stadium, including Mr Harvey Goldsmith's Allied Entertainment and Apollo Advertisers, the US investment group.

In December the company said it had finalised refinancing proposals, thought to involve a £60m debt-for-equity swap and a rescue rights issue.

UK Estates

UK Estates has bought 100,000 of its own shares at 15p. Also, the preference dividend due on January 1 and arrears of dividend on the 6 per cent cumulative convertible preference shares will be paid today.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Abbey	2.1p	Feb 21	2	3.95	5
David Lloyd Leisure	1.95p	Apr 12	1.95	3.95	1.95
Druck Holdings	4.1p	Feb 20	3.7	7.8	10.5
Reg Vardy	2	Apr 28	1.4	3.4	4.5
Western Select	0.25p		0.25	0.25	0.25

Dividends shown pence per share net except where otherwise stated. 10p increased capital. \$USM stock. \$1000 pence.

JAPAN AIRLINES COMPANY, LTD.
(Incorporated under the laws of Japan)
¥10,000,000,000
Floating Rate Notes due April 1998
For the period 5th January 1995 to 5th April 1995
In accordance with the Terms and Conditions of the Notes, interest is hereby given that the rate of interest has been fixed at 2.8875 per cent. per annum and that the interest payable on the relative payment date being 5th April 1995 will be ¥971,875 per ¥100,000,000 Note.
The Industrial Bank of Japan, Limited (London Branch) or Agents Bank

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Aurthur Brett

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(Edward F. Brett, Chairman)

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Trade chief sees consumers driving farm subsidy cuts

By Deborah Hargreaves

World-wide farm subsidies are likely to diminish in coming years but pressure to reduce support will be driven by consumers and not global trade agreements, Mr Peter Sutherland, director general of the World Trade Organisation said yesterday.

"I think change will be driven by the refusal of society to bear the cost of agricultural subsidies," he told the Oxford Farming Conference.

The Uruguay Round of the General Agreement on Tariffs and Trade (which preceded the WTO) was not about free trade in farm products as many observers believed, Mr Sutherland said.

"It is about progressive liberalisation under a rule-based system."

He acknowledged that most European and US farmers still receive large direct subsidies that were protected in the so-called "green box" provision under the Uruguay Round. "But the agreement achieved a

balance which at least is visible and moving towards free trade."

Mr Francis Capelle, a French cereal farmer, told the conference that half of his income was derived from European Union subsidies. "If Europeans are of course, but the progressive phasing out of subsidies should see the price of our commodities going up," he said.

Mr Capelle said he believed that by 2000, there would be around 150,000 large, full-time French farmers producing 75 per cent of the country's arable output. These farmers could compete on a world basis without agricultural subsidies, he said.

Some 50,000 French farmers left the industry every year and more than half were over the age of 55, he said. That should reduce the number of farms in France from the current 800,000 to roughly 500,000 by the year 2000.

The largest farms were becoming much bigger and more efficient with some

350,000 smaller farmers expected to have part-time jobs away from their holdings by 2000, Mr Capelle said.

Mr Graham Robertson, president of Federated Farmers of New Zealand, said that only 1 per cent, or 800 farmers, had been forced to leave the business in New Zealand by financial difficulties since the halting of subsidies 10 years ago. But he said farms had become larger and less intensive with a doubling in the size of sheep herds.

Mr Capelle also called for a cut in European Union assistance rules to 10 per cent, from the current level of 12 per cent, reduced from 15 per cent in October.

He said that was necessary to cope with a drop in cereal stocks, which could be as low as 12m tonnes, equivalent to one month's consumption, by July 1996, compared with 45m tonnes in 1993. A climatic accident such as a frost or drought could reduce cereal stocks below the average level of exports, he said.

Gas discovery lifts Philippines' energy hopes

David Lascelles on an ambitious plan for a much-needed increase in power generation

The government of the Philippines is hoping to put together a group of energy companies early this year to agree the outline of an ambitious plan to tap newly discovered offshore gas for much-needed power generation.

The Malampaya project, named after a gas field discovered two years ago off the western island of Palawan, would involve a total outlay of up to \$4bn.

The find is of major importance to the Philippines, which, unlike its southern neighbour Indonesia, is energy-poor and depends on imports for two thirds of its needs.

Mr Rufino Bomasang, under-secretary at the Department of Energy, says: "This is by far the largest single oil and gas discovery in this country". He points out that successful

development of the field would raise the Philippines' energy self-sufficiency from 33 per cent to 46 per cent.

The field, which is being developed jointly by Shell and Occidental Petroleum, contains an estimated 1,500bn-3,500bn cubic feet of gas and a quantity of oil. Daily production would amount to 400m cu ft of gas as well as about 26,000 barrels of oil.

The planned investment would also be the largest of its kind in the Philippines. However, the project is highly complex technically and also politically sensitive as it will require major changes about the long-term structure of the Philippines energy balance.

The field lies in 850m of water, and has already soaked up \$200m in exploration costs. It will also require a 450km

pipeline across terrain with major known seismic faults to get the gas to Manila, the main consumption centre.

The oil companies believe they can manage that part of the problem. More difficult, however, is securing agreement on consumption of the gas once it is landed and until this is done the oil companies are reluctant to spend any more money on development.

The government is keen to see a large expansion of electricity generation capacity to meet soaring demand and eliminate the "brown-outs" that are a feature of life in the Philippines.

It is seeking a commitment to build 3,000MW linked to the Malampaya field. Part of this, it believes, could come by converting the 1,200MW Bataan nuclear power station to gas.

The station, built in the mid-1980s by Westinghouse, has never been commissioned because of alleged safety defects, and the Philippine government is now involved in intricate legal negotiations with the US company. However, a consortium including Fluor of the US and Asea Brown Boveri is preparing to bid for the conversion work.

The rest of the required capacity could come from newly-built gas-fired power stations and would be overseen by Meralco, the private sector electricity distributor.

There is still a debate in government circles, however, about the extent to which coal and geothermal power should play a role in future energy plans. Until these are resolved, Malampaya may have to hold fire.

Mr Bomasang says that the Philippine government hopes to firm up the proposals soon with a view to getting heads of agreement by early next year. This would pave the way for final go-ahead by mid-1996.

One of the leading contenders to build new capacity is a consortium consisting of First Philippine Holdings, a company which owns a stake in the local subsidiary of Shell, and British Gas.

Mr Philip Rogerson, the executive director in charge of international business at British Gas, says that he hopes to receive a firm commitment by the end of 1995. The project being considered would provide 1500MW at a cost of some \$1.5bn, of which British Gas's share is 40 per cent.

"Our preferred route is through partnership, with strong, well-connected local companies," says Mr Rogerson.

Coffee export earnings surge

Coffee producing countries are reporting significantly higher export earnings following the mid-summer rally prompted last year by frosts and drought in Brazilian growing areas, according to DKV, the German coffee industry association, reports Reuters from Hamburg.

"First origin estimates point to a doubling or trebling of export revenues in the 1994-95 marketing season," DKV said in the latest edition of Kaffee-Text, its quarterly market report.

"Countries which harvested their coffee crops in recent months have already benefited from the higher prices... others are about to see much improved prices now," it said, forecasting world 1994-95 export earnings at

\$10bn, up from \$5bn at the lowest point of the current cycle in 1993-94.

African coffee sales in 1994-95 were estimated at \$3bn compared with \$900m in 1993-94, DKV said. Uganda, which had originally expected to earn \$170m in 1994-95, had raised its sights to \$500m; and Ethiopia was hoping for a revenue of \$250m, compared with \$100m in the previous season.

In Central America, El Salvador was expected to earn \$900m in 1994-95 after \$360m in 1993-94.

Apart from better trading incomes, farmers were also receiving higher incomes, which was hoped to result in a better agricultural infrastructure and spending on inputs, DKV said. Ex-farm prices in Uganda had trebled this season

and those in Ivory Coast had nearly doubled.

But higher export earnings might also stimulate inflation and governments' appetites for higher taxes, which could result in smuggling activity.

Increased activity in the coffee market was the main contributor to a rise in trading volume at the London Commodity Exchange last year. Robusta coffee turnover rose 40.8 per cent to 1.25m lots, while white sugar volume was up 47.3 per cent at 468,587 lots.

The LCE said yesterday. Total futures and options turnover in the exchange's markets rose 4.8 per cent to 3.7m lots.

The cocoa market remained subdued. While retaining its lead, the contract's total volume subsided 16.25 per cent to 1.55m lots.

London Metal Exchange turnover up by a third in 1994

By Kenneth Gooding, Mining Correspondent

Turnover on the London Metal Exchange, the world's largest terminal market for physical metal, grew by one-third in 1994, its eighth successive year of growth, Mr Ray Sampson, the exchange's marketing manager, estimates that turnover, boosted by rapidly rising metal prices, jumped from about

US\$1,000bn in 1993 to nearly \$2,000bn.

The LME has seen a four-fold increase in volume turnover during the past six years, which Mr Sampson suggests reflects the growing confidence of the metals industry in the exchange as a genuine hedging medium for its activities.

He says the LME's trading and other broker members had a very good year financially in

1994 but points out that their margins and commissions represent only "a sliver" of the turnover. Nevertheless, as commission incomes are based on the gross value of contracts, members benefitted by big metals price rises last year: copper's rose by 75 per cent, aluminium's by 74 per cent and nickel's by 69 per cent, for example.

In volume terms the LME's

futures turnover last year increased by one-third, from 32.9m lots to 43.8m (lots are 25 tonnes each for metals other than aluminium alloy, where each lot is 20 tonnes, nickel, six tonnes, and tin, five tonnes).

The biggest rises in turnover were seen in the tin and lead markets, both up by 94 per cent, from 614,000m lots to 1.2m and from 1m to 1.9m lots respectively. Copper turnover advanced by 16 per cent, from 14.8m to 17.2m lots; aluminium was up by 29 per cent, from 10m to 14.6m lots; nickel was up by 65 per cent, from 2.1m to 3.4m lots; zinc was up by 27 per cent, from 4.2m to 5.3m lots and aluminium alloy was up by 33 per cent, from 111,450 lots to 149,885. Options turnover rose by 68 per cent from 2.3m to 3.8m lots.

Commodity screen services planned

Two new screen-based commodity information services are to become available in April.

A joint venture between The Public Ledger, London's 235-year-old specialist commodities directory, and Commodity Market Services, a subsidiary of the London Commodity Exchange, is to transmit on-line news and daily prices to subscribers via the CMS electronic distribution network.

"This breaks new ground for our paper," says Mr Keith Young, chairman of The Public Ledger. "Customers will now be able to reach us at the touch of a button." Mr Bob Antell, managing director of CMS, says the venture "will further enhance the position of CMS as a major communication source for the commodity and trading community".

Testing of both services will begin in February.

● Wool trading on the Australian Wool Testing Authority's

Woolink computer system will begin on Monday, reports Reuters from Melbourne.

Sellers will place lots on the system, identifying the wool type and price they are prepared to accept. Buyers will purchase a lot when they enter a price on the screen matching the seller's price.

Mr S Douglas, the authority's deputy managing director, says this will be "the first use of direct screen trading in the wool industry".

N Sea oil output climbs

By Robert Corzine

North Sea oil production reached a seven-year high last November, according to the latest report by the Royal Bank of Scotland.

The bank's oil and gas index showed that output from UK fields in November was 2.6m barrels a day. That compared with 2.3m b/d recorded in November 1993.

The sharply rising trend in North Sea output from the UK

and Norwegian sectors has been one of the main reasons why the current production freeze by the Organisation of Petroleum Exporting Countries has failed to give a big boost to crude oil prices.

Mr Mark Shea, the bank's energy economist, said he expected the current surge of North Sea production to peak within the next few months. He said the peak was likely to be in the 2.7m-2.75m b/d range.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Associated Metal Trading)

■ ALUMINIUM, 99.7 PURITY (\$ per tonne)

Close 2631.1 2631.1

Previous 2631.1 2631.1

High/Low 2631.1 2631.1

Open 2631.1 2631.1

AM Official 2631.1 2631.1

Karb close 2631.1 2631.1

Open int. 2631.1 2631.1

Total daily turnover 2631.1 2631.1

■ ALUMINIUM ALLOY (\$ per tonne)

Close 1913.4 1913.4

Previous 1913.4 1913.4

High/Low 1913.4 1913.4

Open 1913.4 1913.4

AM Official 1913.4 1913.4

Karb close 1913.4 1913.4

Open int. 1913.4 1913.4

Total daily turnover 1913.4 1913.4

■ LEAD (\$ per tonne)

Close 648.9 648.9

Previous 648.9 648.9

High/Low 648.9 648.9

Open 648.9 648.9

AM Official 648.9 648.9

Karb close 648.9 648.9

Open int. 648.9 648.9

Total daily turnover 648.9 648.9

■ NICKEL (\$ per tonne)

Close 9020.30 9176.90

Previous 8795.65 8910.20

High/Low 8795.65 8910.20

Open 8795.65 8910.20

AM Official 8795.65 8910.20

Karb close 8795.65 8910.20

Open int. 8795.65 8910.20

Total daily turnover 8795.65 8910.20

■ ZINC, special high grade (\$ per tonne)

Close 1136.5-7.5 1162.3

Previous 1122.4 1146.6

High/Low 1122.4 1146.6

Open 1122.4 1146.6

AM Official 1122.4 1146.6

Karb close 1122.4 1146.6

Open int. 1122.4 1146.6

Total daily turnover 1122.4 1146.6

■ COPPER, grade A (\$ per tonne)

Close 2942.4 2942.4

Previous 2932.4 2932.4

High/Low 2932.4 2932.4

Open 2932.4 2932.4

AM Official 2932.4 2932.4

Karb close 2932.4 2932.4

Open int. 2932.4 2932.4

Total daily turnover 2932.4 2932.4

■ LME AM Official 28 rate: 1.5919

LME Clearing 28 rate: 1.5948

Spot 1594.0 3 mth: 1.5927 6 mth: 1.5933 9 mth: 1.5927

■ HIGH GRADE COPPER (COMEX)

Close 135.00 135.00

Previous 135.00 135.00

High/Low 135.00 135.00

Open 135.00 135.00

AM Official 135.00 135.00

Karb close 135.00 135.00

Open int. 135.00 135.00

Total daily turnover 135.00 135.00

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■ HIGH GRADE COPPER (COMEX)

Close 135.00 135.00

Previous 135.00 135.00

High/Low 135.00 135.00

Open 135.00 135.00

AM Official 135.

Equity Shares Traded

Year	Male (thousands)	Female (thousands)
1990	550	520
1995	600	580
2000	650	620
2005	700	680

FT Ordinary Index	2331.8	-15
FT-SE-A Non Fms p/e	17.74	(17.8)
FT-SE 100 Fm	3042.0	-12.7
10 yr Gilt yield	8.80	(8.7)
Long gln/equity yld ratio:	2.19	(2.2)

Worst performing sectors

1	Extractive Inds	-1
2	Pharmaceuticals	-1
3	Retailers, Food	-1
4	Gas Distribution	-1
5	Electricity	-1

Motor distributors produced a number of modest features helped by a 3 per cent rise in November new registrations. Cowie Group added 3 to 25, with EWG safety placing a slump of the company's £22 rights issue at 226p. Reg Val was marked up 16 to 15 in following strong interim profits.

Among engineering shares Babcock International held steady at 29½p despite a surge in turnover to 8.2m. Two large lines of stock changed hands with two deals of 3.4m done

APV rebounded 3% to 53p, hopes that the long awaited statement on restructuring could shortly emerge, although some analysts have begun to bet that the group will keep the stock market waiting until its annual results emerge at the end of February.

to 272½p as NatWest Securities took a less enthusiastic stance after a strong performance in the shares in the latter half of the year relative to rivals.

the composite sector. The stock
was also knocked slightly by
news that Royal's financial
director was leaving.

■ Other statistics, Page 19

YESTERDAY

19	27	24
0	1	13
26	83	86
109	131	389
35	42	107
74	92	325

47	134	182
28	137	298
45	43	33
387	718	1457

in the London Share Service.

S
ber 19 Expiry March

UNITED STATES: EQUITIES

	price p	+/-	Net div.	Div. cov.	Grs yld	P/ ne
Man Inv	98		-	-	-	
EB	245 ¹ ₂	-10	N-	-	-	46
Assets Gth	63		-	-	-	

tion	97	-	-	-
ity Sp Val	91	-1	-	-
Warrants	30	+1	-	-
Russian Fr	618	-2	-	-
ing Nat Res	92	-	-	-
& Col Emrg C	881	-2	-	-
Empire Life Ltd	508			

to Intl.	83	RM	-	-	33
ative Techs	123	N-	-	-	
st Capital Gth	88½	-	-	-	
nc Annuity	37½	F5.3	-	17.7	
Capital	100	F4.0	-	5.0	
& Gen Revrv	98	-	-	-	

Group	85	-3	UNCL	3.2	4.0	9
Season Lloyds	85	-	-	-	-	-
ay Emrg Econ	90	-2	-	-	-	-
ext Oil	126	-	-	-	-	-
Group	138	-	RN4.65	2.1	4.2	10
	206	-1	N4.8	3.1	2.9	13
idental Prop	103	+2	-	-	-	-

West	169	+1	-	-	-
ington Un.	102		-	-	-
chester Units	123		-	-	-

	Closing	+or-
'95	price	price

1:45pm	MY	1:45pm	
2pm	OVI	2pm	
4:45pm	Powell Duttyyn	5:15pm	-2
1:20pm	Tomorrows Lals	1:20pm	
1:45pm	Trio	1:45pm	

4pm Walker G'dank 7pm -2

Jan 3	Dec 30	Dec 29	Yr ago	High	Low
2363.7	2360.9	2359.2	2580.2	2713.8	2240.0
4.42	4.43	4.43	3.62	4.81	3.4
6.49	6.60	6.50	4.09	6.75	3.8
17.83	17.81	17.80	30.82	33.43	16.9

implies: high 2713.8 2/02/94; low 49.4 28/8/90						
00	13.00	14.00	15.00	16.00	High	Low

Jan 4	Jan 3	Dec 30	Dec 29	Yr ago
16,902	14,990	11,661	12,844	38.41
1033.0	751.5	586.6	661.8	2017.
23,678	26,319	10,903	17,155	43.98

Head tumor.

INV TRUSTS SPLIT CAPITAL

INVESTMENT COMPANIES - Cont. OIL & GAS

LONDON SHARE SERVICE

RETAILERS, GENERAL - Cont.**TRANSPORT - Cont.**

OTHER INVESTMENT TRUSTS									
The following investment trusts are not eligible for inclusion in the NYSE-ARCA Composite									
Trust Name	Price	% Chg.	Yld	Div	Assets	Assets	Assets	Assets	Assets
					12/31/84	9/30/84	6/30/84	3/31/84	12/31/83
Approved by the Federal Reserve Bank of New York	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 5 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 10 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 15 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 20 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 25 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 30 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 35 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 40 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 45 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 50 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 55 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 60 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 65 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 70 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 75 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 80 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 85 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 90 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 95 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 100 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 105 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 110 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 115 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 120 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 125 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 130 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 135 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 140 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 145 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 150 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 155 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 160 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 165 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 170 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 175 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 180 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 185 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 190 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 195 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 200 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 205 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 210 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 215 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 220 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 225 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 230 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 235 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 240 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 245 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 250 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 255 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 260 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 265 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 270 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 275 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 280 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 285 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 290 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 295 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 300 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 305 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 310 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 315 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 320 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 325 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 330 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 335 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 340 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 345 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 350 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 355 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 360 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 365 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 370 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 375 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 380 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 385 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 390 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 395 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 400 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 405 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 410 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 415 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 420 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 425 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 430 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 435 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 440 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 445 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 450 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 455 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 460 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 465 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 470 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 475 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 480 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 485 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 490 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 495 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 500 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 505 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 510 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 515 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 520 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 525 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 530 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 535 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 540 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 545 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 550 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 555 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 560 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 565 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 570 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 575 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 580 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 585 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 590 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 595 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 600 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 605 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 610 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 615 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 620 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 625 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 630 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 635 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 640 Yr	100	0.00	0.00	0.00	100	100	100	100	100
First American Corp. 645 Yr	100	0.00	0.00	0.00	100	100	100		

[illegible][illegible][illegible]

18	98.1	5.3	6.5	72	Price at time of acquisition
19	46.1	2.3	1.2	73	Price at time of acquisition
20	1.0	0.0	0.0	74	Price at time of acquisition
21	1.2	0.0	0.0	75	Price at time of acquisition
22	1.2	0.0	0.0	76	Price at time of acquisition
23	20.3	3.4	21.2	77	Price at time of acquisition
24	15.8	0.0	0.0	78	Price at time of acquisition
25	130.7	6.9	6.4	79	Price at time of acquisition
26	58.1	5.4	10.8	80	Price at time of acquisition
27	1.0	0.0	0.0	81	Price at time of acquisition
28	1.0	0.0	0.0	82	Price at time of acquisition
29	20.0	0.0	13.0	83	Price at time of acquisition
30	20.0	0.0	13.0	84	Price at time of acquisition
31	20.0	0.0	13.0	85	Price at time of acquisition
32	20.0	0.0	13.0	86	Price at time of acquisition
33	20.0	0.0	13.0	87	Price at time of acquisition
34	20.0	0.0	13.0	88	Price at time of acquisition
35	20.0	0.0	13.0	89	Price at time of acquisition
36	20.0	0.0	13.0	90	Price at time of acquisition
37	20.0	0.0	13.0	91	Price at time of acquisition
38	20.0	0.0	13.0	92	Price at time of acquisition
39	20.0	0.0	13.0	93	Price at time of acquisition
40	20.0	0.0	13.0	94	Price at time of acquisition
41	20.0	0.0	13.0	95	Price at time of acquisition
42	20.0	0.0	13.0	96	Price at time of acquisition
43	20.0	0.0	13.0	97	Price at time of acquisition
44	20.0	0.0	13.0	98	Price at time of acquisition
45	20.0	0.0	13.0	99	Price at time of acquisition
46	20.0	0.0	13.0	100	Price at time of acquisition
47	20.0	0.0	13.0	101	Price at time of acquisition
48	20.0	0.0	13.0	102	Price at time of acquisition
49	20.0	0.0	13.0	103	Price at time of acquisition
50	20.0	0.0	13.0	104	Price at time of acquisition
51	20.0	0.0	13.0	105	Price at time of acquisition
52	20.0	0.0	13.0	106	Price at time of acquisition
53	20.0	0.0	13.0	107	Price at time of acquisition
54	20.0	0.0	13.0	108	Price at time of acquisition
55	20.0	0.0	13.0	109	Price at time of acquisition
56	20.0	0.0	13.0	110	Price at time of acquisition
57	20.0	0.0	13.0	111	Price at time of acquisition
58	20.0	0.0	13.0	112	Price at time of acquisition
59	20.0	0.0	13.0	113	Price at time of acquisition
60	20.0	0.0	13.0	114	Price at time of acquisition
61	20.0	0.0	13.0	115	Price at time of acquisition
62	20.0	0.0	13.0	116	Price at time of acquisition
63	20.0	0.0	13.0	117	Price at time of acquisition
64	20.0	0.0	13.0	118	Price at time of acquisition
65	20.0	0.0	13.0	119	Price at time of acquisition
66	20.0	0.0	13.0	120	Price at time of acquisition
67	20.0	0.0	13.0	121	Price at time of acquisition
68	20.0	0.0	13.0	122	Price at time of acquisition
69	20.0	0.0	13.0	123	Price at time of acquisition
70	20.0	0.0	13.0	124	Price at time of acquisition
71	20.0	0.0	13.0	125	Price at time of acquisition
72	20.0	0.0	13.0	126	Price at time of acquisition
73	20.0	0.0	13.0	127	Price at time of acquisition
74	20.0	0.0	13.0	128	Price at time of acquisition
75	20.0	0.0	13.0	129	Price at time of acquisition
76	20.0	0.0	13.0	130	Price at time of acquisition
77	20.0	0.0	13.0	131	Price at time of acquisition
78	20.0	0.0	13.0	132	Price at time of acquisition
79	20.0	0.0	13.0	133	Price at time of acquisition
80	20.0	0.0	13.0	134	Price at time of acquisition
81	20.0	0.0	13.0	135	Price at time of acquisition
82	20.0	0.0	13.0	136	Price at time of acquisition
83	20.0	0.0	13.0	137	Price at time of acquisition
84	20.0	0.0	13.0	138	Price at time of acquisition
85	20.0	0.0	13.0	139	Price at time of acquisition
86	20.0	0.0	13.0	140	Price at time of acquisition
87	20.0	0.0	13.0	141	Price at time of acquisition
88	20.0	0.0	13.0	142	Price at time of acquisition
89	20.0	0.0	13.0	143	Price at time of acquisition
90	20.0	0.0	13.0	144	Price at time of acquisition
91	20.0	0.0	13.0	145	Price at time of acquisition
92	20.0	0.0	13.0	146	Price at time of acquisition
93	20.0	0.0	13.0	147	Price at time of acquisition
94	20.0	0.0	13.0	148	Price at time of acquisition
95	20.0	0.0	13.0	149	Price at time of acquisition
96	20.0	0.0	13.0	150	Price at time of acquisition
97	20.0	0.0	13.0	151	Price at time of acquisition
98	20.0	0.0	13.0	152	Price at time of acquisition
99	20.0	0.0	13.0	153	Price at time of acquisition
100	20.0	0.0	13.0	154	Price at time of acquisition
101	20.0	0.0	13.0	155	Price at time of acquisition
102	20.0	0.0	13.0	156	Price at time of acquisition
103	20.0	0.0	13.0	157	Price at time of acquisition
104	20.0	0.0	13.0	158	Price at time of acquisition
105	20.0	0.0	13.0	159	Price at time of acquisition
106	20.0	0.0	13.0	160	Price at time of acquisition
107	20.0	0.0	13.0	161	Price at time of acquisition
108	20.0	0.0	13.0	162	Price at time of acquisition
109	20.0	0.0	13.0	163	Price at time of acquisition
110	20.0	0.0	13.0	164	Price at time of acquisition
111	20.0	0.0	13.0	165	Price at time of acquisition
112	20.0	0.0	13.0	166	Price at time of acquisition
113	20.0	0.0	13.0	167	Price at time of acquisition
114	20.0	0.0	13.0	168	Price at time of acquisition
115	20.0	0.0	13.0	169	Price at time of acquisition
116	20.0	0.0	13.0	170	Price at time of acquisition
117	20.0	0.0	13.0	171	Price at time of acquisition
118	20.0	0.0	13.0	172	Price at time of acquisition
119	20.0	0.0	13.0	173	Price at time of acquisition
120	20.0	0.0	13.0	174	Price at time of acquisition
121	20.0	0.0	13.0	175	Price at time of acquisition
122	20.0	0.0	13.0	176	Price at time of acquisition
123	20.0	0.0	13.0	177	Price at time of acquisition
124	20.0	0.0	13.0	178	Price at time of acquisition
125	20.0	0.0	13.0	179	Price at time of acquisition
126	20.0	0.0	13.0	180	Price at time of acquisition
127	20.0	0.0	13.0	181	Price at time of acquisition
128	20.0	0.0	13.0	182	Price at time of acquisition
129	20.0	0.0	13.0	183	Price at time of acquisition
130	20.0	0.0	13.0	184	Price at time of acquisition
131	20.0	0.0	13.0	185	Price at time of acquisition
132	20.0	0.0	13.0	186	Price at time of acquisition
133	20.0	0.0	13.0	187	Price at time of acquisition
134	20.0	0.0	13.0	188	Price at time of acquisition
135	20.0	0.0	13.0	189	Price at time of acquisition
136	20.0	0.0	13.0	190	Price at time of acquisition
137	20.0	0.0	13.0	191	Price at time of acquisition
138	20.0	0.0	13.0	192	Price at time of acquisition
139	20.0	0.0	13.0	193	Price at time of acquisition
140	20.0	0.0	13.0	194	Price at time of acquisition
141	20.0	0.0	13.0	195	Price at time of acquisition
142	20.0	0.0	13.0	196	Price at time of acquisition
143	20.0	0.0	13.0	197	Price at time of acquisition
144	20.0	0.0	13.0	198	Price at time of acquisition
145	20.0	0.0	13.0	199	Price at time of acquisition
146	20.0	0.0	13.0	200	Price at time of acquisition
147	20.0	0.0	13.0	201	Price at time of acquisition
148	20.0	0.0	13.0	202	Price at time of acquisition
149	20.0	0.0	13.0	203	Price at time of acquisition
150	20.0	0.0	13.0	204	Price at time of acquisition
151	20.0	0.0	13.0	205	Price at time of acquisition
152	20.0	0.0	13.0	206	Price at time of acquisition
153	20.0	0.0	13.0	207	Price at time of acquisition
154	20.0	0.0	13.0	208	Price at time of acquisition
155	20.0	0.0	13.0	209	Price at time of acquisition
156	20.0	0.0	13.0	210	Price at time of acquisition
157	20.0	0.0	13.0	211	Price at time of acquisition
158	20.0	0.0	13.0	212	Price at time of acquisition
159	20.0	0.0	13.0	213	Price at time of acquisition
160	20.0	0.0	13.0	214	Price at time of acquisition
161	20.0	0.0	13.0	215	Price at time of acquisition
162	20.0	0.0	13.0	216	Price at time of acquisition
163	20.0	0.0	13.0	217	Price at time of acquisition
164	20.0	0.0	13.0	218	Price at time of acquisition
165	20.0	0.0	13.0	219	Price at time of acquisition
166	20.0	0.0	13.0	220	Price at time of acquisition
167	20.0	0.0	13.0	221	Price at time of acquisition
168	20.0	0.0	13.0	222	Price at time of acquisition
169	20.0	0.0	13.0	223	Price at time of acquisition
170	20.0	0.0	13.0	224	Price at time of acquisition
171	20.0	0.0	13.0	225	Price at time of acquisition
172	20.0	0.0	13.0	226	Price at time of acquisition
173	20.0	0.0	13.0	227	Price at time of acquisition
174	20.0	0.0	13.0	228	Price at time of acquisition
175	20.0	0.0	13.0	229	Price at time of acquisition
176	20.0	0.0	13.0	230	Price at time of acquisition
177	20.0	0.0	13.0	231	Price at time of acquisition
178	20.0	0.0	13.0	232	Price at time of acquisition
179	20.0	0.0	13.0	233	Price at time of acquisition
180	20.0	0.0	13.0	234	Price at time of acquisition
181	20.0	0.0	13.0	235	Price at time of acquisition
182	20.0	0.0	13.0	236	Price at time of acquisition
183	20.0	0.0	13.0	237	Price at time of acquisition
184	20.0	0.0	13.0	238	Price at time of acquisition
185	20.0	0.0	13.0	239	Price at time of acquisition
186	20.0	0.0	13.0	240	Price at time of acquisition
187	20.0	0.0	13.0	241	Price at time of acquisition
188	20.0	0.0	13.0	242	Price at time of acquisition
189	20.0	0.0	13.0	243	Price at time of acquisition
190	20.0	0.0	13.0	244	Price at time of acquisition
191	20.0	0.0	13.0	245	Price at time of acquisition
192	20.0	0.0	13.0	246	Price at time of acquisition
193	20.0	0.0	13.0	247	Price at time of acquisition
194	20.0	0.0	13.0	248	Price at time of acquisition
195	20.0	0.0	13.0	249	Price at time of acquisition
196	20.0	0.0	13.0	250	Price at time of acquisition
197	20.0	0.0	13.0	251	Price at time of acquisition
198	20.0	0.0	13.0	252	Price at time of acquisition
199	20.0	0.0	13.0	253	Price at time of acquisition
200	20.0	0.0	13.0	254	Price at time of acquisition
201	20.0	0.0	13.0	255	Price at time of acquisition
202	20.0	0.0	13.0	256	Price at time of acquisition
203	20.0	0.0	13.0	257	Price at time of acquisition
204	20.0	0.0	13.0	258	Price at time of acquisition
205	20.0	0.0	13.0	259	Price at time of acquisition
206	20.0	0.0	13.0	260	Price at time of acquisition
207	20.0	0.0	13.0	261	Price at time of acquisition
208	20.0	0.0	13.0	262	Price at time of acquisition
209	20.0	0.0	13.0	263	Price at time of acquisition
210	20.0	0.0	13.0	264	Price at time of acquisition
211	20.0	0.0	13.0	265	Price at time of acquisition
212	20.0	0.0	13.0	266	Price at time of acquisition
213	20.0	0.0	13.0	267	Price at time of acquisition
214	20.0	0.0	13.0	268	Price at time of acquisition
215	20.0	0.0	13.0	269	Price at time of acquisition
216	20.0	0.0	13.0	270	Price at time of acquisition
217	20.0	0.0	13.0	271	Price at time of acquisition
218	20.0	0.0	13.0	272	Price at time of acquisition
219	20.0	0.0	13.0	273	Price at time of acquisition
220	20.0	0.0	13.0	274	Price at time of acquisition
221	20.0	0.0	13.0	275	Price at time of acquisition
222	20.0	0.0	13.0	276	Price at time of acquisition
223	20.0	0.0	13.0	277	Price at time of acquisition
224	20.0	0.0	13.0	278	Price at time of acquisition
225	20.0	0.0	13.0	279	Price at time of acquisition
226	20.0	0.0	13.0	280	Price at time of acquisition
227	20.0	0.0	13.0	281	Price at time of acquisition
228	20.0	0.0	13.0	282	Price at time of acquisition
229	20.0	0.0	13.0	283	Price at time of acquisition
230	20.0	0.0	13.0	284	Price at time of acquisition
231	20.0	0.0	13.0	285	Price at time of acquisition
232	20.0	0.0	13.0	286	Price at time of acquisition
233	20.0	0.0	13.0	287	Price at time of acquisition
234	20.0	0.0	13.0	288	Price at time of acquisition
235	20.0	0.0	13.0	289	Price at time of acquisition
236	20.0	0.0	13.0	290	Price at time of acquisition
237	20.0				

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Continued on next page

Financial Times

Stock	P/E	Div. %	Yield	High	Low	Change	Stock	P/E	Div. %	Yield	High	Low	Change	Stock	P/E	Div. %	Yield	High	Low	Change	
ABS Inc.	0.12	13	106	15	11 1/4	+1 1/4	DukeGas	0.20	12	100	27	27	27	+1/2	Eastman	0.27	11	114	12 1/2	12 1/2	
ACC Corp.	0.23	11	206	16	14	+1/4	Delaware	0.44	11	37	16 1/2	16 1/2	16 1/2	+1/2	Delecon	0.27	11	114	12 1/2	12 1/2	
ACC Corp.	0.23	11	206	16	14	+1/4	Dell Comp.	1989	40	14	42 1/2	42 1/2	42 1/2	+1/2	Dynalene	0.27	11	114	12 1/2	12 1/2	
Accel	0.23	11	206	16	14	+1/4	Dell Comp.	0.20	12	100	27	27	27	0	Eastman	0.27	11	114	12 1/2	12 1/2	
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4 pm close January

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AMERICA

Dow pays little heed to decline in bonds

Wall Street

US shares were mixed yesterday morning as blue chip stocks gave up some of their gains of the day before, writes *Richard Waters in New York*.

By 1 p.m. the Dow Jones Industrial Average had receded 6.06 to 3,851.59. The more broadly based Standard & Poor's 500 was down 0.31 to 460.40 and the American Stock Exchange composite had slipped 0.36 to 433.18. The Nasdaq composite, meanwhile, was up 1.20 on the morning, at 747.04. Volume on the NYSE was 180m shares.

After recording solid gains on Wednesday, trading was generally lacklustre ahead of today's December employment report. Traders paid little attention to the sinking bond market, which was troubled by data showing stronger than expected gains in factory goods orders for November. Nor was the stock market unduly concerned by data on initial unemployment claims for the final week of last year, with traders preferring to hold fire in advance of the full employment report this morning.

Retailing companies were mostly higher as stores reported their December sales. Dayton Hudson rose 3/4 to 57.04, Dillard Department

Stores was up 1/4 at \$25.94, JC Penney climbed 3/4 to \$43 and Wal-Mart firmed 3/4 to \$23. Sears Roebuck eased 3/4 to \$47.4 despite a strong 7.9 per cent rise in same store sales.

Seagram was up 3/4 at \$29.94 after the spirits and soft drinks company announced that it would buy the juice operations of Dole Food for approximately \$235m. The deal will not

include Dole's trademark pineapple juice operations. Dole rose 3/4 to \$24.94. Eli Lilly gained 3/4 at \$65.44 after the pharmaceuticals company reported that it would pay Genentech about \$145m to settle a dispute over a patent on recombinant human growth hormone. Genentech rose 3/4

to \$46.04 on the news, which also helped another biotech company, Centocor, which had also faced legal action from Genentech. Centocor's shares rose 3/4 to \$17.44.

Among other drugs companies, Bristol-Myers Squibb moved up 3/4 to \$39.94 after the company won regulatory approval to sell its anti-depressant, Serzone, in the US. Meanwhile, shares in Kemper, the insurance group which was the subject of two takeover approaches last year, jumped 3/4 amid rumours that the company could be the subject of another takeover bid. However, its share price, at \$41.14, was still well below the high of nearly \$65 hit last summer.

Canada
Toronto was searching for direction yesterday after two days of declines, and by 1 p.m. the TSX 300 composite index registered a 1.76 advance at 4,566.28. Volume picked up to a hefty 33.8m shares by 1 p.m.

Analysts commented that the market was likely to remain cautious until after the next meeting of the US Federal Open Market Committee on January 31. Many investors believed that this month's US economic data would indicate that the US economy was finally slowing.

against the dollar. The IPC index added 15.58 or 0.7 per cent at 2,385.45.

Brazil
São Paulo was up 0.4 per cent in light midday trading, but the rise was technically inspired following a loss of more than 1.4 per cent in the

index over the last two weeks. The Bovespa index was 47 higher at 39,726 by 1 p.m. in turnover of \$511.6m (\$138.7m).

Argentina
Buenos Aires lost an early gain of more than 1 per cent, with the Merval index up 0.72 at 444.10 by midsession.

The overall index finished 26.8 down at 5,751.7 and industrials were 10.8 lower at 6,951, while golds weakened 38.2 or 2 per cent to 1,860.7 for an 8 per cent drop over the last three days. De Beers lost 25 cents at \$93.75, Anglos fell \$2.50 to \$226 and SAB shed \$1.25 to \$95. Liberty gave up 50 cents at \$94.50 in a further fall from late-December's \$100 high. Banks came under pressure, Abba dipping 20 cents to \$11.60 and Nacore 50 cents to \$42.50.

Mexico up on Ortiz comments
Equities in Mexico reacted favourably to the meeting of Mr Guillermo Ortiz, the finance minister, with US investors and fund managers in New York early yesterday.

Comments from Mr Ortiz, which included his statement that the country was able to cover its short-term debt commitments, lifted the peso

against the dollar. The IPC index added 15.58 or 0.7 per cent at 2,385.45.

Brazil
São Paulo was up 0.4 per cent in light midday trading, but the rise was technically inspired following a loss of more than 1.4 per cent in the

index over the last two weeks. The Bovespa index was 47 higher at 39,726 by 1 p.m. in turnover of \$511.6m (\$138.7m).

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EUROPE

Madrid reacts to weakness in the peseta

Wall Street's move from overnight gains to early weakness was echoed on the Continent, writes *Our Markets Staff*.

MADRID followed Wednesday's lack of response to the Bank of Spain's interest rate increase with a reaction to weakness in the peseta, the general index dropping 4.53 or 1.6 per cent to 283.73 in turnover of Ptas30bn as the peseta declined to a new low against the DM.

Electric utilities led the market down, with Endesa off Ptas230 or 4.3 per cent at Ptas130 and Sevillana Ptas238 or 4.6 per cent at Ptas55. FG, the broker, said recently that the main risk for the sector this year would come from the expected rise in interest rates not being offset by an increase in tariffs, as the embattled government tries to limit the effect of electricity tariffs on inflation.

FRANKFURT sold last month's winners, the Dax index falling through 2,082.48, down 9.78 on the session, to an index-indicated 2,051.46 in the afternoon. Turnover expanded from DM4.1bn to DM5.2bn.

The blue chips which lost most ground included Allianz, Veba and chemicals: BASF

dropped DM6.10 to DM306.90, Bayer by DM5 to DM351. Hoechst by DM6.40 to DM318.50 and Henkel by DM13 to DM545. Metallgesellschaft, which led the December charts with a 12 per cent rebound, shed DM5.50 or 3.8 per cent to DM139.

The deal of the day was Viag's sale of 60 per cent of its PWA papermaking subsidiary to SCA, of Sweden, which left all three share prices higher, with Viag's rising 1.8 per cent to DM1.547.41 and the Dax 0.8 per cent to DM1,547.41.

PARIS was unable to sustain the gains it made early in the week, and the CAC-40 index fell 30.28 or 1.6 per cent to 1,871.53. Turnover staged a modest recovery from recent days, at just below FF20bn.

Major blue chips softened with Renault losing FF1.40 to FF174.50, although analysts were satisfied with its improvement in vehicle sales. Elsewhere in the automotive sector, Valeo recovered some of its recent losses, bargain hunting taking it up FF4 to FF255.

Bollere Technologies was among the day's strongest stocks, up FF2.69 or 6 per cent at FF469 on an expected return to profit in 1994 after a loss of FF416m in 1993.

Carrefour ended down FF47 at FF2,218 before reporting a 9.5 per cent increase in 1994 sales after the close.

ZURICH was led lower by a 2.4 per cent fall in UBS, and by weak bond futures as the SMI index fell 19.3 to 2,613.1.

US bearers lost SF7.25 to SF11,028 but SBC bearers added to Wednesday's 3.1 per cent rise, picking up SF6 to SF37.36 as a flurry of rumours enveloped the banking sector.

These involved suggestions that Mr Martin Ebner's BK Bank had advised clients to switch into SBC, and that a German bank or insurer was seeking a stake.

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FT-SE Actuarial Share-Indices

	Jan 5	Jan 4	Jan 3	Jan 2	Jan 1	Dec 30	Dec 29	Dec 28
FT-SE Actuaries 100	1337.19	1335.51	1335.22	1335.39	1334.19	1333.35	1333.71	1333.66
FT-SE Actuaries 200	1335.73	1334.73	1334.67	1335.19	1334.88	1334.14	1334.72	1334.66

FT-SE Actuaries 100: 1337.19, 1335.51, 1335.22, 1335.39, 1334.19, 1333.35, 1333.71, 1333.66
FT-SE Actuaries 200: 1335.73, 1334.73, 1334.67, 1335.19, 1334.88, 1334.14, 1334.72, 1334.66
Base 1000 (20/10/93), 100 = 1337.19, 200 = 1335.73, 300 = 1334.28, 400 = 1332.82, 500 = 1331.36, 600 = 1329.90, 700 = 1328.44, 800 = 1326.98, 900 = 1325.52, 1000 = 1324.06

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ASIA PACIFIC

Liquidity worries leave Seoul 2.1% down

Tokyo

Selling by individual investors who had bought stocks on margin depressed prices, and the Nikkei index lost ground in low volume, writes *Emiko Terazono in Tokyo*.

The 225 average finished 67.93 easier at 19,616.11 after a day's low of 19,518.16 and high of 19,717.76. The Tokyo index of all first section stocks shed 5.99 to 1,547.41 and the Nikkei 300 lost 1.10 to 285.05.

Share prices were supported earlier in the session by futures-linked buying, thanks to higher futures prices in Chicago on Wednesday.

Volume was 152m shares, the lowest full-day level since November 29. Institutional demand faltered due to the lack of participation from overseas investors. Declines outnumbered advances by 626 to 300, with 189 issues unchanged. In London the ISE/Nikkei 50 index slipped 5.30 to 1,279.33.

Some domestic investors and brokers were planning their hopes on the return of foreign investors to the market, but most foreign analysts did not expect a repeat of last year's active buying by overseas funds. Mr Jason James, strategist at James Capel, expected some ¥2,000bn net buying by foreigners this year, down from last year's ¥4,000bn.

Nippon Paint, the day's most active issue, softened ¥1 to ¥717 on profit-taking, having been initially bought by private investors and dealers on hopes of higher earnings for its colour filter for liquid crystal displays.

High-technology stocks rose in the morning due to the lower yen, but closed down on the day on profit-taking. Hitachi was off ¥7 at ¥990 and Oki Electric ¥7 at ¥988.

Reports that housing starts were likely to fall in 1995 for the first time in four years depressed housing and real estate issues. Sumitomo Realty and Development fell ¥28 to ¥563 and Mitsui Fudosan declined ¥30 to ¥1,060.

Fears of subdued turnover hurt brokers, with the "Big Four" all falling: Nomura Securities lost ¥20 at ¥2,040 and Daiwa Securities ¥20 at ¥1,400.

In Osaka, the OSE average declined 123.01 to 21,502.58 in volume of 18.2m shares.

Roundup

Much of the region was in a depressed mood.

SEOUL fell 2.1 per cent to its lowest close since September 7 in response to concerns that the central bank would tighten credit to fight inflation, and worries about a heavy forthcoming schedule of rights issues.

The composite index shed 20.89 to 976.12, as a lack of institutional activity prompted individuals to unload their holdings.

Many blue chips and financials, heavily weighted on the index, went the day's limit down from the opening. Both Samsung Electronics and Korea Mobile Telecom were

limit down, losing Won3,000 and Won8,000 at Won973,000 and Won991,500 respectively.

HONG KONG finished ahead after some late European institutional buying, the Hang Seng index rising 31.37 to 7,918.38, but turnover fell to HK\$1.8bn from Wednesday's HK\$3.5bn.

However, analysts said that the mood remained cautious in the face of uncertainties in the property sector. Expectations of low prices for flats to be sold by developers, including Cheung Kong and Henderson Land, continued to dampen buying interest.

Cheung Kong was flat at HK\$30.30, Sun Hung Kai Properties and Henderson Land both fell 10 cents to HK\$43.30 and HK\$35.80 respectively.

SINGAPORE was hurt by US selling programmes which left the Straits Times Industrial index 12.46 lower at 2,231.68

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